

Austria	204.24	Italy	100.00	Poland	100.00
Belgium	204.24	Japan	100.00	Portugal	100.00
Canada	204.24	Spain	100.00	Sweden	100.00
Denmark	204.24	Switzerland	100.00	UK	100.00
France	204.24	USA	100.00	West Germany	100.00
Germany	204.24	Yugoslavia	100.00		
Greece	204.24				
Ireland	204.24				
Israel	204.24				
Italy	204.24				
Japan	204.24				
South Korea	204.24				
Spain	204.24				
Sweden	204.24				
Switzerland	204.24				
UK	204.24				
USA	204.24				
West Germany	204.24				
Yugoslavia	204.24				

EUROPE'S BUSINESS NEWSPAPER

FINANCIAL TIMES

JAPAN
The rise of the yen
boosts confidence
Page 7

FT No. 31,281

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Friday October 19 1990

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World News Business Summary

Li sentenced to four years' imprisonment for corruption

Mr Ronald Li, the former chairman of the Hong Kong stock exchange and one of the colony's richest men, was sentenced to four years' imprisonment on two charges of corruption. Page 20; Hong Kong morale boosted, Page 7

Rising bond prices help boost Dow by 64 points

Wall Street stocks soared, with the Dow Jones Industrial Average closing up by 64.85 points at 2,452.72, on a sharp fall during the day in oil prices and rising bond prices. Traders said the market received a considerable boost from gains in Treasury bond prices, which pushed interest rates lower.

Oso coalition threat

Norway's minority coalition government is in danger of collapsing over bitter internal divisions about relations with the European Community. Page 3

Rwanda peace bid

Rwandan President Habyarimana said he accepted a Belgian plan, forged in Paris, calling for neutral troops to supervise a ceasefire between his army and rebels invading from neighbouring Uganda. Page 3

Natal order lifted

President de Klerk lifted a four year state of emergency in troubled Natal, the last South African province where the measure had been in force. Page 20; De Klerk in the Netherlands, Page 3

Truck blockade ends

Striking Spanish truck drivers lifted their four-day blockade of main roads, allowing fresh food into cities and reopening border crossings. Page 2

El Salvador attack

Left-wing guerrillas in El Salvador launched a surprise attack on the army's main air base on the outskirts of the capital. Page 5

Arab condemnation

The 21-member Arab League, meeting in Tunis, condemned Israel for last week's killing of 21 Palestinians in Jerusalem and criticised the US response. Earlier Report, Page 8

OAU appeals for aid

The Organisation of African Unity appealed for more cash to help 17m Africans left homeless by war, and said the continent faced human disaster if aid did not come.

Norway near-miss

Two DC-9 aircraft flying over Norway narrowly missed a mid-air collision when a pilot spotted the other jet's lights coming straight at him.

US fraud roundup

Los Angeles police arrested 51 people charged with defrauding insurance policy holders of \$45m by staging phony accidents and issuing false medical certificates.

Riviera flash flood

A flash flood on the French Riviera devastated hundreds of homes, cut roads and claimed at least one life.

Korean detente

The prime ministers of North and South Korea wrapped up two days of talks in Pyongyang, agreeing to hold further meetings but making little progress in narrowing differences. Page 7; Farmers' livelihood threatened, Page 4

Kenyan crackdown

Kenya successfully evicted thousands of slum dwellers from a Nairobi suburb, five months after the first attempt sparked fierce rioting and clashes with police.

Weekend FT

Tomorrow: Yasser Arafat, the Gulf Crisis and the Palestinian question

Travel: Skiing - where the snow is; India without tears

World trade talks near collapse over farm subsidies row

By William Dullforce in Geneva, and Tim Dickson and Lucy Kellaway in Brussels

THE URUGUAY Round trade talks were in danger of breaking down yesterday after Argentina and Germany threatened to disrupt the talks over the controversial issue of the European Community's proposal to cut farm subsidies by 30 per cent.

Mr Felipe Sala, Argentina's farm minister, said that his country would walk away from the talks if the EC did not improve its offer to cut farm subsidies.

Mr Helmut Kohl, the German chancellor, on the other hand, in a blunt telephone call to Mr Jacques Delors, the commission president, warned that Brussels must modify its proposal to make it more acceptable to European farmers.

Argentina, one of the world's biggest grain and beef producers, has already halted the talks once before, when it led a four-month walk-out by Latin American countries over the same issue in 1988.

The European Commission is locked in battle with member states over its plan to cut supports by 30 per cent. Most regard the cuts as too harsh, but Mr Sala described them yesterday as "absolutely insufficient".

Details of Mr Kohl's conversation with Mr Delors were disclosed confidentially to other commissioners before Wednesday's weekly meeting of the commission. Mr Delors was left in no doubt that the outcome of the EC's internal deliberations on the farm issue would affect "other discussions" between Brussels and Bonn.

Mr Frans Andriessen, the EC's trade commissioner, yesterday said the commission would not be swayed by mounting pressure from member states into watering down its present proposal. "The Commission's proposal is balanced, and we intend to defend it," he told Unice, the European employers' federation.

The Commission has not changed, and does not intend to change its position."

However, Mr Kohl's telephone appeal suggests that he remains deeply worried about alienating the still powerful German farm lobby before the first all-German elections in December. There is also widespread suspicion that he intends to endorse a new push towards monetary union from January 1 1994.

Speaking in Geneva, meanwhile, Mr Sala said Argentina would refuse to sign trade-liberalising agreements on any other of the many issues under negotiation in the Uruguay Round until a positive result had been achieved in agriculture. He was confident that other farm-exporting countries in the 13-nation Cairns Group, led by Australia, would follow Argentina's example.

Like the US, the Cairns Group is seeking reductions of 90 per cent in export subsidies and 75 per cent in internal food groups, ranging from food aid to export credits. South Korean farmers threatened, Page 4

Continued on Page 20

Soviet oil industry wins \$1bn deal from Moscow

By Quentin Peel in Tyumen, Siberia

THE HUGE Soviet oil industry is to be allowed to spend up to \$1bn in hard currency earnings next year on equipment and consumer goods for its workers, in an attempt to head off unrest in the country's most important industrial sector.

The agreement has been wrung out of the Soviet government by repeated threats from oil industry workers at a time when the country is already desperately short of hard currency to pay for centrally ordered imports. Payment delays to suppliers are

currently running at some Rb20bn (nearly \$5bn).

Threats of token stoppages, a ban on pipeline maintenance, and the mass resignation of up to 40,000 technical engineers are under discussion in different parts of the west Siberian oilfield, which produces 60 per cent of Soviet oil.

Total production from the Soviet industry, the world's largest, is likely to be up to 27m tonnes short of its planned target of 802m tonnes this year, largely because of lack of equipment from Soviet indus-

try and industrial unrest.

However, there is no guarantee that the deal will be enough to calm an increasingly restive workforce, which is demanding greater independence from Moscow, better living and working conditions, and a guarantee of better supplies.

The deal was agreed in Moscow at a Council of Ministers' meeting earlier this month, but has not been officially published, according to top industry and union officials in Tyumen, capital of the

vast west Siberian oil field.

Mr Nikolai Trifonov, chairman of the Tyumen region's trade union committee, said yesterday that the government deal would give the region \$900m to \$1bn in hard currency to spend in the coming year.

However, industry officials in the region said the agreement would in fact allow the Tyumen Oil and Gas Association to keep up to 50 per cent of its hard currency earnings - potentially a far larger sum once east European customers switch to payment in hard cur-

rency from next January. The region contributes the vast majority of the Soviet Union's 130m tonnes of exports.

Mr Trifonov said the currency deal was a compromise, but the unions still wanted the industry itself to have control over the sale of 30 per cent of its oil output, in order to ensure its own supplies. The region produces about 350m tonnes per year.

The unions are also demanding a huge increase in the government's purchase price for crude - from the current

Rb22 per tonne, to Rb180. Mr Trifonov said the government had promised an increase to Rb50 per tonne from January 1, for western Siberia, and Rb70 for other areas.

However, the main danger to the industry is the mass resignation threat from tomorrow of up to 40,000 oil field engineers. They are facing heavy fines from management for failing to observe security and environmental regulations, being enforced for the first time.

Gorbachev plan, Page 2; European energy charter, Page 20

Oil prices fall sharply as fear of war in Gulf recedes

By Steven Butler in London

WORLD crude oil prices fell sharply yesterday as the fear of war in the Middle East receded and traders reacted to growing evidence that markets are abundantly supplied.

Brent oil for December delivery fell by \$2.95 a barrel to \$33.075 in European trading. Crude oil prices for prompt delivery have fallen by \$6 a barrel this week, virtually wiping out the steep premium for immediately available supplies.

The abundance of crude oil supplies was confirmed by revised supply estimates yesterday from the International Energy Agency, the Paris-based agency responsible for co-ordinating the response to a supply emergency for 21 industrialised countries. The IEA estimated September Opec production at 22.2m barrels a day, up from a previous estimate of 22m b/d.

The IEA also raised significantly its estimates for the availability of crude oil through the winter - to reflect both rising production and a fall in demand caused by slower economic growth and higher prices. Its fourth quarter estimate of Opec production has been raised by 200,000 b/d to 22.4m b/d.

Mr Quincy Lumsden, IEA director for oil market developments, said the agency had lowered its estimate of oil used from private sector stockpiles during the winter.

Earlier projected stock releases of 1.5m b/d in the fourth quarter, and 1.8m b/d in the first quarter of 1991, have been reduced to only 1m b/d in each of those quarters.

US asks IMF to increase lending to east Europe

By Lionel Barber in Washington

THE US is to ask the International Monetary Fund to increase lending to eastern Europe by up to \$5bn to soften the impact of higher oil prices caused by the Gulf crisis.

President George Bush yesterday also pledged to press the World Bank to accelerate its \$9bn aid programme to the region.

The administration is worried that eastern Europe's difficult progress towards democracy and a market system could be thrown off course by the rise in energy costs, jeopardising the west's strategic gain following the collapse of communism.

The decisions were announced at a White House reception for Mr Jozsef Antall, the Hungarian prime minister, who arrived in the US this week seeking investment and agricultural subsidies.

Senior US officials believe that pressure on Poland, Czechoslovakia and Hungary will further increase early next year when the Soviet Union is expected to require its Comecon partners to pay hard currency and market prices for the bulk of Soviet oil exports.

This will eat up foreign exchange reserves and create havoc with structural adjustment programmes agreed or under negotiation with the IMF, according to US officials.

Mr Bush's support for new IMF lending is intended to head off these problems, although a European Commission study released this week said higher oil prices resulting from the Gulf crisis and their knock-on effects could cost eastern Europe \$70n this year, and much more next.

Mr Bush said the US was committed to helping Hungary find "a secure place in the new Europe".

Noting that Mr Antall was the first democratically-elected Hungarian premier in more than 40 years to visit Washington, Mr Bush announced the lifting of travel restrictions on Hungarian diplomats in the US and agreed to Budapest's request to set up a new consulate in Los Angeles. He added, however, that US companies had already invested more than \$500m in Hungarian enterprises.

Mr Antall said Hungary had laid the groundwork for a market economy, but economic change was more difficult than political change. He hoped the aid proposed by Mr Bush would help Hungary survive "this very severe crisis".

Mr Antall also paid tribute to US policy in the 1980s, which was to engage the Soviet Union in a military, economic and technological competition. This pressure, he said, had helped persuade President Mikhail Gorbachev to "make an attempt to change the Soviet Union".

During the Gulf crisis, international concern has tended to focus on the so-called frontline states - Egypt, Turkey and Jordan - who are hardest hit by the rise in oil prices and the United Nations' economic embargo against Iraq. Mr Bush's move to help Hungary and other emerging eastern European democracies is seen as an attempt to redress the balance.

Energy charter, Page 20; Hungarian state industry sale, Page 3; Italian credits boost Moscow trade, Page 4; Bush under a cloud, Page 13

Michelin forecast of FF2.3bn loss triggers fall in share price

By William Dawkins in Clermont Ferrand

MICHELIN, the world's largest tyre maker, yesterday forecast much larger than expected losses for this year and announced another round of cost-cutting measures, including possible job losses.

The group warned that it was expecting a swing to at least a FF2.3bn (\$450m) net loss for 1990, from last year's FF2.6bn profit. The new profit forecast of FF2.3bn, or 9.1 per cent fall in Michelin's shares - which were briefly suspended in Paris and London early yesterday - to FF2.6bn.

Yesterday's briefing, from a normally reticent Michelin, has put an end to days of speculation that provoked a steep rise in the group's share price before yesterday's sharp fall.

Michelin's turnover this year is expected to rise from FF25.25bn to FF26.5bn, including the first sales contribution from Uniroyal Goodrich, the US tyre maker bought by Michelin last May for \$715m. Excluding Uniroyal Goodrich, due to break even, group sales will fall slightly to FF25.7bn.

This is the latest sign of a tyre industry burdened by overcapacity, where all producers are suffering from price competition in the face of stagnant demand in Europe and a decline in the US. It is also a mark of the highly indebted Michelin's exposure to higher interest rates and the dollar's weakness.

On top of this will come as yet unquantified restructuring costs. Last June, 2,260 job losses were announced at Michelin's French plants. A package of "drastic" industrial, administrative and commercial cost-saving measures, plus reductions in investments and stock levels, should bring Michelin to break even by the second half of 1991, said Mr Eric Bourdais de Charbonnières, finance director.

It was too early to know whether Michelin would make an overall profit next year; nor would he give details of the cuts beyond saying that the aim was to improve gross profit margins by FF2.5bn annually. The group did not exclude job cuts in the US.

"It is time for us to consolidate our position," said Mr Francois Michelin, group chairman. He predicted that "in years to come there will be a further reduction in the number of tyre manufacturers and groupings". However, Mr Michelin was adamant that he had made the right judgement in buying Uniroyal Goodrich, which lifts Michelin's share of the world market to 20.5 per cent, ahead of Goodyear.

The acquisition of Uniroyal Goodrich - with its \$800m borrowings - has lifted Michelin's net debt from FF2.2bn to FF2.3bn, representing 1.8 times shareholders' funds, not including subordinated loans. This, plus the rise in interest rates, will more than triple Michelin's interest charges from last year's FF950m to an estimated FF2.8bn.

Group operating profits, before financial charges, are due to fall from FF4.89bn to FF1.57bn, affected by a FF900m exchange rate loss, mainly on the dollar earnings of Michelin, which makes a third of its sales in the US.

MARKETS

STERLING
New York close
\$1.97 (1.962)
London
\$1.954 (1.963)
DM2.925 (2.97)
FF9.825 (9.847)
SF2.4875 (2.5)
Y244.0 (246.0)
£ index 94.4 (95.0)
GOLD
New York Comex Dec
\$373.0 (\$38.8)
London
\$366.75 (same)
N SEA OIL (Argus)
Brent 15-day Dec
\$33.075 (\$36.0)

DOLLAR
New York close
DM1.4975 (1.51225)
FF15.018 (5.067)
SF1.2602 (1.272)
Y124.4 (127.2)
London
DM1.5105 (1.511)
FF15.0225 (5.0825)
SF1.2735 (1.2725)
Y124.9 (125.2)
£ index 60.3 (60.1)
Tokyo close: Y124.40
US closing rates
Fed funds 7½% (6)
3-m Treasury Bill:
yield: 7.48% (7.41)
Long Bonds:
95.5 (96.5)
yield: 8.62% (8.88)

STOCK INDICES
FT-SE 100:
2,082.6 (+14.6)
FT Ordinary:
1,618.1 (+17.3)
FT-A All-Share:
1,007.82 (+0.6%)
FT-A World Index:
131.13 (+1.7%)
New York close
DJ Ind. Av.
2,422.72 (+64.85)
S&P Comp
305.73 (+6.97)
Tokyo: Nikkei
24,367.08 (+507.72)
LONDON MONEY
3-mo interbank close:
133½ (133½-133½)
Life long gilt future:
Dec 83½ (83½)

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How the language of apartheid evokes ties that divide

The word "apartheid" is laden with emotion in the Netherlands, a country reputed to be South Africa's fiercest critic in Europe. Yet the two countries have close ties. Next week, President de Klerk visits The Hague. Page 3

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EUROPEAN NEWS

Devaluation fears force Swedish interest rate jump

By John Burton in Stockholm

SWEDEN'S central bank yesterday raised short term interest rates sharply for the second time in a week to 17 per cent, the highest level since 1981. The aim was to prevent a run on the krona prompted by speculation about a devaluation.

The two interest rate rises, which total a 5 percentage point increase since Friday, are the prelude to an anti-inflation package the Social Democratic government will introduce next week after consultations with the other political parties.

The Stockholm bourse was swept by rumours that the economic package could include a Swedish link to the European Monetary System as well as a long-term freeze on local government taxes, stiffer rules on worker sickness benefits and a cap on wage growth next year.

The bourse, which fell heavily yesterday morning on the news of the interest rate rise, recovered in the afternoon

to close just below Wednesday's level after the government statement about the new economic package. The decision by the Riksbank to raise interest rates by 3 percentage points to 17 per cent, followed an announcement that the foreign currency outflow last week amounted to SKr12bn (£1.1bn), a record figure for a one-week period. This caused panic on Stockholm's foreign exchange markets on Wednesday.

"There is continuing uncertainty in the foreign exchange market and we must do this to achieve an inflow of foreign currency," said Mr Bengt Dennis, the Riksbank governor.

Sweden is expected this year to borrow SKr450bn in short-term foreign-currency loans to finance its estimated current account deficit of SKr50bn, support a large increase in direct corporate investments abroad, and pay for purchases of foreign securities.

But foreign investors have been selling the krona in recent days on speculation that Sweden would have to devalue in order to restore growth to its deteriorating economy, which is heading for a period of stagnation.

"The worry on the foreign-exchange market was greater than we expected and we must take stronger measures," explained Mr Dennis. "My impression is this intervention will be convincing and no further rises will be needed."

The Riksbank is carrying out the interest rate increase through the overnight lending rate to banks and brokerages and intervention in the money markets to drive up the interest rates on six-month state bonds to 17 per cent. Economists with Swedish banks believe the interest rate rise may be only a temporary measure to convince foreign traders Sweden is determined to keep the krona stable.



Abel Aganbegyan rubs his eye as he explains the Gorbachev reform plan to deputies of the Supreme Soviet yesterday

Gorbachev plan makes virtue of vagueness

By Leyla Boulton in Moscow

PRESIDENT Mikhail Gorbachev's market reform plan, which the Soviet parliament is likely to adopt today or tomorrow, is deliberately vague in order to accommodate differences between republics, according to its principal author.

"It's not up to parliament to adopt a detailed plan," Professor Abel Aganbegyan told deputies yesterday, saying this was why the new document was called "basic directions" rather than a "programme".

Mr Boris Yeltsin, the Russian president, has called the plan a catastrophe.

The draft which will be put to parliament by Mr Gorbachev today is an attempt to combine the radical 500-day programme drawn up under Professor Stanislav Shatalin and a conservative Soviet government plan. ("The same words but different music," was how one radical economist compared the latest project's superficial resemblance to the

Shatalin programme.)

While many radicals say price rises already approved by parliament and the president make the Shatalin plan unrealistic, they attack Mr Gorbachev's new draft on two main counts: its failure to embrace private property as the basis for economic recovery, and the limppness of its financial stabilisation measures.

Mr Yuri Boldyrev, a young radical from Leningrad, said the hyperinflation which would ensue constituted "highway robbery" of ordinary people who would lose their life's savings. By not opting for a sweeping and rapid sell-off of state assets, it would also maintain the Communist bureaucracy's grip over the economy.

Professor Oleg Bogomolov, a leading economist and adviser to Mr Yeltsin, told parliament yesterday that the document was unclear on how the rouble would be strengthened, and the budget

deficit and inflation kept under control.

But even he said that parliament, which a month ago failed to choose either the Shatalin programme or that of Mr Nikolai Ryzhkov, the Soviet prime minister, should adopt the latest plan, even if it is flawed. "We've run out of time," he said in an interview after the session.

The main points of the plan are:

- Soviet republics set up an inter-republican economic committee to manage common areas, such as a co-ordinated credit and monetary policy, defence and energy. They also pay federal taxation and contribute to a central foreign currency fund to finance "foreign economic activities". Oil, gas, gold, diamonds, precious stones, and possibly other goods in a list to be agreed with the republics, are to remain "all-union export resources".
- Until demonopolisation and

competition are introduced to create an efficient market, the government will seek to guarantee fixed prices for a third of all goods on sale, including fuel and raw materials, as well as fixed retail prices for basic necessities. Republics will be allowed to freeze prices in cases of "excessive increases".

- Wages will be indexed according to a basket of consumer goods yet to be specified. Interest rates on savings accounts will also be increased to try to soak up much of the money chasing too few goods.
- Ending subsidies to enterprises, with some exceptions yet to be agreed. Existing economic ties and agreements between enterprises and the state to stay in force until end-1991.
- Granting "the right to private property", including to foreigners, but acknowledging the equality of all other forms of property.

Spanish truckers lift blockade

By Peter Bruce in Madrid

STRIKING Spanish truck drivers yesterday lifted their four-day blockade of main roads, allowing fresh food into cities and reopening border crossings.

The strike, ostensibly over by a 24 per cent rise in diesel prices, has halted much of the car industry - which relies on prompt delivery of components - for most of the week. Renault has been forced to close three plants in France and another in Belgium. Spanish steel and chemicals producers have also been hit.

The Transport Ministry yesterday agreed to three of the strikers' demands - establishing a labour arbitration framework, regularising transport paperwork to help establish minimum tariffs and tightening up entry into the industry.

Madrid has been surprised by the ease with which an essentially unorganised group was able to bring the country to its knees. More than 80 per cent of goods distributed around Spain go by road.

Although the strikers have lifted their pickets, they are still striking and have threatened to end negotiations.

Tim Dickson in Brussels adds Mr Karel van Miert, the EC transport commissioner, yesterday tried to mediate in the row between Italy and Austria over lorry transit rights. Italy closed its border with Austria this week protesting at the lack of Austrian licences granted.

Row over TV sports rights

By Raymond Snoddy

A PLANNED deal between the European Commission and the European Broadcasting Union over television rights to sports events came under fire yesterday from a British independent television production company.

Still Moving Films, representing four European satellite channels, said the proposed deal was "wholly unacceptable".

Private broadcasters and satellite operators have been at loggerheads with the EBU, a club of national public service broadcasters, over access to sports events complaints have been made to the Commission.

Earlier this year the EBU decided against admitting satellite broadcasters as members but agreed a set of rules to sub-license rights to television sports events, although they could only be shown after the event.

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Delors and Kohl agree Emu date

By David Buchan in Brussels and David Goodhart in Bonn

MR Jacques Delors, the European Commission president, yesterday congratulated Chancellor Helmut Kohl on publicly accepting as "a reasonable compromise" the date of January 1 1994 for the start of the second stage of monetary union.

Mr Delors said the German leader's willingness to override the doubts of his finance minister and central bank president about a fixed timetable meant there was now "broad agreement among 11 member states" on the pace of economic and monetary union (Emu). He hoped the commitment to a date would be endorsed by the EC summit in Rome.

Mr Kohl on Wednesday for the first time explicitly committed Germany to a date for

stage two by describing the Spanish proposal of January 1, 1994 as "a sensible compromise". He emphasised that a European central bank must be independent and have "the quality of the currency" as its "exclusive" aim. He also stressed the need to harmonise fiscal policies during stage two.

The latter comments will find favour with Mr Karl Otto Pöhl, Bundesbank president, but both Mr Pöhl and Mr Theo Waigel, the Bonn finance minister, have opposed naming a date for the start of stage two.

Yesterday Mr Waigel said: "Instead of talking about dates we should be discussing more intensively the pre-conditions for European currency union."

If there is agreement on the date at the October 27-28 gathering of EC leaders, it could transform what was otherwise billed as a relatively low-key meeting into a major controversy, with Mrs Thatcher certain to complain that Britain's EC partners are forcing monetary treaty talks that are not due until December.

UK diplomats said yesterday that it was senseless to try to agree the timing, before establishing the content of the next move towards monetary union.

The "date debate" heated up in August when the European Commission came out in favour of moving into a new institutional phase of Emu and setting up the embryo federal central bank - the Eurofed - by January 1, 1993, the long-planned deadline for the EC's single market.

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Time is running out for Yugoslavia

Growing ethnic tension is halting communications, write Laura Silber and Judy Dempsey

A YOUNG Canadian businessman shook his head in disgust. "It's over. I cannot deal with Yugoslavia any more. I'm going to try buying from Romania."

For years, his small trading office in Milan has been buying baskets from Yugoslavia.

They were hand-made by men and women working in the small but successful cottage industry in Croatia, but his trading contacts were based in Belgrade, the federal capital, and capital of Serbia, the largest of the republics.

Whenever he wanted to place an order, he would ring up the foreign trade organisation in Belgrade. It would then telex the order up to Croatia. That is, until last month.

"My agents in Serbia are no longer sending the telexes through. My old contacts in Serbia say communication has broken down between the two republics. It's not that the telephones do no work. It's because people are not talking to each other. What can I do?"

The breakdown in communication is one of the results of the terrible ethnic tensions and hatred which over the past year have risen to the surface from Croatia in the west to Serbia in the east, from Vojvodina in the north to Macedonia



in the south.

The ethnic tensions have been exploited in the six republics by nationalists who have used the process of democratisation to oust communists and exploit the memory of the country's tragic past in order to gain popular support. It is now spilling over into everyday life.

Take one of the floors of an apartment block in Sarajevo, the capital of Bosnia-Herzegovina where the First World

War broke out.

For years, five families - two Croat, two Muslim and one Serb - used to meet almost every day and chat over coffee. Now they barely say hello to each other. Trust and conviviality have given way to nationalism and suspicion.

This suspicion is fuelled by fear of violence, which is now almost a daily feature of Yugoslav life.

Between 7pm and 7am, trains no longer run between

Zagreb, the capital of Croatia, and Split, the beautiful Croatian resort on the Dalmatian coast. Croats say Serbs in the past few weeks have placed mines on the tracks. Serbs say the democratically-elected Croat leadership under President Franjo Tudjman wants to turn Croatia into an ethnically homogeneous republic, relegating the Serb minority to second-class citizens.

Whatever the truth in these allegations, Yugoslav radio and television stations are doing little to dilute ethnic animosities, let alone explain on what basis the future of Yugoslavia's political system should be organised.

There is no federal television station which could provide the minimum of impartiality. Instead, each republic has its own radio and television; its own news and broadcasts. Local suspicions are deepened by the way.

That is why Mr Ante Markovic, the Prime Minister, is desperate to set up a federal television station. But time is against him. Since Wednesday, the federal assembly has squabbled over the agenda to discuss a new political structure. As they argue, the young Canadian businessman prepares to pull out of Yugoslavia.

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Hungary puts all state industry up for sale

By Nicholas Denton in Budapest

THE Hungarian government said yesterday it was open to offers for all the enterprises it owns from today.

The State Property Agency (SPA), the body overseeing privatisation, released a simple guide to investors on how to buy a state company in as little as 100 days. Registering an interest with the SPA will be enough to trigger an auction.

The initiative reflects a government policy to pass the bulk of state assets to the private sector within five years.

The agency promises to respond within 30 days of an approach with an outline of the amount of state or foreign ownership it is prepared to allow, together with other conditions. Then the investor has 30 to 90 days to make a final bid.

During this period the target company must order an audit and transform itself into a joint-stock company, and the SPA will search for other bidders. A reluctant management will not be as great an obstruction as in the past - the state says it will take the company over if necessary. Companies that have been overvalued by managers are hostile to privatisation.

The final stage, the evaluation of bids, should take less

than three weeks. Even if there are no competing offers, the original offer can be accepted if the audit valuation is in line with the one bid.

In theory, the whole process, from initiation to completion, could take as little as three months. But the method is untested and the sale of Hungary's industrial giants is bound to be complicated. Western-style controlled privatisation would be insufficient for the government's ambitious aims.

"We haven't got examples so we have to try a lot of things," said Mr. Karoly Szabo, deputy director of the SPA. The new technique complements Hungary's "active" privatisation, when the authorities take the initiative, and "spontaneous" privatisation, when the company managers do.

Officials hope that 5-9 per cent of state equity each year can be privatised actively, 5 per cent through spontaneous privatisation, and another 5 per cent by the new Hungarian-style corporate raid.

The government is believed to have decided last week on a general acceleration of privatisation as the only way to inject vitality into an economy which faces a 4 per cent decline in

GDP next year. Fears that state property would be sold on the cheap had held the government back from mass asset sales. Now that cost appears to have been accepted.

The government's stance has cleared the way for two new active privatisation programmes before the end of the year. The second privatisation programme, which will involve state holding companies, is scheduled for launch on December 14. The SPA will prepare a parallel special privatisation programme, targeting one profitable sector of the economy.

Interest from merchant banks and consultants in Hungary's first active privatisation programme, launched a month ago, has been intense. Mr Szabo estimated that there were an average of 10 bids to each of the 20 companies slated for sale in the first wave.

A constitutional court decision which effectively closes the door on the restoration of property to expropriated owners removes an important source of uncertainty. Investors had feared that title to property would not be secure.

Offer for Skoda, Page 25

Apartheid language evokes ties that divide

De Klerk's visit to The Hague highlights controversial links, writes Ronald van de Krol

THE word *apartheid* is laden with special emotion in the Netherlands, a country with a reputation for being South Africa's fiercest critic in Europe. It comes straight from the Dutch and means "separateness".

The fact that it is also universally used to describe South Africa's system of racial segregation is abhorrent to most Dutchmen, reminding them of the complicated historical, linguistic and religious ties that both bind and divide the two countries.

These ties will be highlighted on Tuesday next week when Mr F.W. de Klerk, the President of South Africa, makes a 48-hour state visit to The Hague. It will be the first time a South African Government leader has been invited to the Netherlands in more than 40 years. Until now, the Dutch Government has pointed out that Mr de Klerk was not yet welcome in the Netherlands, despite his visits in recent months to Washington and several European capitals.

Mr de Klerk's presence in the Netherlands is a diplomatic triumph for Pretoria and a direct reward for his efforts to foster political dialogue with black South Africans. But the controversial visit will be far from easy for him, as criticism of his country is traditionally vocal in the Netherlands.

The visit is not expected to change the Dutch Government's stance on economic sanctions. At most, it may pave the way for a hesitant resumption of cultural contacts in the future.

The fact that the visit is taking place at all is reward enough, according to Mr Rud Bosgraaf of the Southern African Committee, an anti-apartheid campaigners' group. Anti-apartheid campaigners argue that the invitation to Mr de Klerk was premature and that The Hague should have waited for further progress in South Africa.

The Dutch Government is no more stringent in its sanctions policy than any of its European Community partners, preferring to build consensus rather than go it alone. But among the population at large, opposition to apartheid is strong and widespread.

Undoubtedly the biggest factor setting the Netherlands apart from other European countries is the violence and property damage that have accompanied the Dutch anti-apartheid campaign. These hard-hitting tactics - which include arson attacks, bomb threats and other actions aimed at Dutch companies that do business in South Africa - are the work of small, secretive groups of extremists, not of the three mainstream anti-apartheid organisations, but



The portrait of Jan van Riebeeck, who led the first settlement to the Cape in 1652, appears on South African bank notes

they create a charged atmosphere for the Dutch debate on how to end apartheid.

In 1987, for example, SHV Holdings became the first company in the world to disinvest from South Africa because of violence against it. The company, which owned five Makro wholesale stores as well as a coal trading operation in South Africa, sold its interests after three of its Dutch Makro stores were razed and a fourth seriously damaged in a series of arson attacks, prompting insurance companies to drop their fire insurance coverage.

However, it is Shell, the Anglo-Dutch oil company, that has borne the brunt of the radical anti-apartheid campaign. The group's Dutch petrol stations are a frequent target for activists of the Revolutionary

Anti-Racist Action, who have repeatedly set fires, vandalised buildings and slashed pump hoses in attacks around the country.

The often tense relations between the Netherlands and South Africa are a result of interwoven histories, languages and religions. Today's Afrikaners, who dominate South African political life, are descendants of Dutch farmers or "boeren" who emigrated to southern Africa in the 17th century, bringing the Dutch language and Calvinist religion with them.

Contemporary Afrikaners are almost exclusively black or mixed-race, a complete reversal of the situation only 30 years ago, when the country was a training ground for white South African theologians.

Family ties, while not extensive, still exist, though they

Clash over Europe threatens to sink Norway's coalition

By Robert Taylor in Oslo

NORWAY'S minority coalition government is in danger of collapsing over bitter internal divisions about the country's future relations with the European Community.

The small anti-EC Centre party, one of the three coalition partners, is insisting that the prime minister, Mr Jan P. Syse, must not compromise Norway's bargaining position in negotiations between the EC and the European Free Trade Association (EFTA) on the creation of an 18-nation European Economic Area.

The party is demanding that Norway refuse to abandon its so-called concessionary laws which impede foreign ownership of property and of financial and industrial enterprises in Norway. The EC negotiators in Brussels have made it clear that Norway cannot be treated as a special case with the right to obstruct creation of a free internal market in western Europe.

Talks in Brussels this week made little progress. Norway is not the only problem in the complex and difficult negotiations but it is the most serious. Unless Mr Syse's government shows a willingness to move from its inflexible position on the concession laws observers believe it will be difficult to reach agreement on the creation of the EEA, which is supposed to begin on January 1 1993.

Ironically, Mr Syse and his Conservative party believe Norway should seek EC membership but they have agreed in the interests of coalition unity not to press the issue and to concentrate on the creation of the EEA as an immediate objective.

However, the Centre party's determination to stand firm against dilution of the concessionary laws is bringing tensions inside the government to breaking point.

On Wednesday the Conservative deputy leader, Mrs Astrid Halseth, said the government could not let the Centre party "dictate" its policy and added that the Centre should leave the government if it could not display more flexibility.

For their part Centre party leaders insist that what they regard as the defence of Norway's national interest is more important than the party's membership of the government.

The political crisis in Norway is being made more difficult to resolve by the fact that under the constitution a Norwegian government cannot dissolve parliament between general elections and the next one is due in late September 1993. The coalition can only count on 86 votes in the 165-strong Parliament. Its support is made up of 37 Conservatives, 14 from the Christian People's party and 11 from the Centre party, while it can normally rely on backing from the 22 members of the radical right pro-EC Progress party which remains outside the government, on most issues.

Mr Syse has always looked vulnerable on Europe because of the deep hostility of the Centre party to the EC. But no political alternative looks credible as the main opposition Labour party under Mrs Gro Harlem Brundtland has been reluctant, because of its own internal differences over the EC, to exploit the issue of Europe.

Aid pay-off for German industry

By David Goodhart in Bonn

NEARLY 90 per cent of German aid to the developing world flows back to German industry, according to an analysis in the latest monthly report of the Bundesbank.

The Bundesbank says that since the early 1980s only a small part of German aid has been explicitly tied to orders from German industry but German companies have still managed to exclude almost all competitors. The figure will provide useful ammunition for those fighting to hold up the level of development aid in the face of the growing demands on public expenditure from German unification. Last year Germany's development aid rose 11 per cent to DM9.8bn (£3.1bn). That is about 0.35 per cent of GDP, which puts Germany in the middle of the aid league table of industrial countries.

Total aid to the developing world since 1950 is DM383bn of which DM163bn has come from the government. Asia has received the largest part, 37.4 per cent, with Africa second, 33.4 per cent, although Africa is now the largest recipient.

The Bundesbank was highly critical of Germany's development aid policy, which it described as far too tolerant of economically useless prestige projects.

Turkish defence minister resigns

TURKEY'S defence minister, Mr Sefa Gıray, offered his resignation yesterday amid growing speculation of a rift in the ruling Motherland party, ANAP, writes John Murray Brown in Ankara.

Mr Gıray made no comment. But one ANAP delegate said Mr Gıray was unhappy with the government's handling of delegate elections for the party convention in January, although this was denied by a party spokesman.

He is the third senior minister to resign this year.

Havel promotes Czech dissident

PRESIDENT Vaclav Havel yesterday appointed former dissident Lubos Dobrovsky as Czechoslovakia's first civilian defence minister in more than 40 years.

Mr Dobrovsky, 58, - like Mr Havel a founder member of the Charter 77 human rights movement - replaces General Miroslav Vacek, who was sacked on Wednesday.

Mr Dobrovsky was thrown out of a military school for political reasons in 1949 and later became state radio's correspondent in Moscow. He was expelled from the Communist party after the invasion of Czechoslovakia in 1968 and worked as a stoker and window cleaner for the next 17 years.

Earlier this year he was vocal in demanding withdrawal of Soviet troops from Czechoslovakia.

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WORLD TRADE NEWS

US blocks Gatt telecoms deal at last minute

By William Dufforce in Geneva

THE US has unexpectedly blocked a trade-liberalising agreement on telecommunications in the Uruguay Round talks just as negotiators had almost reached full agreement on how this sector should be organised.

The disagreement concerns the draft text of an annex to the General Agreement on Trade and Tariffs (GATT).

At the last moment, and to the fury of other delegations, the US announced that it wanted a derogation — the right to exemption — for its telecommunications from the most-favoured-nation (MFN) principle embodied in the GATT framework agreement.

Under MFN, a country is bound to grant any trade advantages bestowed on one country to all other countries that have signed the general agreement.

The US is understood to have acted under pressure from American Telephone & Telegraph, its biggest telecommunications company.

AT&T wants the US to retain

the right to negotiate bilaterally access to other countries' markets.

The company argues that the US cannot provide unrestricted entry to its open market for foreign telecommunications companies, which may be public monopolies, without keeping a lever to open the domestic markets of those companies to US enterprises.

However, such a concession on MFN could undermine the entire GATT, which is supposed to establish the basic principles of trade in all services.

The draft annex on telecommunications, provisionally agreed, stipulates that a country must provide access to its public networks to service providers in other countries on reasonable and non-discriminating terms.

If Washington maintains its demand for an MFN derogation, when the annex is included in the GATTs are examined by a special working group next week, hopes of overcoming the difficulties in which the services talks are stuck would be diminished.

Food groups warn loss of EC rebates will hit jobs

By Peter Montagnon, World Trade Editor

ABOUT 20,000 jobs would be lost in the British food processing industry if it were denied access to European Community export rebates on raw material inputs, the Food & Drink Federation warned yesterday.

The federation said the export refunds compensate its members for the higher prices they are forced to pay for their agricultural raw materials as a result of the Common Agricultural Policy.

The industry could not compete internationally if export rebates were cut more sharply than domestic subsidies, as the US has been doing.

According to Mr Paul Williamson, a senior executive of the Cadbury confectionery

concern, food processors fear their export rebates may be the subject of special cuts in any face-saving Uruguay Round agreement between the US and EC on farm reform.

Yet the food industry's purchases of farm products helped absorb European surpluses. Dumping of these surpluses on world markets caused prices to drop, but exports of manufactured products like bars of chocolate had no impact on world commodity markets, he said.

Food processors would have to shift production away from the Community to places where raw materials prices were lower if they were forced to shoulder an excessive share of the burden of farm support cuts, he added.

Why S Korea's country boy went to town

Trade reform talks are threatening highly-protected farmers, writes John Ridding

FOR a man who describes himself as an ordinary country boy, Mr Han Ho Sun, president of South Korea's largest farmers' association, is spending a lot of time in the world's big cities.

At the beginning of the month he was in Geneva for talks with Mr Aart de Zeeuw, the chairman of the agricultural negotiating group in the General Agreement on Trade and Tariffs (GATT). Last week he travelled to Washington to meet Mrs Carla Hills, the US trade representative, and a handful of congressmen in Washington.

On the way home, he is stopping off in Tokyo to seek co-operation from Japan in the Uruguay Round talks on farm trade reform.

Mr Han's labours reflect the growing concern in South Korea about the prospects for the country's agricultural sector and, in particular, the implications of the GATT negotiations in Geneva.

There have been demonstrations and protests against the liberalisation of Korea's agricultural markets around the country since the middle of the year. Last month, the agriculture minister was replaced, partly in an attempt to appease angry farmers.

"It is a big problem for us," says an official at the Economic Planning Board. "Korea needs an open international trading system and has to

make progress in GATT. But our agricultural sector is weak while the farmers are becoming an ever-more powerful lobby."

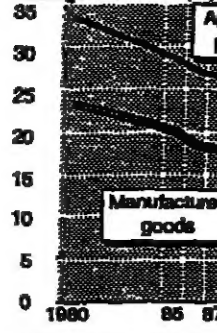
Government attempts to persuade farmers that market liberalisation can be pursued gradually and the impact offset by reforms in the agricultural sector have met with little success. Farmers believe instead that the reduction of support mechanisms, tariffs and other trade barriers sought by the US and other developed countries in the Uruguay Round negotiations will deal a body blow to the already weak sector.

"If the markets are fully opened then all Korean agriculture will completely collapse," says Mr Lee Jae Ok, an economist at the Korea Rural Economics Institute. Mr Lee bases his gloomy prediction on the high level of agricultural protection in Korea and the resulting large price differential between Korean and international agricultural products.

In 1989, for example, the average domestic wholesale price for a kilogram of rice in Korea was \$1.60, compared with an average international import price (CIF) of 37 cents. A kilogram of Korean beef cost \$9.17, compared with \$2.85 on the international market, while the domestic price for soybeans was \$1.43 a kg compared with an international average of 28 cents.

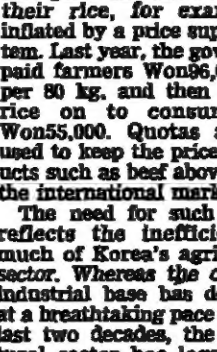
South Korea

Average tariff rates (%)



Source: Ministry of Trade and Industry

Agricultural products (Bn)



Source: Ministry of Trade and Industry

In total, the protection is provided in a number of ways. The price farmers receive for their rice, for example, is inflated by a price support system. Last year, the government paid farmers Won66,000 (\$26) per 50 kg, and then sold the rice on to consumers at Won55,000. Quotas are also used to keep the price of products such as beef above that in the international market.

The need for such support reflects the inefficiency of much of Korea's agricultural sector. Whereas the country's industrial base has developed at a breathtaking pace over the last two decades, the agricultural sector has lagged ever further behind.

Economies of scale are precluded by the small scale of farms, the average size of

which is a meagre 1.3 hectares, compared with 196 hectares in the US and 321 hectares in Australia. This is made worse by a weak agricultural infrastructure. Almost 30 per cent of paddy fields are still rain fed, and rural roads are often poor.

Distribution, processing and marketing systems are also underdeveloped, while the size and quality of the workforce has declined as a result of migration to the cities. According to the National Agricultural Co-operative Federation, the farm population has fallen from 49.5 per cent of total employment in 1970 to 18.7 per cent last year.

The relative weakness of the agricultural sector is prompting Korean officials to call for a grace period before liberalisation.

At the same time the change over to hard currency accounting and world prices means that trade levels will drop, threatening major redundancies, but to what extent nobody knows.

Also, Moscow shows little sign of wanting to agree to a clearing arrangement suggested by the Poles. This is largely because the Poles are offering low quality machinery and equipment and purchasing suddenly expensive oil and gas, thus risking an immediate major deficit in mutual trade.

Poland's Industry Ministry has a list of some 150 major plants, each employing several thousand or more, which are dependent on sales to the Soviet Union for their existence.

Government officials say 60 plants, like a rail rolling stock producer in

Swidnica, have prospects of switching to other markets but another 80 enterprises seem likely to go to the wall. The World Bank has promised advice and some financing to speed restructuring, however.

On energy supplies the Soviet leadership has promised to fulfil long-term contracts and deliver 5.2bn cu m of natural gas while another 1.6bn cu m has been secured in return for food. This leaves a 1.7bn cu m shortfall.

There is still a question mark over oil deliveries which have traditionally reached some 1.2m tonnes a year, with the Poles now hoping to be able to buy between 5m and 8m tonnes next year. The shortfall should be made up with supplies from elsewhere, which will require some extension of transshipping facilities at the Gdansk-all terminal.

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Warsaw's links with Moscow full of uncertainty

By Christopher Bobinski in Warsaw

GREAT uncertainty hangs over prospects for Poland's trade with the Soviet Union, the country's largest trading partner, which has in the past accounted for the lion's share of Poland's energy needs.

The doubts persist in spite of a recent visit by Mr Krzysztof Skubiszewski, Poland's foreign minister, to the Soviet Union. The visit included economic talks with the Russian, Ukrainian and Belorussian authorities, a clear sign the Poles are more than ready to trade with the country's constituent republics.

However, the Soviet authorities have yet to decide the extent to which trading decisions will be decentralised from the Kremlin to the republics and individual enterprises.

Thus as the new year approaches, Polish companies which have grown

used to long-term agreements have yet to sign a single trade contract.

The future of Poland's \$4.5bn (\$4.5bn) debt to the Soviet Union is another vexed issue. Poles are saying it should be reduced to compensate for overcharging by Moscow on past energy contracts.

Meanwhile, by the end of September, Poland had already run up a \$1.8bn surplus in mutual trade, with exports 10.7 per cent down on the same period last year at \$2.44bn and imports down sharply by 41.6 per cent.

Polish authorities say this surplus should be used to cushion the results of the switch to hard currency pricing for mutual trade, which will take effect from January 1 at the Soviet Union's behest. But some are arguing for immediate repayment, thus avoiding a possible unfavourable conversion rate of the

rouble debt into hard currency next year.

At the same time the change over to hard currency accounting and world prices means that trade levels will drop, threatening major redundancies, but to what extent nobody knows.

Also, Moscow shows little sign of wanting to agree to a clearing arrangement suggested by the Poles. This is largely because the Poles are offering low quality machinery and equipment and purchasing suddenly expensive oil and gas, thus risking an immediate major deficit in mutual trade.

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Italian credits to boost Soviet trade

By John Wyles in Rome

THE Soviet Foreign Minister, Mr Eduard Shevardnadze, yesterday telephoned President Mikhail Gorbachev's grateful thanks to the Italian government for a decision to make available to Moscow L1,200bn (\$3,240bn) in various credits by 1994.

The credits comprise a government-guaranteed loan of L1,200bn which carries a 90 per cent government guarantee on capital and interest, and the commitment of a further L5,000bn in export credits between now and 1994. They represent one of the largest votes of confidence in the Soviet president to be expressed by any Western government.

The Italian move is based on the conviction that such western aid is vital for shoring up the Soviet government's shaky authority over its rebellious regions.

Up to L1,000bn of the government-to-government credits is to be dedicated to paying off debts which Moscow has accumulated in the last 12 months to Italian companies which were not covered by export guarantees. The balancing L1,200bn are general purpose credits for purchasing Italian products.

For this reason the Italian draft law, which has to be passed by the parliament before the finance can be released, speaks of "a contribution towards improving the Soviet balance of payments and for stabilising the Italian economy".

The export credits to be guaranteed by SACE, Italy's export credits guarantee agency, will be subject to an annual L1,000bn ceiling until 1994.

The basis for the Italian package was laid during a visit to Moscow in July by Mr Gianni De Michelis, the Italian foreign minister. An Italian Foreign Ministry statement said yesterday that the aim was to provide short-term help during a "delicate" transition phase for the Soviet economy. The credits were in line with a European Community heads of government decision in Dublin earlier this year.

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SOLUTION TO THE GULF CRISIS and a Practical Formula to Create PERMANENT WORLD PEACE



His Holiness Maharishi Mahesh Yogi

At the beginning of this year, His Holiness Maharishi Mahesh Yogi offered to every government 'Alliance with Nature's Government'.

In announcements that appeared in the international press, including the *Financial Times* on 21 February and 10 April 1990, Maharishi stated that any government that established a group of 7,000 experts in his Vedic Science and Technology in one place on earth would hold the balance of power in the world and create the global *Maharishi Effect*—coherence in world consciousness, which would automatically render all trends in the world positive, peaceful and in the evolutionary direction.

Persian Gulf Crisis

Now, all those countries who did not accede to Maharishi's offer have assembled in the Persian Gulf.

Kuwait would not have been in this present crisis had there been a group of 7,000 to create coherence in world consciousness. But now it is too late—the crisis is upon us.

Political Solution No Guarantee

At least the governments have wisely realized that military action should not take place, but they are helpless to find a solution through political means.

Even if Iraq agrees to all conditions, even then who can guarantee that Iraq will not again become wild in the future?

For that matter, who can guarantee that at any time any country will not attack any other country?

What is the guarantee? Certainly not political alliances.

Failure of Political Alliances

The failure of political alliances and treaties throughout history is known to every leader in the world. President Bush and President Gorbachev know it well.

Will it not be wise for the leaders of the family of nations to stop relying on political settlements and find an alternative solution?

Solution—Alliance with Nature's Government

Is it possible for the world's leaders to listen to a man who says, "With a group of 7,000 people in any place on earth, I can bring world consciousness in alliance with Nature's Government and thereby neutralize all conflict in the world today and prevent any international conflict from ever arising in the future"—Maharishi.

If this sounds mad, is it not real madness to continue to use methods that have repeatedly failed? Should we not at least try an alternative that has been scientifically proven to resolve conflict and prevent war?

Why Risk the Nation's Youth?

What is wise? Should the political leaders try out this alternative which will avert the possible destruction of the dear youth of their nations? Or should they simply continue as they are, searching for an elusive solution through the old, unscientific, and ineffective political approaches?

Who is thinking of all those who are

struggling to survive on the borders of Iraq?

Global Maharishi Effect—A Proven Alternative

If ever the world could be in peace, it will only be through creating and maintaining the global *Maharishi Effect*—indomitable waves of coherence and harmony in world consciousness.

The *Maharishi Effect* has been verified by over 500 scientific research studies conducted at more than 160 independent universities and research institutions in 27 countries over the past 20 years.

If scientific research has any meaning for the political world, this should be enough to convince anyone.

Creating an Effective World Peace Fund

The political leadership of the world today is being used to collect money to maintain military power as a way to peace. Instead of collecting billions of dollars to maintain a military force and hope peace may come from it, should it not be possible for the governments and the wealthy families of the world to create a fund of only a few million dollars that would support a coherence-creating group?

Every billionaire should know that this will be in his own best interest. What has happened to the Emir of Kuwait could happen to any of them at any time.

The wealthy rulers of the Gulf states could solve this crisis if each provided 1,000 people for training in Maharishi's technology and financially maintained them. This would ensure that the peace and stability of their countries are never threatened.

Peace through Fear Cannot Succeed

The leaders of the world should learn from the lesson of history: Peace has never been assured through the threat of military force. Peace through fear of destruction will only end in disaster sooner or later.

There was a time when the rivalry between the superpowers held the world in great fear of annihilation. Now their rivalry has turned into friendship, but the superpowers, assembled in the Gulf, are still holding the world in fear.

Could there be another element in their relationship that would make a difference?

New Role for Superpowers

If in their friendship together, and on behalf of the world's political community, the two superpowers sign an agreement with the Government of Nature, this new alliance would win the support of the Unified Field of all the Laws of Nature and render every country, big or small, invincible in the evolutionary power of Natural Law.

Invincibility for Every Nation

Every significant political leader should know that lasting peace can only belong to a time when every country enjoys invincibility. Even if there is a tiny country that is frustrated and is not self-sufficient and invincible, that one dissatisfied country could become a nuisance for the whole world.

Therefore, that level of political leadership which enjoys responsibility for the world should resolve to create invincibility in every country at once. Otherwise, they will leave a record of

struggling for peace that will be read and deplored by their successors.

Maharishi's Message—Govern through Natural Law

Here is Maharishi's message to the political intelligentsia of today's world: Launch upon this new initiative to create invincibility for every nation in a single stroke through alliance with Nature's Government, which governs the infinite diversity of the universe with perfect orderliness.

We realize it must be difficult for the world's leaders to digest the words, "Invincibility for Every Nation", but they should know nothing is impossible in a scientific age.

Complete Knowledge of Natural Law

This message of Maharishi comes from the ancient record of complete knowledge of Natural Law and Nature's Government, contained in the Vedic and Vedic Literature. Maharishi's Vedic Science and Technology—the science and technology of consciousness—whispers invincibility to every nation. "Take it and continue to enjoy, or leave it and continue to suffer".

The Formula for World Peace—A Group of 7,000

By establishing a group of 7,000 people professionally engaged in the practice of the Maharishi Technology of the Unified Field, any one government can create such intense coherence in world consciousness that no nation will fight with any other nation and all nations together will nourish every nation. In this way, every nation on earth will be invincible and the whole world family will enjoy perpetual peace.

Resolving the Gulf Crisis without Loss of Life

We are ready to provide to any government without charge the necessary training to establish a coherence-creating group. Any government that creates such a group will immediately resolve the Gulf crisis without loss of life and will ensure that all political, economic, social, and religious trends in the family of nations are always positive, progressive, and harmonious.

Maharishi's Call to the Youth of the World

However, if the political leadership and the wealthy of the world still do not respond to this call, there must be 7,000 youth who are financially self-sufficient and would like to enjoy enlightenment in higher states of consciousness and, at the same time, spontaneously free the world from fear and the tyranny of war.

Responsible leaders of government, billionaires of the world, and 7,000 youth are invited to create the global *Maharishi Effect* and bless mankind with permanent world peace.

Please contact:

Dr Bevan Morris, President, Maharishi International University, Fairfield, Iowa, 52556, USA; or Dr Oliver Werner, Vice-Chancellor, Maharishi European Research University, 6377 Seelberg, Switzerland; or Dr Gyanendra Mahapatra, Vice-Chancellor, Maharishi Vedic Vignyan Vishwa Vidyapeetham, Maharishi Nagar, 201 304, U.P., India.

AMERICAN NEWS

Links with failed S&L undermine top senator

By Lionel Barber in Washington

THE POLITICAL future of Senator Don Keating, chairman of the Senate banking committee, is in doubt following allegations about his dealings with Mr Charles Keating, the savings and loan financier detained on fraud charges.

A Senate ethics investigation has been told that Mr Keating, with fellow Democrat senators Alan Cranston and Dennis DeConcini, went to extraordinary lengths to help Mr Keating protect his failed Lincoln S&L in California between 1987 and 1989.

Contacts between the three Democrats and Mr Keating were deeper and more frequent than previously acknowledged, and continued after Lincoln was the subject of a federal regulatory investigation, according to ethics committee documents leaked to the press.

The committee is now trying to establish whether there was a connection between this lobbying effort and Mr Keating's services as a fund-raiser and contributor to the senators' election campaigns and political causes. Two other senators under investigation - Mr John McCain, a Republican, and Mr John Glenn, a Democrat - are expected to escape further scrutiny.

The investigation of the "Keating Five" has become a cause célèbre this year as outrage over the cost of the S&L industry rescue has grown.

Mr Keating, who has pleaded not guilty to criminal fraud charges, is in jail having failed to raise a \$5m bail bond. The committee heard allegations that Mr Cranston telephoned a top federal bank regulator at his unlisted Virginia home number at 10pm to urge the sale of Lincoln, rather than a federal takeover. Mr DeConcini called the next morning at 6.30.

Mr Roger Martin, a member of the federal home loan bank board, said he had never before received a call at home from a member of Congress regarding a business matter. "It sounded to me as if they were reading from the same script."

It was known that Mr Keating had contributed \$1.5m to the campaign of the five US senators. But Mr Keating's fund-raising for Mr Keating was more extensive than previously known and occurred immediately before the five senators - in a highly unusual move - all met banking regulators on Lincoln's behalf in April 1987.

The committee must now decide whether to intensify its investigation of the three senators, all of whom have denied wrongdoing. Aides to the senators said yesterday that the ethics committee documents had been unfairly leaked to the press to discredit their reputations.

ABC Television to cut bureaux

ABC TELEVISION, one of three leading US networks, said yesterday it planned to shut its news bureaux in Boston, Chicago and Dallas as part of a cost-cutting exercise, writes Alan Friedman in New York.

The closures are part of the network's belt-tightening in the light of declining advertising revenues and costs associated with the coverage of the Gulf crisis. Neither CBS nor NBC, the other big networks, plan similar cuts.

ABC will continue to maintain a reporter in each of the cities as well as nine other domestic US offices. However, the cuts underscore the difficult operating environment for both print and electronic media in the US.

Senate leaders clear budget hurdles

By Peter Riddell, US Editor, in Washington

THE US Senate leadership yesterday successfully defeated a series of proposed amendments to the bipartisan budget plan which President George Bush supports as the basis for an eventual agreement.

Once the Senate has completed its debates the key decisions will be taken in a joint conference with members of the House of Representatives. While it is highly unlikely these issues can be resolved by the deadline of midnight tonight, when the US government runs out of money, a package should emerge over the weekend.

The main differences between the Senate plan and the version approved late on Tuesday by the House concern the extent of increases in income tax.

The Senate has proposed a back-door rise by limiting tax deductions for the better-off while the House has approved a more direct increase in rates.

Congressman Leon Panetta, Democrat chairman of the House budget committee, said yesterday the big question for the conference "is going to be whether or not the wealthy share in the deficit reduction package."

"Whether that depends solely on increases in marginal rates, or whether there are other ways to get at the wealthy is something the conference is going to have to confront. But clearly the House is not going to accept something where the main burden falls on middle income groups."

The budget meandered its way through the gentlemanly procedures of the Senate with lengthy speeches.

The key vote came early yesterday morning when Senate leaders of both parties mustered enough support to set aside, and in effect defeat, an

amendment by Republican senator Steve Symms that would have eliminated the politically unpopular increase in petrol taxes.

Mr Richard Darman, budget director, had warned that defeat on this issue would have reopened the whole budget issue and forced a return to the start.

Senator George Mitchell, Democrat majority leader, said: "You can't pick this apart one item at a time. Do we want to be responsible for destroying the first significant deficit reduction effort in 10 years?"

No ripping sound as the dollar continues its slide

Peter Riddell on a relaxed US view of a 15% fall

THE US dollar has fallen by an average of 15 per cent against other currencies since the start of the Gulf crisis, yet you would hardly notice it from most decisions in the US on economic policy. It has been scarcely mentioned in the many days of congressional debate on the budget.

That clearly suits the administration. There is little that officials can say that would help matters.

The few public comments by the US Treasury have appeared relaxed. Conditions have been described as "orderly". Earlier this week Mr Nicholas Brady, the Treasury Secretary, stirred interest by saying that in a period "when the world has a lot on its plate in the Middle East and when we have not been able to come to a satisfactory conclusion on the budget talks, we think that currency markets are reasonably stable."

They haven't been plunging, they've been edging down, but so far it's not something that we're overly concerned about."

He said that while the dollar had fallen against the yen and the D-Mark, "there's been nothing precipitous about it; and that's a change from the way that markets have acted in the past."

Mr Brady was careful to stress that he was not predicting a further decline in the dollar, but the impression has gained ground that the Treasury does not mind, even welcomes, the decline since it will improve US competitiveness and exports.

However, administration officials are adamant that they are not pursuing a policy of benign neglect. The US authorities do not favour a particular level for the dollar.

The official US view is that the fall is a response both to some changes earlier in the year, such as the drop in inflows from Japan and Europe, and a decline in international confidence caused by the problems of the savings and loans industry, worries over the health of the banking system and the budget crisis. They point, however, to the fact that yields on long-term government bonds are slightly



Brady: 'So far it is not something to be overly concerned about'

off their summer highs. Administration officials do not think they could do much now, even if they wanted to, until the budget crisis is resolved. Comparisons are drawn between the period three years ago when it took from the stock market crash in mid-October until the end of the year for a budget package to be sorted out and foreign exchange and financial markets remained weak.

When a budget deal is signed, the White House will no doubt press for rapid, and substantial, action by the Federal Reserve to ease monetary policy. Mr Alan Greenspan, the

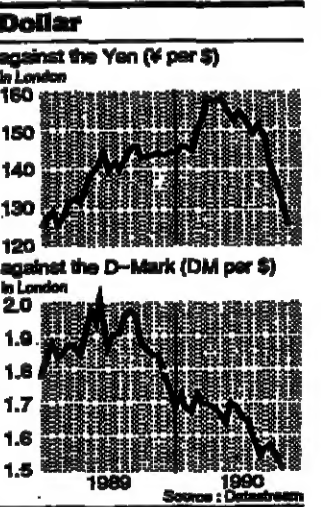
Fed chairman, has described the original \$500bn five-year package as credible and said the central bank would respond favourably to its enactment.

But the Fed's freedom of manoeuvre is restricted. On the one side, there are increasing worries about the economic downturn in some regions and about the health of the financial system. But, on the other side, many Fed policy makers, especially regional bank presidents, are concerned about the dangers of rising inflation. These concerns are reinforced by the fall in the dollar.

Excessive easing in short-term rates could be counter-balanced by a rise in long-bond yields. The Fed may be reluctant to see too steep a yield curve.

The administration hopes that the eventual budget package will be seen as indicating a declining trend in the federal deficit and will be followed by a drop in long-bond yields. This might give the Fed more scope at the short end, in time going beyond the quarter, or perhaps half a point reduction in the Fed funds rate now being assumed.

The hopes of congressional leaders and Mr Bush's advisers for a large initial cut look like being disappointed, not least because of the fall in the dollar, to which they have paid so little public attention. Confidence boosted, Page 7



Oil costs widen US trade gap

THE US trade deficit climbed in August to \$9.34bn (\$4.7bn) as the impact of sharply higher oil prices began to be felt on the economy, Reuters reports from Washington.

The trade gap increased by 2.4 per cent from July's revised deficit of \$9.12bn, previously reported as \$9.33bn.

Total US exports rose 1.6 per cent to \$32.63bn from \$32.13bn a month earlier, but the import bill increased even faster - by 1.8 per cent - to a record \$41.97bn in August, the Commerce Department said.

Meanwhile, soaring energy prices pushed prices at the retail level up 0.8 per cent in September, the same gain as in August, the Labour Department said.

But excluding the volatile food and energy figures, the consumer price index moderated its recent pace, climbing by 0.3 per cent compared with a 0.5 per cent advance in August.

Consumer prices in the first nine months of this year have accelerated at an uncomfortable 6.6 per cent annual rate, against the 4.6 per cent rate for the same period a year ago.

The Commerce Department said that despite the wider August trade gap, the deficit through the first eight months of this year was running at a seasonally adjusted annual rate of \$86.8bn, significantly below the \$110.7bn shortfall of 1989.

The trade gap has been narrowing since 1987, when it hit a record \$12.2bn.

Correction Petrobras

AN ARTICLE in Wednesday's edition of the Financial Times referred to a federal investigation of the purchase and re-sale of state debt by Petrobras, Brazil's government-controlled oil concern.

It has been drawn to our attention that although such a purchase and re-sale is being considered, the proposed transaction complies fully with all relevant laws and there is no federal investigation of it. We apologise for any embarrassment that may have been caused as a result of our erroneous information.

Menem curbs right to strike in vital services

By John Barham in Buenos Aires

ARGENTINA'S President Carlos Menem, whose Peronist party has its main power base in the country's labour movement, has introduced strict limits on the right to strike by workers in essential services.

The law, introduced by decree after a government-sponsored bill met extensive parliamentary opposition, lays down strict procedures before workers can withdraw their labour and obliges them to guarantee a minimum level of essential services during a dispute.

Mr Menem demonstrated the strength of his grip over Argentina's politics by announcing the curbs on Wednesday, Loyalty Day, the most important event in the Peronist calendar.

Opinion polls show the president's popularity is declining as his privatisation programme faces difficulties and Argentina's chronic recession deepens. However, his enemies failed to mobilise more than 20,000 people at a rally in front of the Casa Rosada, the presidential palace, to commemorate Juan Domingo Peron's release from prison in 1945.

Loyalty Day began with explosions at a Citibank branch, the offices of the Pén Compañía industrial conglomerate, and at the headquarters of the UCD conservative party and a pro-government political group. A previously unknown group, the Eva Peron Commando, claimed responsibility.

In a speech, Mr Saul Ubaldini, head of an anti-government trade union confederation, likened Mr Menem to the right-wing gener-

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In a speech, Mr Saul Ubaldini, head of an anti-government trade union confederation, likened Mr Menem to the right-wing gener-

als that ousted the previous Peronist government in 1976. He called for a day of strikes and protests on November 15.

But Mr Ubaldini is backed by only one of Argentina's big trade unions. The rest support the government.

None the less, anti-Menem Peronists could take some comfort from equally disappointing turnouts at pro-Menem rallies in other parts of Buenos Aires.

However, unrest continues to simmer in the provinces and the armed forces. A wave of strikes and protest marches in three provinces are entering a second week, as public sector workers demand an end to austerity policies. Low pay and diminishing budgets are straining discipline in Argentina's notoriously volatile armed forces.

El Salvador rebels hit army's main airbase

By Tim Coone

LEFT-WING guerrillas in El Salvador launched a surprise attack on the army's main airbase at Ilopango, on the eastern outskirts of the capital, late on Wednesday night.

The army said fighting around the airbase continued for two and a half hours and spread to the nearby residential neighbourhood of Soyapango in San Salvador, which was the scene of heavy fighting during last November's guerrilla offensive.

City residents said shooting and explosions could be heard across the capital, raising speculation that a new offensive by the Faribundo Martí Liberation Front (FMLN) guerrillas had finally begun.

However, only one army helicopter was reported destroyed in the attack by guerrilla mortar fire and casualties were few. The guerrillas did not attempt to overrun the base.

The air force has several

dozen counter-insurgency aircraft and helicopters based at Ilopango. They played a key role in repulsing the FMLN's November offensive.

Military experts believe FMLN strategists will not attempt another big attack unless they can first destroy a significant part of the country's air force on the ground, or until they have sufficient anti-aircraft weapons and missiles to protect their troops.

Doubts within the FMLN leadership are evident from the delay in launching a new offensive.

They are thought to be divided over whether to continue with the stagnated peace negotiations with the government or intensify military pressure on President Alfredo Cristiani's administration. The next round of bilateral talks are scheduled to take place in Mexico, no later than November 4.



Société Générale de Surveillance Holding S.A., Geneva

Capital Transaction 1990

(with free allotment of warrants)

Following the proposal of the Board of Directors, the Extraordinary General Meeting of Shareholders of Société Générale de Surveillance Holding S.A. held on October 12, 1990, resolved to increase the share capital from Sfr. 38 511 000.- to Sfr. 175 144 000.- by the issue of at par of

1. 135 066 new bearer shares of Sfr. 500.- nominal value, with coupons nr. 2 and following, in certificates of 1, 10 and 100 bearer shares. These new bearer shares are offered for subscription to the present holders of bearer shares at the rate of 1 unit consisting of 3 new bearer shares and 25 warrants (entitling the holder to subscribe for additional bearer shares) for each existing bearer share on the conditions outlined below.

2. 480 000 new registered shares of Sfr. 100.- nominal value, in the form of share certificates without coupons. These new registered shares are offered for subscription to the present holders of registered shares at the rate of 1 unit consisting of 3 new registered shares and 5 warrants (entitling the holder to subscribe for bearer shares) for each existing registered share on the conditions outlined below.

3. 42 200 new bearer shares of Sfr. 500.- nominal value, with coupons nr. 2 and following, in certificates of 1, 10 and 100 bearer shares. These shares are issued, without subscription right for present shareholders and holders of bonds of jouissance, to satisfy the rights of the warrants now being issued. The bearer shares not used in connection with the exercise of the warrants at the end of the exercise period will be at the disposal of the Board of Directors for any purpose in the interest of the Company (take over, placements, etc.).

The Extraordinary General Meeting also decided to issue

4. 110 649 new bonds of jouissance, category A, without nominal value, with coupons nr. 12 and following, in certificates of 1, 10 and 100 bonds of jouissance. These new bonds of jouissance are offered for subscription to the present holders of bonds of jouissance at the rate of 1 unit consisting of 3 new bonds of jouissance and 5 warrants (entitling the holder to subscribe for bearer shares) for each existing bond of jouissance on the conditions outlined below.

Subject to the approval by the Extraordinary General Meeting of shareholders, the Board of Directors plans to adjust future dividends having regard to the new number of securities. This transaction will therefore result in a reduction of the price of the three categories of securities (hidden split).

The new bearer and registered shares as well as the new bonds of jouissance issued by virtue of the subscription rights offering will be entitled to dividends as from January 1, 1990. The new shares and bonds of jouissance grant the same rights to the holders as the already outstanding securities. The new bearer shares issued as a result of exercise of warrants will be entitled to dividends as from the beginning of the fiscal year in which the warrants are exercised.

Conditions of the warrants

(Summary; the full conditions of the warrants are contained in the prospectus available from any bank mentioned below)

Warrant right
50 warrants entitle the holder to acquire 1 bearer share of Sfr. 500.- nominal value during the period from January 3, 1991, to April 30, 1992, at the exercise price of Sfr. 400.- per new bearer share. The Federal Stamp Tax on the issue price will be borne by the Company.

Security
To secure the rights of the warrants, 42 200 bearer shares of Société Générale de Surveillance Holding S.A. will be deposited with Union Bank of Switzerland, Zurich.

Dividend entitlement
The bearer shares issued in connection with the exercise of warrants are entitled to dividends in respect of the fiscal year in which the warrants are exercised.

Exercise of warrants
Warrants may be exercised upon surrender of the respective warrants and payment of the exercise price at one of the banks mentioned below.

Publications
All publications with regard to the warrants will be made once in the "Feuille officielle suisse du commerce" and in one daily newspaper in Geneva and Zurich.

Listing
Application for the listing of the warrants on the Stock exchanges of Geneva and Zurich will be made and maintained during the entire lifetime of the warrants.

Subscription rights offering

The below mentioned banks have purchased the securities mentioned under paragraphs 1, 2 and 4 above and offer them for subscription to the present shareholders and holders of bonds of jouissance during the period from

October 19 to October 31, 1990

on the following conditions:

1. **Subscription right**
1 unit consisting of 3 new bearer shares of Sfr. 500.- nominal value and 25 warrants (entitling the holder to subscribe for additional bearer shares) for each existing bearer share.
1 unit consisting of 3 new registered shares of Sfr. 100.- nominal value and 5 warrants (entitling the holder to subscribe for additional bearer shares) for each existing registered share.
1 unit consisting of 3 new bonds of jouissance, without nominal value and 5 warrants (entitling the holder to subscribe for additional bearer shares) for each existing bond of jouissance.

2. **Subscription price**
Sfr. 500.- per bearer share unit
Sfr. 100.- per registered share unit
Sfr. 100.- per bond of jouissance unit
The Federal Stamp Tax of 3% as well as the Swiss Anticipatory Tax on the per value of the 2 new shares paid up out of the reserves by the Company will be borne by Société Générale de Surveillance Holding S.A.

3. **Exercise of the subscription rights**
By submitting the appropriate Application form for Subscription together with
- Coupon nr. 1 for new bearer share units
- Subscription right certificate for new registered share units
- Coupon nr. 11 for new bonds of jouissance units
A combination of the three different rights is not possible.

4. **Entry of the new registered shares in the Company's share register**
Each holder acquiring new registered shares has to request the entry in the Company's share register by completing and signing the application form. Fiduciary entries as well as registrations in the name of third parties are excluded, unless permitted by the Board of Directors of the Company.

5. **Payment**
The subscription price of the new shares and bonds of jouissance must be paid by November 16, 1990, at the latest.

6. **Delivery of Securities**
The new shares as well as the new bonds of jouissance and the warrants will be delivered as soon as possible.

7. **Rights trading**
The subscription rights are traded as from October 19 up to October 30, 1990, on the Stock Exchanges of Geneva and Zurich. The below mentioned banks will be pleased to arrange the purchase and sale of subscription rights.

8. **Listing**
The listing of the new bearer and registered shares, the new bonds of jouissance as well as of the warrants will be requested at the Stock Exchanges of Geneva and Zurich.

9. **Fiscal aspects for the investor**
Described in detail in the prospectus available at the banks mentioned below.

Prospectuses and Application forms for Subscription may be obtained at all branches in Switzerland of the banks mentioned below.

Union Bank of Switzerland
Bank Julius Bär & Co. Ltd
Bank Sarasin & Co.

Pictet & Cie
Bank J. Vontobel & Co. Ltd
Bordier & Co.

Security numbers:	
Bearer shares	249.737
Registered shares	249.732
Bonds of jouissance	249.733
Warrants	249.738

A copy of this document has been delivered for registration to the registrar of companies in England and Wales pursuant to Section 77 of the Companies Act 1985.

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Saab hasn't just reduced the emissions.

80-120 km/h in 7.8 sec.

THE NEW SAAB 9000 2.3 TURBO. Emissions: Approx. 20% decrease of hydro carbons and nitrogen oxides compared to our 150 bhp version. Fuel consumption, 90 km/h: Highway 0.71, city 1.16, combined 0.96 l/100 km (KOVFS 9988.1). Performance: 60-100 km/h, 5.9 sec (4th gear), 80-120, 7.8 sec (5th gear), 0-100 8.0 sec. Torque: 130 Nm (DIN), 2000 rpm.

THE NEW SAAB 2.3 TURBO—an engine which combines emission control with the latest power enhancements.

With 200 brake horse power and a new generation turbo charger, it has greater force than most high performance cars when overtaking.

The driving power goes from 80-120 km/h in only 7.8 seconds (in 5th gear), and delivers maximum torque at 2000 rpm.

Remarkably, this turbo engine is also one of the most civilized members of the Saab family, with a fuel efficiency roughly equal to the 150 bhp injection version, and with a 3-way catalytic converter without poisonous warm ups.

Imagine, more handling power without more cylinders to feed, reducing both overtaking time and pollution.

The new Saab 9000 2.3 Turbo. It's pure power and pure pleasure.

The new Saab 9000 2.3 Turbo. Pure power by Saab.

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SAAB

SAAB

INTERNATIONAL NEWS

Tokyo plans 6% rise in carbon dioxide emissions

By Robert Thomson in Tokyo

JAPAN is planning for a 6 per cent increase in carbon dioxide emissions over the next 10 years under a government proposal that could be embodied in an international conference on the environment due soon. The carbon dioxide policy approved yesterday by the ruling Liberal Democratic Party, is the result of compromise between the Ministry of International Trade and Industry (MITI), which wanted a 9 per cent increase, and the Environment Agency, which hoped to stabilise emissions at the present level by 2000.

MITI emphasises stabilisation of per capita emissions rather than the national emissions level. Natural population increase is likely to produce a 6 per cent rise in carbon dioxide output by 2000. MITI argues that the use of efficient energy use Japan's per capita emissions level, around 2 tonnes a

year, is less than half that of the US and significantly lower than many developed countries, and so provides less margin for further reductions. The Environment Agency hopes that a second tier of the proposal will eventually become the target - this calls for a stabilisation of national emissions following the freezing of per capita levels and "if new technology can be introduced".

Tokyo would like to play a greater international role in environmental issues, but the ambiguity of the carbon dioxide proposal could draw criticism from other countries when it is presented to an international conference on climate later this month.

A senior MITI official said that government wanted to provide a sincere target rather than a goal that looked relatively impressive but would be

unreachable in the longer-term. "Even the target of a per capita stabilisation is very ambitious. This will mean that we have to build about 40 more nuclear power stations and improve our energy efficiency by another 36 per cent over the next two decades," he said. Japan's carbon dioxide emissions, the world's fourth highest last year, have been debated for most of this year by MITI and the Environment Agency. They have been under pressure from Japanese politicians to produce a policy that will not compromise the country on the international stage.

An Environment Agency official hoped that other governments would appreciate the sincerity of the Japanese effort to control emissions and to introduce new technology that will make a contribution to international pollution control.

Japan's confidence boosted as the yen shows steady increase

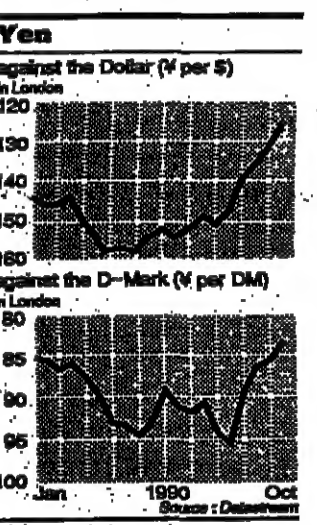
THE RISE of the yen to near-record levels against the US dollar is being met with relief in Tokyo's markets.

After nearly a year of unpleasant shocks at home and overseas, the yen's rise is sending a modest boost of confidence through the market. "Since briefly hitting a low of ¥160 in April, the yen has advanced in three jumps, first to around ¥160, then to around ¥140, and finally to below ¥120 in Tokyo yesterday. Since early September, the Japanese currency has appreciated around 14 per cent against the dollar and by about 7 per cent against the West German mark."

This surge has played a part in dragging equities back from the depths to which they had sunk in the wake of the Middle East crisis, bringing the Nikkei to a low in late September of 20,983 to a close yesterday of 24,397 - a rise of 16 per cent. Bonds have climbed most as fast, pushing down the yield on the benchmark government instrument from a peak of 8.7 per cent to 7.825 per cent at yesterday's close. These moves reflect hopes that the Bank of Japan, which broke the back of the bull market by driving up interest rates to stamp out inflation, could ease slightly its grip. Credit Mr Yasuhide Mieno, the governor, himself has said the impact on domestic wholesale prices of a \$1 a barrel increase in oil prices is offset by a ¥1 rise in the yen against the dollar. Wholesale prices in September rose by just 0.5 percentage points, precisely because currency appreciation reduced the impact of higher oil prices. But a more important reason for the yen's strength is the

Stefan Wagstyl reports on the reasons behind Tokyo's recovery

weakness of the US economy, compounded by the US authorities' inability to do a deal on the federal budget. Japanese investors believe the US Treasury and the Federal Reserve are increasingly willing to let the dollar fall. The Japanese authorities are doing little to prevent the US dollar's plunge either, with a Ministry of Finance official saying yesterday that the yen's rise was "not so rapid". Japanese capital is flowing back to Tokyo. Japanese were net sellers of US securities in the first half of 1989, the first sustained selling since 1982. Foreign investors too are



investing in Japan, buying a record amount of bonds last month.

Many investors believe the yen will stay strong for as long as the spread between US and Japanese real interest rates remains so much in Japan's favour. With consumer inflation running at about 2.5 per cent in Japan, the real rate of return on government bonds is about 6 per cent. In the US, where consumer prices are rising at over 6 per cent, the real interest return is less than 3 per cent. But there are a few flies in the ointment. One is the fear that war might break out in the Gulf, pushing oil prices above \$50 or more, hitting confidence in Japan because of its reliance on imported oil. A second is that the damage caused by high interest rates has yet to become apparent. So far, just one large public company, Itohan, a trading group turned property developer, has disclosed its difficulties. If more companies run into trouble, confidence in the yen markets, particularly stocks, could evaporate.

A third risk is that the central bank will take fright at the threat of bankruptcies, ease its grip on credit and drive down interest rates. Bank of Japan officials insist they will not do this, but some observers think they may already be doing so by supplying funds to the money markets. But all these dangers existed before the yen rallied, and would still exist if it had not. At the very least, the currency's appreciation has given the Japanese authorities some room for manoeuvre just when they needed it most.

Hong Kong given a morale boost

Li trial eases path for new chief prosecutor, writes John Elliott

ONE man's job at least has been made simpler by the conviction and jailing this week of Mr Ronald Li, the former chairman of Hong Kong's stock exchange. He is Mr John Wood, Hong Kong's new Director of Public Prosecutions, who arrived in the colony early last month fresh from successes as head of the UK's Serious Fraud Office in London's Guinness trial.

Mr Wood has been appointed to boost morale and bring some semblance of respectability and authority to the colony's Legal Department, which has been hit this year by a series of scandals and prosecutions involving senior staff.

One senior prosecutor has been jailed for corruption, another sentenced for sex crimes, and others suspended. The personal standing of Mr Jeremy Mathews, the attorney general, has also suffered because of a widely publicised affair with his former public relations assistant, his changes of tack on at least one important case, and his department's general problems.

All this has seriously knocked the legal department's credibility and its internal morale at a time when the colony is anxious to shake off its image as a cross-roads of international commerce and oriental ethics where corrupt businessmen and cowboy lawyers have thrived.

For too long, it is felt, Hong Kong has had a reputation as a place where known criminals are not convicted and where some government lawyers, hired from Australia and New Zealand, have enjoyed a riotous lifestyle.

That is not good for a territory whose economic future depends on it providing services - including a viable legal system - to support its role as an internationally important financial centre. This is why Mr Li's fate is specially significant. It is a much needed boost to the morale of the legal department. Mr Wood will bring skills which he honed during his supervision of London's not dissimilar Guinness trial to prepare the prosecution for the second Ronald Li trial in February when Mr Li appears in the High Court along with seven others, including his son Alfred. They face up to eight charges, five of which are similar to the preferential share allocation cases on which Mr Li has been found guilty.

Compared with many other Asian countries, Hong Kong is not riven with excessive corruption. British colonial rule has curbed both the sort of kick-backs often paid on major contracts to top government figures in south and south east Asia, and the general suborning of officials at all levels.

This is not to say that no-one is bribeable or corrupt. They are, especially in the financial world. As Mr Li's conviction shows, rules have been bent and at least one powerful man has gone beyond the limits of the law relatively openly and with impunity.

As one banker who has often been involved puts it: "Doing favours here has not really been seen as corruption - I've always thought of it as spreading happiness." Another says: "Some people used to exert a very subtle intimidation - you

were worried what would happen if you didn't look after someone or other, though actually nothing did happen."

Corruption and fraud cases abound in addition to the Li charges. On Wednesday, Mr Deacon Chiu, former Far East Bank chairman, and his son David, failed to persuade a magistrate's court to dismiss charges against them relating to alleged falsifying of the bank's accounts and conspiracy to defraud.

Mr George Tan, former chairman of the Carriam group of companies, still faces 29 fraud and corruption charges three years after a high profile fraud case against him was dismissed at the end of Hong Kong's longest ever (281 days) trial.

Now the need to clean things up is becoming urgent because time is running out before Hong Kong reverts to Chinese sovereignty in 1997 when, it is feared, corrupt officials of China's Communist regime will exploit loopholes in the law and the financial system.

This is why Mr Wood's role is crucial. He says he has come to "heal the wounds" because of the damage done to his department by the scandals. "When people are prosecuted for serious offences it hurts any organisation - and it hurts even more when it is the prosecutors who are being prosecuted."

The most well known case involves Mr Warwick Reid, 42-year-old former head of the commercial crime unit and deputy DPP. It has alleged bribery links with charges brought against Mr Li, and also involves separate charges of perverting the course of justice against three solicitors.

Mr Reid was jailed in July for eight years and was told to pay HK\$12.4m (£200,000) to the government after admitting corruption and turning Queen's evidence. He was convicted under a special anti-corruption law because he could explain how he had acquired more than HK\$3.7m of his HK\$16.16m personal assets.

Mr Kevin Egan, a senior assistant crown prosecutor, faces charges of helping Mr Reid to escape to the Philippines while he was on bail and of giving him a gun, ammunition and passport.

Mr Christopher Harris, a 35-year-old former senior crown counsel, was convicted last February of incitement to procure under-age girls for sexual intercourse. Appeal judgments are pending on this case.

At least two other senior officials among the prosecution department's 110 lawyers have been suspended in recent weeks. Morale is being further hit because many expatriate government lawyers are leaving, some to become judges and some to private practice.

Mr Wood says he thinks the full extent of the corruption has now been uncovered. "I'm pretty sure we have got to the bottom of it. Now we need to implement some pretty strict controls and to make sure that people at the top of the department are people of great integrity."

But, as he learned in London, "in any commercial centre with tremendous profits to be made, there is always a risk of people finding temptation so great that it becomes irresistible."

Korean PMs agree to further talks

By John Ridding in Seoul

THE prime ministers of North and South Korea yesterday completed their two-day negotiations in the northern capital, Pyongyang, agreeing to hold further meetings but having made little progress in narrowing their differences. "All we have agreed is to hold a third round of talks," the two sides said in a joint communiqué.

The talks are tentatively scheduled to be held in Seoul in December. Mr Lim Dong Won, the South Korean spokesman, and Mr An Byung Su, his northern counterpart, expressed some cause for optimism.

"The declaration for reconciliation and co-operation, proposed by the South, and the North's non-aggression declaration have much in common, making us feel positive about the possibility of coming up with a substantial agreement."

But Mr An complained that the failure to accept a non-aggression declaration during the talks was "very regrettable". Mr Lim responded that he regretted the North's rejection of three accords and an eight-point agreement on improving relations proposed by Mr Kang Young Hoon, the South Korean prime minister.

During his visit, Mr Kang met Mr Kim Il Sung, the president of North Korea, who has ruled the country since the peninsula was divided in 1945. Mr Kim expressed hope for a summit meeting with Mr Roh Tae Woo, his southern counterpart, but called for more progress at the bilateral talks.

Central bank statements confuse New Zealand's markets

By Terry Hall in Wellington

NEW ZEALAND'S financial markets were in turmoil yesterday after a confusing series of statements from the country's central bank.

A statement on Tuesday suggested that the bank was relaxing monetary policy and wanted interest and exchange rates to fall. The dollar's value fell to a four-year low, closing at 58.5.

For the past year the bank had intervened every time the dollar had fallen below 60 points on the trade-weighted index. Yesterday, the governor of the Reserve Bank, Dr Don Brash, said that the drop in the exchange rate had been so severe on Wednesday, that it would have to act to push it up. The bank said a falling rate would fuel inflation.

The dollar regained half a cent against the US dollar and firmed against other currencies. But the greatest impact was in the politically-sensitive area of interest rates which the government is seeking to lower in the hope that it can win back much-needed support before next week's election.

Last month, Mr Mike Moore, the new prime minister, struck an accord with the trade unions under which they will accept low wage settlements. In return they expect interest rates and the exchange rate to drop, in the hope that this would help employment during the current recession.

But, as he learned in London, "in any commercial centre with tremendous profits to be made, there is always a risk of people finding temptation so great that it becomes irresistible."

Mr Wood says he thinks the full extent of the corruption has now been uncovered. "I'm pretty sure we have got to the bottom of it. Now we need to implement some pretty strict controls and to make sure that people at the top of the department are people of great integrity."

But, as he learned in London, "in any commercial centre with tremendous profits to be made, there is always a risk of people finding temptation so great that it becomes irresistible."

NEWS IN BRIEF

Court says Bhutto sacking was valid

Pakistan's interim government scored a legal victory yesterday when the Sindh high court in Karachi ruled that President Ghulam Ishaq Khan's decision to dismiss the government of Mr Benazir Bhutto, the former prime minister, on August 6 was constitutionally valid. Farhan Bokhari writes from Islamabad.

Pakistan is to hold national elections next week. Federal and provincial assemblies were dissolved by President Ishaq Khan on the grounds that there was widespread corruption.

On Sunday, the Punjab high court also ruled the president's action was constitutionally valid, in response to five petitions challenging the presidential action.

Japanese islands dispute

The new foreign minister of the giant Russian Federation yesterday said a solution was possible to the issue of four Soviet-occupied islands which have heated Soviet-Japanese relations for 45 years. Renter reports from Moscow.

Mr Andrei Kozyrev, a career diplomat appointed to the Federation's radical government last week, told a news conference that the Russian parliament would have to be closely involved in any decision on the problem. He said he was seeking a special debate in the parliament "on getting rid of the totally removable barriers that stand in the way of wider political, economic and cultural cooperation between Russia and Japan."

The minister, whose government and parliament under president Boris Yeltsin are increasingly asserting their independence from the central Soviet authorities, gave no direct indication of what solution he envisaged.

Ivory Coast elections split

Ivory Coast's main opposition parties, accusing the government of wholesale fraud in the run-up to the country's first multi-party elections, remain split over whether to take part. Renter reports from Abidjan.

All four left-wing parties say that President Felix Houphouët-Boigny's regime is cheating, singling out a decision to allow foreigners to vote in the October 28 polls. Mr Houphouët-Boigny, who celebrated his 86th birthday yesterday, is seeking a seventh five-year term.

For the first time since independence in 1960 he will be challenged at the ballot box, by history lecturer Laurent Gbagbo of the Ivorian Popular Front (FPI).

Norway protests to Kenya

Norway protested to Kenya on Thursday over the arrest in Nairobi of a leading Kenyan dissident who spent four years in exile in Norway, Renter reports.

A foreign ministry spokesman said Norway also asked the UN Human Rights Centre in Geneva to investigate last week's arrest of Kofi Wawerere, a former member of the Kenyan parliament. Mr Wawerere, who had lived in Norway since 1988 when he was granted political asylum, was arrested in Nairobi and accused of preparing a campaign against the one-party government of Kenyan President Daniel arap Moi.

Filipinos asked to support cuts

By Greg Hutchinson in Manila

PHILIPPINE cabinet officials went on national television yesterday to muster support for controversial new taxes and spending cuts aimed at curbing the country's budget deficit, which they warned could soon spiral out of control.

"The budget deficit is moving in the direction of 5.4 per cent (of Gross Domestic Product) and if we do nothing now it will feed on itself and become 8 per cent by 1992 and that is very dangerous," Mr Jesus Estanislao, the finance secretary, said on The President's Hour, a weekly television programme.

Mr Jose Cuisia, central bank governor, and Mr Cayetano Paderanga, economic planning secretary, echoed Mr Estanislao's remarks, warning that the budget gap was apt to spin out of control if not tackled soon.

Facing a backlash from Congress, the public and even from some other cabinet members, Mr Estanislao was directed by President Corason Aquino to explain the economy's problems and the measures needed to correct them.

The budget deficit is forecast to reach 60bn pesos (\$2.44bn) by year-end. Mr Estanislao said even if Congress passed a new wealth and windfall profits tax and the government made deep cuts in government spending in coming weeks, only 10bn pesos at the outside could be shaved from the deficit.

The budget gap, like the balance of payments deficit, has widened swiftly following the crisis in the Gulf and the subsequent rise in oil prices.

Mr Estanislao estimated the cost this year to the economy of the higher world oil prices at \$3.5bn. Another cost - the destruction caused by the July 16 earthquake - was calculated at \$500m.

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THE MIDDLE EAST

PLO and allies in Israel uneasy at new Syrian role in Lebanon

Events in Beirut may impose a change in regional policies, writes Hugh Carnegie

By Tony Walker in Cairo

DEEP Arab divisions re-emerged with a vengeance yesterday when hardline delegates walked out of an Arab League ministerial meeting in Tunis after bitter disagreement over a draft resolution condemning the US response to last week's killing of 20 Palestinians in Jerusalem.

Representatives of the Palestine Liberation Organisation, Iraq, Sudan and Yemen staged their walkout when they failed to secure a majority for the resolution that would have denounced the US for its "bias towards Israel's policy of repression and terror".

The pro-Western group, led by Egypt and Saudi Arabia, defeated the draft by 11-10, prompting a furious reaction from Mr Farouk Kaddoumi, the PLO's "foreign minister" who contemptuously referred to the majority as "America's Arabs".

Discussions were continuing in an attempt to secure a consensus resolution. But the divisions are now so deep between Iraq and its supporters and the thin pro-Western majority that the League as a representative body for all the Arabs is virtually paralysed.

The PLO, which had demanded an emergency ses-

sion at foreign minister level to condemn last week's terrible events on Temple Mount in Jerusalem, was angered because a number of Arab states among the 21 members of the League sent less senior officials. The PLO-sponsored draft resolution also sought to condemn "double standards" in the US approach to the application of UN resolutions.

This was a reference to the perceived US failure to force the implementation of UN resolutions demanding Israel's withdrawal from the West Bank and Gaza Strip, while it pressed ahead vigorously with a campaign to force Iraq's removal from Kuwait.

Yesterday's meeting is expected to be the last Arab League ministerial session held in Tunis. The majority has voted to move the general secretariat back to Cairo.

Neighbouring provinces of Iran and the Soviet Union have signed a letter of understanding on border trade and increased co-operation.

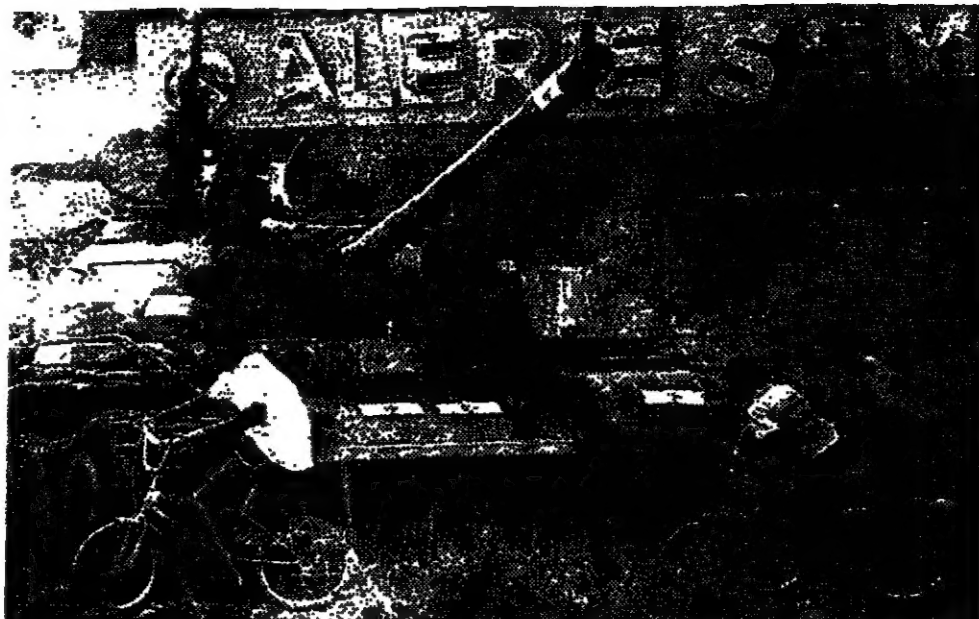
The agreement, which was signed on Wednesday in the Azerbaijan capital of Baku, calls for joint investment in the border areas and the transfer of technology.

WHILE Israel has been preoccupied by the aftermath of the killings in Jerusalem's Old City 11 days ago, another dramatic event in the near vicinity - the defeat of Lebanese Christian rebel Gen Michel Aoun - has not passed unnoticed by the country's leaders.

The final removal of Gen Aoun last Saturday following air strikes and ground attacks on his Beirut strongholds by Syrian forces has raised what is, from Israel's point of view, the uncomfortable prospect of much extended Syrian influence over Lebanon and its now virtually unchallenged government led by President Elias Hrawi.

Like the shootings in Jerusalem, the events in Lebanon are at least indirectly linked to the Gulf crisis in a way that worries Israel. The clear perception is that Syria won't tacitly agree to the US to use force against Gen Aoun - including the unprecedented Syrian use of air power in Beirut - as a reward for joining the Western-Arab alliance against Iraq.

This presents a glaring and disquieting contrast for Israel with its freedom to act in Lebanon at the moment. Officials do not deny that since the Gulf crisis began, Israel has not carried out any of its hitherto frequent air raids on hostile guerrilla bases in Lebanon as part of its agreement with the US to



Lebanese army troops monitoring traffic after the reopening of Beirut's 'Green Line' yesterday

keep a low profile for fear of upsetting the US-Arab alliance.

"The green light which the Americans gave to the Syrians indicates that Israel must already prepare for a different Middle East, as developments take place at a dizzying pace and as the US totally changes its priorities and policy in the region," wrote commentator Uri Mahanaimi this week. As

for the narrower implications of the ouster of Gen Aoun, Israel had little affection for the Christian leader, especially since he was supported by Iraq. But there is concern that Syria may now at last be able to achieve the control over Lebanon that Israel so signally failed to achieve by its invasion of 1982.

"The Syrian action in itself

doesn't have any direct influence on our security," says Mr Dani Naveh, adviser to Mr Moshe Arens, the defence minister. "But it raises questions about the future. We have to be very careful about possible developments as a result."

Israel's policy in Lebanon - now stripped of the wider ambitions of 1982 - is focused on maintaining control in

south Lebanon immediately north of its border to prevent attacks by Palestinian and Islamic fundamentalist groups. This is done through a combination of direct occupation of a "security zone", use of its proxy militia called the "South Lebanese Army", air strikes and occasional ground strikes.

To date, a *de facto* understanding has operated with Syria by which the two sides do not encroach on their respective spheres of influence. What concerns the Israelis now is that an emboldened Syria might encourage groups hostile to Israel to step up pressure on the security zone and northern Israel.

Another worry is that President Hrawi's government, which has wide international recognition, will push for an Israeli withdrawal and disbandment of the SLA, along with other militias. Under present circumstances, this would be unacceptable to Israel.

With its great military power, Israel can, of course, resist such developments. It also continues to hold bargaining chips in the form of hundreds of Lebanese prisoners it and the SLA holds. If it feels its interests in any way threatened, its willingness to release prisoners to facilitate the release of foreign hostages in Lebanon - as demanded by their captors - might well be undermined.

Boycott set for helping Soviet immigrants

The Arab Bureau for the Boycott of Israel said yesterday it would blacklist any airline or shipping companies taking Jewish migrants to Israel and the occupied Arab territories. A statement issued by the Arab League body also said it was boycotting three Yugoslav companies for assisting the flow of Soviet Jews by building settlements for them in Israel.

Stranded aircraft allowed to leave

Two Lebanese-owned aircraft stranded in Kuwait since the Iraqi invasion have flown out of Kuwait and landed in Beirut, insurance sources said yesterday. Reuters reports from London.

Kuwait's assets 'won't be sold'

Kuwait's exiled central bank governor does not expect to be forced into selling the nation's \$100bn of investments to raise cash, even if war breaks out in the Gulf, Reuters reports from London. But Sheikh Sabah Abdul Aziz Al-Sabah said he would consider increasing holdings of US treasury bonds. This would help indirectly fund the US in any war effort.

Iraq admits some mistreatment

Iraq has acknowledged that there might have been "isolated" displays of "inhumanity" by its soldiers in Kuwait, but denied that they represent government policy, AP reports from Washington.

UK forces pay doubt cleared

Mr Tom King, the British defence secretary, told MPs yesterday that married military personnel based in Germany would pay reduced charges for their family accommodation to compensate for any pay loss while in the Gulf. David White, Defence Correspondent writes.

Levy tells US settlement of territories will press ahead

MR David Levy told the US yesterday that Israel would press ahead with settling Jews in Arab territories captured in the 1967 Middle East war, including East Jerusalem, Reuters reports from Jerusalem.

His message to Mr James Baker, the US secretary of state, was described by Israeli officials as long-standing policy, but it appeared to back-track on an October 2 letter, which said that the government would not settle Soviet immigrants across the 1967 border.

The latest disclosure appeared certain to intensify Arab protests over Israel's settlement policies, bringing in thousands of Soviet Jews.

Mr Levy wrote: "You are

well aware that in the (earlier) letter there is no undertaking, either direct or indirect, to refrain from construction within Jerusalem or anywhere else in the West Bank and Gaza."

He had come under intense criticism from domestic critics who said that his earlier letter to Mr Baker weakened Israel's claim to Arab East Jerusalem, and threatened its plan to settle the areas captured in 1967.

Mr Levy's previous letter had helped win Washington's agreement to guarantee repayment of \$400m (230m) in commercial loans that Israel will use to build housing for the Soviet Jews arriving in the country.

Jordan to step up training for civilians

By Lamis Andoni in Amman

THE Jordanian government has partly bowed to increasing popular demands to step up armed training for civilians as concern increases that Jordan will be trapped in a fight between Israel and Iraq should there be a US-led strike against Baghdad.

Prime Minister Mudar Badran said that the government would increase the number of training centres for the volunteer Popular Army, which was launched in 1985 to back up the kingdom's 110,000 regular forces.

Pressures on the government to expand training of civilians intensified following the Israeli killing of 20 Palestinians in occupied Jerusalem two weeks ago. Since then tens of thou-

sands have demonstrated in support of the Palestinian uprising - *intifada* - and Iraq.

The demands were about to cause a serious internal crisis for the government of Mr Badran when the parliament - in an emergency session - threatened to vote against the cabinet in a confidence motion.

But this week a compromise has been reached as the government pledged to step up armed training for civilians who have joined the Popular Army rather than nationwide arming of the people, while the deputies seemed to drop their earlier more extreme demands.

The government is said to be concerned not to touch off the sensitivities of hard core Jordanians, some of whom still fear

that arming the Palestinians, who constitute roughly half of the population, would lead to the Palestine Liberation Organisation taking control of the country.

The government and parliament are said to be trying to avoid any source of friction despite indications of a stronger Jordanian-Palestinian unity.

Jordanians, including government officials, fear an Israeli military incursion into the country as part of a western military attack against Baghdad. Officials here believe that Israel is pressing for a military confrontation rather than a political solution for the Gulf crisis to ensure the destruction of Iraqi military strength.

Poll suggests Britons are most hawkish over crisis

By Alison Smith

BRITAIN is the most hawkish of the European Community countries in its attitudes towards the Gulf crisis, according to an opinion poll which was published yesterday.

The first poll conducted across EC countries since the crisis began showed France as the country where attitudes are closest to the British in support of military force in the area if necessary.

While most people in the five EC countries surveyed support the stance of the United States on the Gulf, however, there was marked resistance in Germany, Spain and Italy to sending their own ground troops to the area, and - to a lesser

extent - even to sending military equipment and supplies. The Gallup telephone survey found that more than 85 per cent of Britons supported the use of military force to free Kuwait or to free the hostages, while the average for the five countries was between 70 per cent and 75 per cent.

The survey also found that in Germany, France and Britain President Bush's action in sending armed forces to the Gulf received higher levels of approval - 75 per cent, 73 per cent and 82 per cent respectively - than in the United States itself, where the most recent polls find a 70 per cent approval rate.

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UK NEWS

Thatcher refuses to shelve radical education plans

By Alison Smith and Norma Cohen

THE HEATED political row about education policy erupted again in the Commons yesterday, as the prime minister refused to rule out the introduction of a radical scheme to give out vouchers to parents to spend on their children's education.

Mrs Margaret Thatcher sounded furious in exchanges during prime minister's questions, as she insisted that schools vouchers would be an additional way of providing parental choice about their children's education.

There was growing uproar among MPs as she said that the Labour opposition hated higher standards, choice and opportunity, and wanted total control of education.

Within an hour of these exchanges, the government was under fire again as Mr John MacGregor, the education secretary, announced that the government's plans for testing young children would not cover the wide range of subjects earlier envisaged, but would concentrate on basic skills.

Mr MacGregor said that seven-year olds would be tested only on their English, maths skill and scientific knowledge, as well as on their ability to read, under greatly slimmed-down national exams.

Mr MacGregor said that no changes in the form of the tests, recommended two weeks earlier by the government's independent advisors, had been made following a meeting with Mrs Thatcher on Tuesday when the tests were discussed.

The new exams will test all children's knowledge of reading and writing as well as knowledge of basic numeracy and problem solving and of basic scientific principles.

Teachers will be allowed to assess each child to decide basic competence before administering tests, so they can administer fewer tests per child.

Mr Jack Straw, the opposition spokesman on education, said that Mr MacGregor's statement, confirming the limit on the tests for young schoolchildren, represented a "humiliating U-turn".

No longer business as usual for Saddam's supplier

Richard Donkin explains the background to legal moves against an Iraqi-owned machine tool company

THE arrest on Tuesday and questioning of three British directors of Matrix Churchill, the Iraqi-owned Midlands machine tool manufacturer, on suspicion of possible breaches of export licensing laws, will have reverberated through the western European machine tool industry. The industry exported heavily to Iraq before the invasion of Kuwait.

Days before Customs and Excise raided the company, Mr Paul Henderson, managing director, and Mr Peter Allen, sales and marketing director, described how they and their UK and European competitors had been part of a scramble for Iraqi business over the three years before the invasion.

Both directors, now on police bail without restrictions - no charges have been laid against them - identified the Iraqi Embassy in Bonn as the nerve centre for Iraqi procurement across Europe around 1987 and 1988.

UK machine tool companies, said Mr Allen, were "queuing at the door" of the embassy during 1987 after West German, Swiss and other European competitors had mopped up the early tranches of Iraqi orders.

"We were well aware the Europeans were doing extremely well in Iraq and we started to explore the market opportunities," said Mr Henderson. Matrix was invited to tender orders for Iraq early in 1987.

"The reason the UK started to hennet significantly in 1987-88 was because the European machine tool industry was choked up with orders from Iraq

and were unable to meet delivery times on new orders," he said.

Matrix was awarded three orders for lathes worth £19m in total. This included a licensing order for the production of 200 of Matrix's 2 and 3 series Computer Numerically Controlled (CNC) lathes. The lathes were constructed in Iraq from kits supplied from Coventry.

According to Mr Henderson the possibility of the Iraqis buying the company from the TI Group in 1987 came up over a dinner with the customers. He was invited to Baghdad by Dr Safa al-Habibi, the former director general of Nassr, a huge industrial establishment that formed part of Iraq's Ministry of Industry and Military Production. Dr Al Habibi had established the Al Arabi Trading Company, with offices in Baghdad.

The Matrix directors said they were told that Al Arabi was one of 200 private companies allowed in Iraq by Saddam Hussein in an attempt to introduce greater productivity into Iraqi industry. It had simple offices, not much different from an ordinary house. Al Arabi is now believed by Western intelligence to have been part of the Iraqi state effort to expand its military might.

Dr Fadel Jawad Kadhum, identified by UK officials as a senior official of the Iraqi state industry, led the legal negotiations for the buy-out which was completed in October 1987. Dr Kadhum became non-executive chairman of the company which also took on two other non-executive Iraqi



Peter Allen: company always applied for export licences

directors, Dr Al Habibi and Mr Adnan Al Amiri. The buy-out was engineered through two UK registered companies, TMG Engineering and Technology and Development Group (TDG). TDG was run from offices in Chiswick, London, by Iraqis including Dr Kadhum and Dr Safa, both of whom have left the country. Dr Kadhum having resigned his Matrix directorship.

It was not until the discovery last year that a small branch of the Banca Nazionale del Lavoro, the Italian state bank, in Atlanta, Georgia, had secretly supplied £3bn of credits to



Paul Henderson: explored market opportunities available in Iraq

Iraq, that Matrix's Iraqi ownership became widely known. Within days Matrix was found to be part of an international Iraqi procurement network that set alarm bells ringing throughout western intelligence agencies.

About six months ago negotiations started between the UK and Iraqi directors, originally with a view to the Iraqis maintaining an interest. When Iraqi troops invaded Kuwait in August the UK directors realised they would have to engineer a complete break from Iraqi ownership.

The need for the buy-out was underlined when the Bank of England

moved to freeze Matrix accounts last month.

Reflecting with some bitterness on the general lack of interest or support for the machine tool industry from City institutions, Mr Henderson pointed out that the Iraqi buy-out allowed the British managers to turn the company round from a loss maker to a business employing 600 people and making £2.5m profit a year.

At the same time it invested in a new computer, and revamped much of the factory. Today it is the process of developing a new range of computer numerically controlled lathes. It is also becoming the number one supplier in the UK of flexible manufacturing systems, some of which are being used by the Rover Group in the manufacture of the 200 and 400 series cars.

The Matrix directors have always said they were confident about the legitimacy of their exports. The company had been an established exporter to eastern Europe and the Middle East and, said Mr Henderson, always followed correct procedures.

Mr Allen maintained yesterday that company always applied for licences whether it needed them or not and co-operated closely with the Department of Trade and Industry. This he applied, he said, over the specific lathes export now under Customs and Excise scrutiny. The company, he said, was continuing to operate normally as possible within the restrictions.

UK makes progress with EC on tax rules

By John Authers

THE UK has made considerable progress in negotiations with other European Community nations over Value Added Tax and excise regulations for 1992, the chairman of Customs and Excise said yesterday. However, some proposals could still cause a "monstrous paper mountain".

Mr Brian Urwin told a conference of the Institute of Chartered Accountants that the EC's latest proposals were much more acceptable than the earlier position.

VAT will at first be paid by the "destination principle" - traders will pay at the rate for the country where products are sold, not where they are produced. The UK welcomes

this proposal, but opposes switching to charging VAT at the rate for the country of origin after 1996.

Mr Urwin also announced a new system for greater exchange of information to combat fraud.

The UK, however, opposes the proposed introduction of mandatory listings of all internal EC trade, transaction by transaction. "This would create a monstrous paper mountain, out of all proportion to the risk, and be unacceptably burdensome," he said.

Customs has suggested a compromise, where traders would provide a list of their aggregate dealings with customers at regular intervals.

Earnings rise despite government pleas

By Rachel Johnson, Economics Staff

GOVERNMENT pleas for wage restraint, and a continuing rise in unemployment, failed to prevent a further rise in average earnings growth in August.

Figures released yesterday showed that earnings rose 10.25 per cent in August, with an increase particularly evident in the service sector, which accounts for more than half of the British workforce.

The Department of Employment also announced yesterday that seasonally-adjusted unemployment rose by 13,300 in September, amounting to 5.8 per cent of the workforce. On an unadjusted basis, the jobless total rose by 16,200 to 1.67m, a figure closer to the official assessment that unemployment is rising by 15,000 a month.

However, the continuing rise in unemployment since April while the economy has slowed has failed to stop companies awarding high wage settlements to keep pace with inflation - which rose at a rate of 10.9 per cent in September.

The rise in average earnings in August to 10.25 per cent brought another government appeal for wage restraint.

Mr Michael Howard, the employment secretary, said the unemployment rise was "disappointing". He emphasised that the private sector had to cut costs to remain competitive after the UK's entry into the exchange rate mechanism.

Both companies and employees had to ensure that "pay settlements do not rise above an affordable level". If they failed to do so, sterling could no longer be defended to ease the pressure on companies, he warned.

The increase in the average earnings index in July was revised upwards, also to 10.25 per cent, after the index was recalculated to include late information on pay deals.

The fact that the labour market - traditionally slow in responding to turning points in the economy - has been showing rising unemployment for six consecutive months adds to evidence that the UK is undergoing a pronounced slowdown.

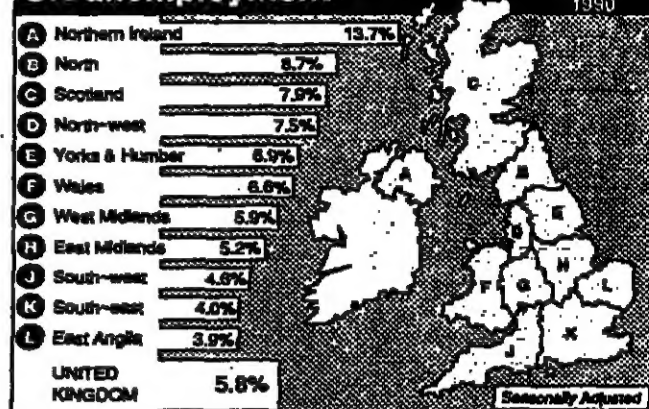
Mr Tony Blair, the Labour spokesman on employment, said the UK was in a recession and that "high mortgage rates, inflation and items like the poll tax", were fuelling wage demands.

Further signs of a slowdown were provided by separate figures showing that the government's chosen measure of the money supply had subsided.

The growth in M0 - which mainly consists of notes and coins in circulation - has fallen to 4.6 per cent, well within its target annual range of 1 per cent to 5 per cent. A reduction in M0's annual growth rate was the economic indicator singled out by Mr John Major, the Chancellor, for his cut in interest rates.

However, the government-induced reduction in demand has led to a drop in productivity, figures indicated. UK unit wage costs are rising faster than those of its international competitors as productivity has slackened and average earnings risen. Unit wage costs in manufacturing rose from 7.8 per cent to 8.6 per cent in August - the highest since June 1981 - as company spending on wages has outstripped output growth.

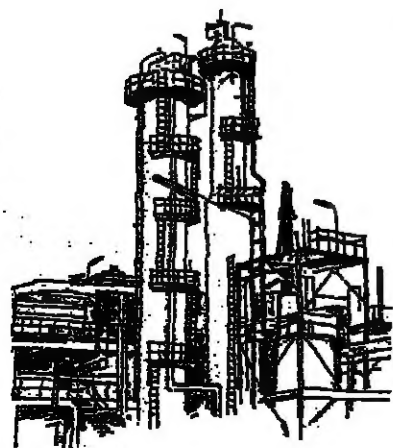
UK unemployment



Mr David Walton, economist at Goldman Sachs, the investment house, said: "Unless firms start shedding labour or wage settlements fall, wage costs are going to rise above 9 per cent".

In Yorkshire and Humberside, the north and north-west, the unemployment rates have not risen over the month. Hardest hit by rising unemployment has been the south-east, the Midlands and East Angles - where service industries are concentrated and the most sensitive to the lower economic activity.

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duction, Neste is a partner in a number of international joint ventures. One of these, in Saudi Arabia, is already in operation, while new plants are soon to come on stream in Malaysia and Canada. Neste is currently one of the world's leading producers of MTBE.

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ration and production projects, and is one of the world's leading oil traders. Neste Chemicals produces an extensive range of thermoplastics, petrochemicals and resins. Neste Chemicals is now one of Europe's leading producers of polyethylene and polypropylene, and among the top ten suppliers worldwide.

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UK NEWS

KEGWORTH AIR DISASTER

Inquiry blames accident on error by pilots

By Paul Abrahams

THE Kegworth air disaster, in which 47 people died, was caused by the crew shutting down the wrong engine, according to the Department of Transport's Air Accidents Investigation Branch whose report on the accident was published yesterday.

The report says the commander and first officer shut down the right-hand engine after a vibration in the left engine. As the aircraft neared East Midlands Airport for an emergency landing, the extra thrust required from the left engine caused it to fail. The British Midland Airways Boeing 737-400 twin-engine jet crashed beside the M1 motorway.

The report says the following factors contributed to the incorrect response from the flight crew:

- The combination of heavy engine vibration, shuddering and an associated smell of fire was outside the crew's training and experience.
- The pilots reacted to the initial engine problem prematurely and in a way contrary to

their training.

- They did not take indications on the engine instrument display before they throttled back the right-hand engine.

- As the right-hand engine was throttled back, the noise and shuddering on the left engine ceased, persuading the crew that it had correctly identified the defective engine.

- The operating crew was not informed by the three cabin attendants that the flames had come from the left engine rather than the right one.

The first-pilot told the investigators he had no recollection of what he saw on the engine instruments which led him to tell the commander the problem was in the right-hand engine. The cockpit voice recorder shows that the first pilot said: "It's the left. It's the left one." The commander replied: "Okay, throttle it back."

The failure of the CFM 56-3C engine, built jointly by Snecma of France and General Electric of the US, was caused by fatigue on one of its fan blades, according to the report.

Rear-facing seats could have reduced casualties

By Paul Cheeseright

CASUALTIES in the Kegworth air disaster last year would have been reduced had passengers been in seats facing the rear of the aircraft, medical researchers have concluded.

Analysis of injuries suffered both by those who survived and those who died in the crash showed also that overhead luggage lockers should either be more securely fixed or eliminated. The design of the locker doors should be improved to prevent sudden opening and the amount of luggage stored in the lockers should be limited.

Recommendations for improvements to the internal design of aircraft are contained in a study, published yesterday, of the Kegworth disaster by the Nottingham University Medical School and doctors from hospitals in Belfast, Derby, Leicester and Nottingham, where the survivors were treated. The medical specialists worked with HW Structures, a Leamington Spa engineering consultancy.

The study was prepared with the help of the UK civil aviation authorities and its recommendations follow those adopted in the official report.

LAW SOCIETY CONFERENCE

Judge urges lawyers not to abandon traditional roles

By Robert Rice, Legal Correspondent, in Glasgow

SOLICITORS were warned yesterday not to abandon their traditional professional functions in carving out their role in the new Europe of the nineties. Judge David Edward, Britain's judge at the European Court of First Instance, told the conference that the role of lawyers remained the same even if the context in which law was now practised had changed dramatically.

The creation of the single European market in 1992 was bound to have enormous implications for the role of lawyers, how the profession was organised and disciplined, and the role of law societies and bars, he said.

The British profession need not fear that 1992 meant the end of the English common law system. On the other hand, they had to recognise that there could be commercial disadvantages in the existence of legal differences and that economic predominance tended to produce legal dominance.

There was often a hard choice to be made between maintaining the purity of a minority legal system and eliminating the barriers to trade that unnecessary legal differences created, he said.

In the economic context of Europe in the nineties, the English legal system would not be the majority system, nor the system of the economically predominant member state.

But, he said, the effect of the changing face of Europe would not just be felt

by the larger commercial law firms. It, for example, abolition of frontier controls came about as a result of the Schengen agreement. Its effects would be felt by all lawyers.

Judge Edward rejected the idea that the role of lawyers in the nineties was to become increasingly specialised technicians. Issues such as immigration and entitlement to social security where questions for all solicitors and not just EC law specialists, he said.

What the profession looked for from the government was a commitment to tackling jointly the factors which pushed costs up, procedural complexity, under-resourcing of the Crown Prosecution Service, and delays in getting cases heard.

Together we should aim to establish an efficient, properly resourced court system, whilst ensuring that legal aid is made available to those who cannot afford the full cost of solicitors' services wherever their liberty, their employment, their home or family, health or financial security is at stake."

Mr Holland announced that the Law Society would publish in the New Year a consultation paper putting forward proposals for changes in the process of the appointment of judges.

There was, he said, a growing concern that the present system was not serving the purposes the public rightly expected of the judiciary. Referring to "judicial conservatism stifling long overdue change," Mr Holland asked "Why do we have monochrome male middle-aged judges in this country?" The answer, he suggested, lay chiefly in the methods of judicial appointment which discriminated against women, ethnic minorities and solicitors.

Society president looks to Europe for expansion

By Raymond Hughes

THE CHALLENGES and opportunities offered to lawyers by the creation of a single European market, and the need to think internationally, were predominant themes at the opening of the annual conference of the Law Society of England and Wales, the representative body for solicitors.

The tone was set by Mr Tony Holland, the Society's president, in his opening speech to conference in Glasgow yesterday.

"The international dimension of the future practice of law will be one of rapidly increasing importance," he said.

"During the coming year I want to see a continued strengthening of the international role of our profession and of the Law Society itself."

The future of the legal profession, like that of the UK as a whole, was inevitably tied up in Europe, Mr Holland said. Lawyers would have to be flexible and learn to allow both UK law and legal institutions to adapt.

"In a frontier-free Europe people will come to insist that the harmonisation programme should reach all parts of the legal system, so that a legal transaction or dispute should have the same consequences in each member state."

Mr Holland said there were those in Europe who seemed to believe that excluding foreign lawyers and putting up artificial barriers was the way to survive.

"On the contrary, I believe that if we can develop Britain as the place with the fewest restrictions, with the most entrepreneurial outlook, and with the lawyers who understand both civil and common law, we will become clearly recognised as the legal centre of the world: the natural place to study as well as the place to do business."

On domestic issues the Law Society president challenged the government to join in a partnership with the society to control the rising cost of legal aid: last year the net cost exceeded £600m.

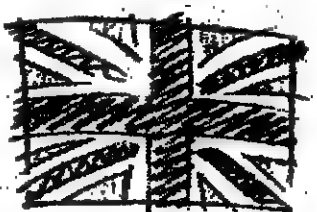
"We know there is waste in the system as a whole. We are prepared to help to identify

and tackle areas of inefficiency, including any which may be our profession's responsibility, and to commit the necessary resources on our side."

What the profession looked for from the government was a commitment to tackling jointly the factors which pushed costs up, procedural complexity, under-resourcing of the Crown Prosecution Service, and delays in getting cases heard.

Together we should aim to establish an efficient, properly resourced court system, whilst ensuring that legal aid is made available to those who cannot afford the full cost of solicitors' services wherever their liberty, their employment, their home or family, health or financial

BRITAIN IN BRIEF



Half a mile separates Channel link

Engineers digging the service tunnel of the Channel tunnel between the British and French coasts are within less than half a mile of meeting.

The share price of Eurotunnel rose 17p to 445p on the news that the British end of the tunnel was 13.6 miles out to sea, compared with 9.43 miles for the French tunnel. According to Eurotunnel, the French tunnel is just 0.46 miles to be dug.

The service tunnels are the first of three tunnels to be bored under the Channel. Eurotunnel said that three quarters of the tunnels had been completed.

The group is in the process of raising a further £2.6bn, needed if the projects to be completed.

British Gas raises prices

Gas prices for 17m domestic customers were announced by British Gas, which was also accused of profiteering from a recent round of price changes for business customers by the Major Energy Users Council which represents large industrial and commercial users.

Gas prices for domestic customers, and business customers using less than 26,000 therms a year, will increase by 3.3-3.7 per cent a year from November 1, the first mid-year increases since the company was privatised.

Domestic gas prices were last increased by 7.5 per cent in March. British Gas blames the rises on inflation and oil price increases.

ICI to produce CFC-substitute

ICI has won the race to manufacture a new ozone-friendly chemical for use in refrigerators and air-conditioning systems.

The product, which is known as Klea 134a, started production at a new multi-million pound plant at the company's site in Runcorn, Cheshire. It will replace the chlorofluorocarbons, or CFCs, that contribute to global warming.

Monetary growth eases

The government's measure for the amount of money circulating in the economy fell last month, giving further evidence that the Treasury's anti-inflationary efforts appear to be working and that Britain is moving closer to an economic slowdown.

M0, the narrow measure of money mainly comprising notes and coins in circulation, decreased by 0.4 per cent between August and September on a seasonally adjusted basis.

Media freedom curtailed

Media freedom in the UK has been eroded and increased powers of censorship have been placed in the hands of the Government, according to a report by Article 19, the international campaign against censorship.

Its publication coincides with the second anniversary of the broadcasting ban on Sinn Féin, the political wing of the IRA and other organisations.

Ms Frances D'Souza, director of Article 19, said that virtually every current freedom of expression controversy in the UK was before the European Commission of Human Rights. "Yet the Government has shown itself to be more concerned with control over the media than with creating safeguards to freedom of expression and editorial independence," Ms D'Souza said.

Finance houses curb investment

The investment activity of British financial institutions fell sharply in the second quarter of this year, partly because insurance companies halved their investments compared with the preceding three months.

Reporting a drop to \$4.8bn in second quarter institutional investment from \$8.4bn the quarter before, the Bank of England said net investments by life insurance companies totalled only \$2.5bn in the second quarter against \$4.9bn in the first quarter.

CBI suggests poll tax reform

Mr John Banham, director general of the Confederation of British Industry, has advocated a substantial reform of the community charge, or poll tax, to bring the average payment in England and Wales down to £250.

The present average is more than £350 and this is expected to rise to over £400 per chargepayer in the year beginning next April.

Mr Banham, speaking at the Institute of Revenues, Rating and Valuation conference at Scarborough, said that poll tax money should be used only to meet the cost of those services under local control. These accounted for only 20 per cent of local government spending.

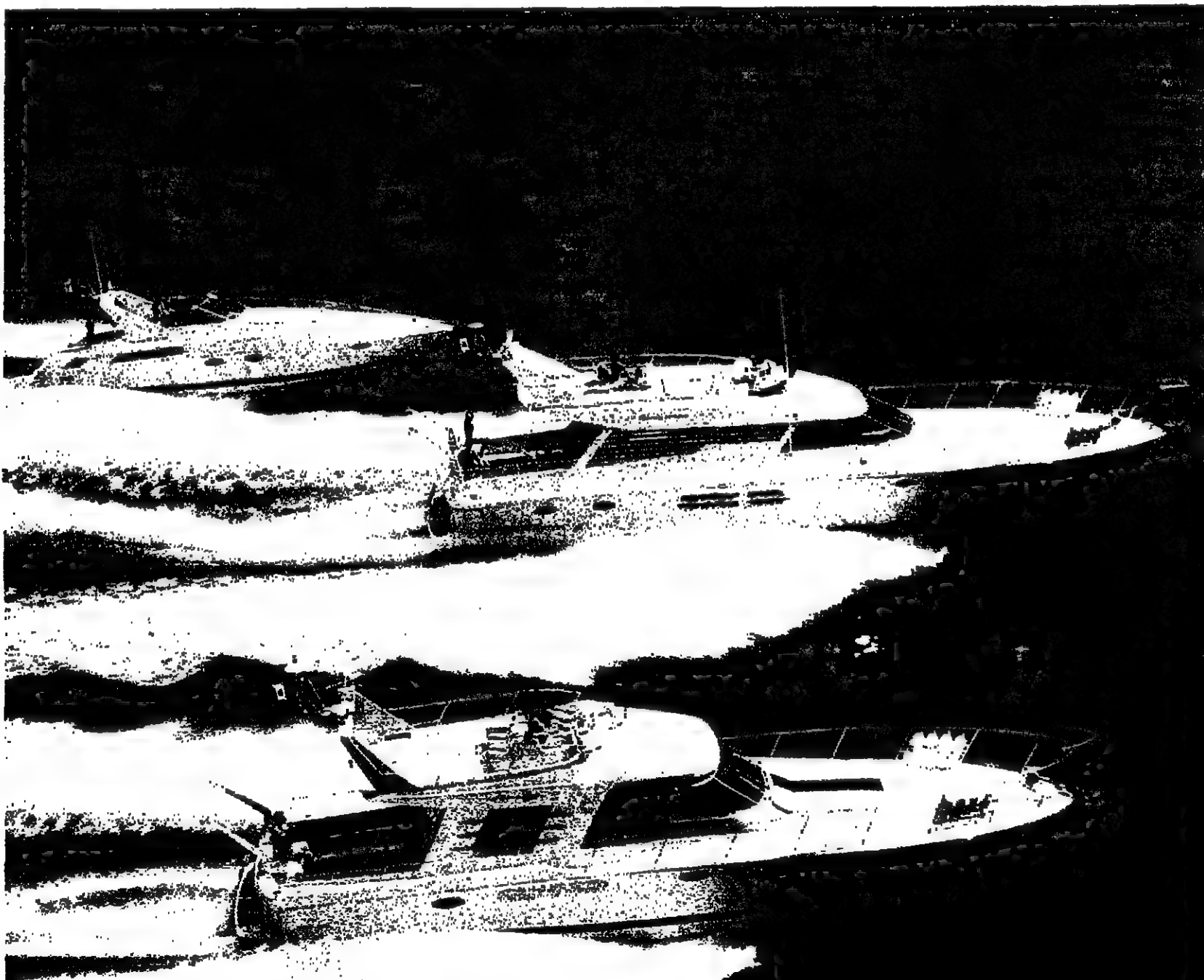
Electricity plans under criticism

The new regulatory regime for the electricity industry will be impossible to administer after privatisation, a group of large energy users has said.

The Major Energy Users' Council, which represents about 180 large industrial and commercial consumers of electricity, is to press the Government to change the regulatory regime after the industry's privatisation.

The association said that the new electricity regime gave an unfair advantage to the established generating companies, National Power and PowerGen.

Privatisation was designed to make the electricity industry more competitive, the association argued, but the present system will discourage new players and keep prices to the end consumer high.



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William Seidman talks to Financial Regulation Report

In the October issue of *FT - Financial Regulation Report*, L. William Seidman, Chairman of the US Federal Deposit Insurance Corporation, gives his views on the state of the troubled US banking system and the package of reforms currently going through Congress. Mr Seidman talks about his admiration for universal banking, the usefulness of "firewalls" between banking and other financial businesses, the "too big to fail" doctrine and many other matters of concern to US and international financial regulation.

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FT LAW REPORTS

No set-off against secured debt

IN RE NORMAN HOLDING COMPANY LTD
Chancery Division: Mr Justice Mervyn Davies: October 8 1990

A CREDITOR who proves in the liquidation of an insolvent company for an unsecured debt, must submit to set-off of what he owes the company as against that debt; but there is no set-off against a second debt which is secured, unless he elects to prove for that debt also in the liquidation.

Mr Justice Mervyn Davies so held when giving judgment for the creditor, Harrowby Street Properties Ltd, on a preliminary issue in its application in the winding-up of the company, Norman Holding Company Ltd, against the liquidator and three other respondents including Damin Stiffing.

HIS LORDSHIP said that the company was in insolvent liquidation pursuant to a winding-up order.

On facts agreed or assumed for the purpose of the present preliminary issue only, (a) Harrowby was a secured creditor of the company for £400,000; (b) Harrowby was an unsecured creditor of the company for an unspecified sum; and (c) the company was a creditor of Harrowby for an unspecified sum.

The issue was whether Harrowby's secured debt could be reduced by set-off of the unspecified sum it owed the company. Trial of the preliminary issue was without prejudice to Harrowby's entitlement in the future to argue that the assumptions as to the company's right to cross-claim were incorrect.

Mr Knowles for Harrowby contended that there should be no set-off. Mr Hacker for Damin contended for set-off.

It was agreed that if there had been no liquidation there would have been no set-off (see *Samuel Keller Ltd v Martins Bank (1971) 1 WLR 45*). Mr Hacker said the position was otherwise when liquidation supervened.

Rule 4.90 of the Insolvency Rules, providing for set-off, applied where "before the company goes into liquidation there have been mutual credits, mutual debts or other mutual dealings between the company and any creditor of the company proving or claiming to prove for a debt in the liquidation".

There was to be a set-off between Harrowby and the company if and to the extent that the rule applied. The rule applied when there had been mutual credits. But the mutual credits must have been between the company and any creditor "proving or claiming to prove" in the liquidation.

It was said that rule 9.40 applied in respect of all the mutual debts as between Harrowby and the company so that there could be set-off not only as against the Harrowby unsecured debt but also as against the Harrowby secured debt.

The Insolvency Rules gave no clear answer to the question whether or not set-off operated against a secured debt.

In *Ex parte Barnett 9 Ch App 293* 295 Lord Selborne LC said that when there had been mutual dealing and proof was to be made in bankruptcy "there is to be a rule of set-off, not . . . at the option of either party, but an absolute statutory rule".

In the Australian case *Hiley v People's Prudential Assurance Co Ltd (1938) 60 CLR 468* 498 Mr Justice Dixon said "secured debts or liabilities are no less the subject of set-off than unsecured debts".

Barnett and Hiley were cases in which the security was held by the insolvent estate, whereas in the present case the security was held not by the liquidator, but by Harrowby.

With that distinction, *Barnett* was not authority for saying there must be a set-off against a secured creditor such as Harrowby.

The express words of the Insolvency Rules did not say whether or not set-off arose in the present circumstances, and the authorities gave no sure guidance. In that situation the following considerations seemed to apply:

(1) Reading rule 9.40, it seemed there was no set-off unless the creditor proved or claimed to prove for his debt in the liquidation. Had Harrowby only its secured debt there would thus be no set-off, because it had not proved and did not intend to prove for its secured debt.

(2) If it was right that there was no set-off against a secured creditor who did not prove, it would be a curious circumstance if proving his unsecured debt operated to involve him in set-off not only in respect of the unsecured debt, but also in respect of a

secured debt.

(3) On the other hand, one reading of rule 4.90 as a whole suggested that if there was an unsecured as well as a secured debt, the creditor had to submit to set-off in respect of both his debts. For the set-off rule applied when there were mutual debts between the company and "any creditor proving . . . for a debt". Harrowby was proving for a debt - its unsecured debt.

(4) Rule 4.90 should not be read so literally as set out in (3). A 4.90 set-off operated in the course of a liquidation. But a secured creditor who did not prove was not involved in the liquidation in respect of his secured debt - even if he was involved in respect of another debt which was unsecured and for which he had to prove.

The secured debt must be considered separate and apart from the unsecured debt because the secured debt was not a "debt in the liquidation". As a secured creditor he did not (unless he so elected) prove or claim to prove for his debt in liquidation.

He relied on and realised his security. But as an unsecured creditor he proved in the liquidation and so was caught by

set-off as to the unsecured debt. Rule 4.90 affected debts proved in the liquidation and did not affect debts that were elected not to be proved therein.

The position was that a creditor with two debts, one secured and the other unsecured, was obliged to submit to set-off in respect of his unsecured debt, but was not obliged to submit in respect of his second debt because for that debt he was not proving in the liquidation. While 4.90 set-off applied to an unsecured creditor who proved in the liquidation, that creditor was not obliged to bring into account any secured debt owing to him by the insolvent company if the secured debt was not proved in the liquidation.

For Harrowby: Robin Knowles (Simmons & Simmons).
For Damin: Richard Hacker (Dibs Lupton Broomhead & Prior).

For the liquidator: Mark Arnold (Norton Rose).
The other respondents did not appear and were not represented.

Rachel Davies
Barrister

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Our planet is hurt. Badly hurt. At a breathtaking pace mankind is exhausting all that makes survival on earth possible. Our world is being stripped bare and choked by pollution. The balance of nature has been upset. We all share responsibility for what is happening. Not least the automotive industry, which is why Volvo's top management has decided to act by agreeing upon

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MANAGEMENT

Luxury car sector

BMW — 'tailoring' its competitive challenge

John Griffiths on the German company's strategy to confront the Japanese

One of BMW's Continental customers has just taken delivery of his new 7 Series "executive express". Several are typically ordered in subtle metallic colours. This one was bright yellow. Far from holding up its hands in horror, BMW had painted the car itself.

"We are quite prepared to supply a car in any non-standard colour a customer wants; all it takes is some extra order time (and cost), because we have to clean out paint lines and so on," says Robert Büchelhof, main board director responsible for the West German car-maker's worldwide sales.

Büchelhof cites the "Bavarian banana" as a small example of a number of new tactics being employed by BMW to fend off what it accepts will be an increasingly fierce challenge from Japanese and other rivals as the 1990s progress.

This month, the Japanese challenge in particular has taken on new significance for both BMW and Mercedes with the launch by Toyota in Germany of its Lexus luxury car range. It is the first from Japan to be marketed in Europe.

BMW's "any colour" option is an element of its strategy of "tailoring" cars to customers' requirements to an extent usually confined to very small volume luxury car-makers like Rolls-Royce or Aston Martin. Certainly, it is not typical of manufacturers like BMW which produce more than 500,000 cars a year.

Hand-crafted leather interiors and extra performance will complement the tailored approach, making it possible for a customer to have a completely individual car, says Büchelhof.

Such an approach, he claims, is fundamentally different from the Japanese practice of standardising cars around a high level of equipment with no options — and is likely to be preferred by more demanding customers, particularly in Europe. This situation is unlikely to continue for too many years, however, since Toyota is already planning a production strategy capable of responding quickly to individual customer requirements — see this page, September 10.

"There will always be special needs," he declares, pointing out that buyers of fine watches are prepared to pay much more for a "name" watch than is warranted by function alone, while the Swiss have used individuality to strike back at the Japanese — even at the lower end of the watch market — with the "Swatch".

In similar vein is the introduction of some of the after-sales support services. An increasingly large fleet of specially-equipped 5 Series BMWs is being put on the road, with no other function than to dash to the help of broken-down BMWs.

For example, there were eight of these cars, jointly funded by dealers and manufacturers, on standby in the UK last year. Now there are 30, based

at strategic points around the country. Their number will continue to grow until there are deemed to be enough to deal with the 80 per cent of breakdowns occurring in the 300,000 BMWs in the UK that can actually be solved at the roadside.

They are a partial reflection of BMW's determination to survive in the long term as a niche player in world markets — but a big and profitable one catering to affluent buyers.

"We're not a mass producer and we don't want to be one," Eberhard von Kuenheim, BMW's management board chairman, said recently. "We don't want to produce and sell millions. But we do want to sit at the top end of the market and the bigger the world at the bottom, the better for BMW at the top."

Niches, Büchelhof makes clear, could mean almost anything in the future. "There are none that BMW wouldn't go into if it was thought to be a good idea." For example, the company is watching closely the trend towards "people carriers" — seven or eight seater vehicles like the Renault Espace. It regards the hatchback sector, however, as too down-market and — more puzzlingly — is not contemplating a move into sports cars other than its very limited production Z1 two-seater, with its DM 100,000 (£37,000) price tag.

"We've never had any significant proportion of the sports car market," says Büchelhof, but acknowledges that Japanese manufacturers like Mazda, Toyota and Nissan are the greatest beneficiaries of a worldwide upsurge in interest in sports cars even in the face of increased concern over the environment.

Instead, BMW's future strategies for its models will be based around four concerns: safety, environment, economy and comfort, says Büchelhof.



Eberhard von Kuenheim

Despite BMW being perceived in many markets as primarily a producer of performance cars, he says he has "no image problem" with introducing economical diesel versions — already sold widely in the former West Germany and some other Continental countries — in those markets if high fuel prices are sustained.

Despite BMW's reputation as a technical innovator, the company is relatively dismissive about some areas of technology about which many other car makers — Japanese in particular — wax very enthusiastic.

Four-wheel-drive is one. "We don't need four-wheel drive, or even front-wheel drive. The electronic traction systems we have now, preventing skidding under braking or acceleration, mean that these other systems are too expensive and not really needed." BMW has developed 4wd systems, and will retain them in those

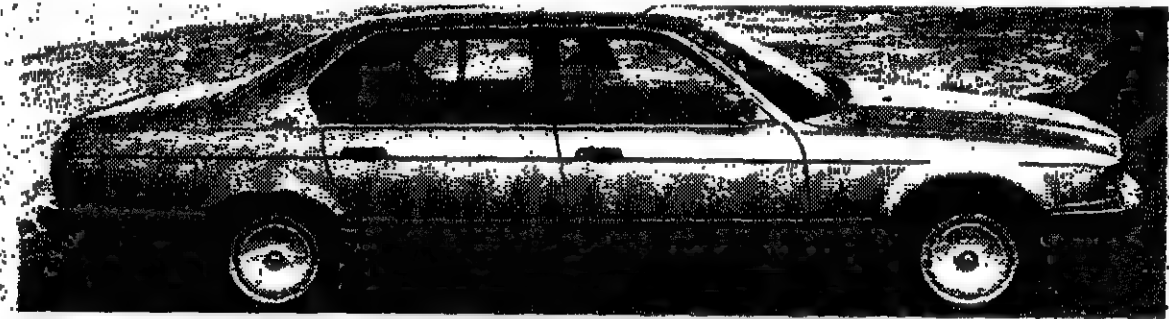
of its cars intended to be bought by those who have to cope with deep snow. Otherwise, points out Büchelhof, "four-wheel drive accounts for only 2 per cent of registrations in Germany."

BMW has also become even more convinced that it can survive on its own. This is despite its relatively small size compared with the Japanese manufacturers and the loss of independence within the past year or so of other much-respected names such as Jaguar and Saab.

"We have no need of collaboration on manufacturing," says Büchelhof, referring to the vast 732 manufacturing and product development centre on which it has spent more than DM 1.2bn, and which houses 6,000 engineers, near its Munich headquarters. "Nor do we need to collaborate on distribution — we've got dealers everywhere." But there is scope to work with other vehicle makers and sectors of industry in areas such as recycling, he continues.

BMW's proclaimed confidence in its ability to "go it alone" on manufacturing and product development is explained by Wolfgang Reitzle, BMW's director of research and engineering. Reitzle accepts that smaller car-makers have been overly optimistic in hoping that flexible, automated manufacturing processes would all but eliminate their cost disadvantages vis-à-vis the biggest car-makers. Economy of scale advantages, he points out, will always exist no matter how assembly processes alter.

"But the important thing is that as the automation becomes more complete, the saving becomes smaller; the cost versus volume curve becomes shallower. So the advantage of mass manufacturers exists, but is always reducing. At a market share of 1.5 per cent, and no intention much to exceed



A BMW 7-series: one has just been 'tailored' in bright yellow

this, we also have the option to charge a premium price to cover the gap. But we are also working on bringing the premium price down more."

BMW regards another major area for cost-cutting as logistics. It is retaining its wholly-owned national sales companies but putting its parts distribution operations on a pan-European footing.

A network of strategically-placed warehouses, some under construction, is being established throughout Europe. They will be supplied much more frequently than currently — using "air bridges" for emergencies where necessary — by BMW's main parts centre at Dingolfing, near Munich. The system is starting to work on a pilot basis this year, and will be fully operative in 1991. Locations include Strasbourg, Frankfurt and Hanover in Germany, Bornem (Belgium), Verona (Italy) and Madrid (Spain).

A pilot single EC market develops, they will be operated independently of national boundaries, says Büchelhof.

Car-ordering is going along similar lines. Albert Schneider, responsible for BMW's sales in Europe excluding the German-speaking countries, says that dealers in his region will soon be able to place orders directly into production line computers instead of having to go through national sales companies. It is another means of shortening the supply pipeline "and getting inventory down at all levels," says Schneider. A pilot project has been operating in the UK for some time.

In the case of the UK, when and if the Channel Tunnel becomes a reality it should also be possible to reduce the supply time between a car leaving the production line and arriving at BMW's Doncaster preparation centre to 15 days, as a result of improved administrative systems and simplified transport arrangements, Schneider points out.

Actually, taken by rail or transporter to port-off-loaded, hang around for ferry, off-loaded again UK point of entry, picked up by transporter again, off-loaded somewhere else, etc. Gather idea is to rail them straight thru.

Last year, BMW sold and sold around 625,000 cars, up from around 490,000 a year earlier. Emphasising BMW's niche player status, von Kuenheim says that the "desired ceiling" is 800,000. "The main target is to be profitable." With that goal in mind, says von Kuenheim, "I do not think that BMW will need any new manufacturing facility this century."

So far at least, BMW's confidence seems justified. Its net profit last year rose 23 per cent to DM558.1m and by a further 8.3 per cent in the first half of the current year, despite the surging strength of the D-mark.

Among the most gratifying statistics to von Kuenheim and his colleagues was this year's record 30 per cent jump in first-half sales to one particular market: Japan.

Alcoa — share and share alike

Kenneth Gooding explains why the US group has introduced an unusual two-part dividend formula

A economic activity slows at an alarming rate throughout the industrialised world, many companies — particularly those in cyclical industries — will be taking a closer look at the "profit sharing dividend" scheme used by the Aluminium Company of America (Alcoa), the world's biggest aluminium group.

The system involves shareholders being guaranteed four quarterly base dividends of 40 cents a share and an additional "profit-sharing" dividend: 30 per cent of any profits over \$8 a share.

This formula, adopted last year, means that Alcoa's base dividend need not bounce up and down as the group's earnings follow trends set by the volatile aluminium price.

Paul O'Neill, Alcoa's chairman and chief executive, says: "It was my idea and it's a great idea." He points out that about half of Alcoa's 60,000 employees worldwide are now covered by some form of variable compensation related to corporate earnings. That has risen from about five in 100 employees since O'Neill took the helm at Alcoa three years ago.

He suggests that the profit-sharing dividend system "is a

logical approach to the way rewards should be distributed. It ties together the workforce with the outside shareholders in that they have a base income and, when we do well, everyone — inside and outside — can tell the difference."

O'Neill reckons Alcoa can earn \$8 a share as long as the primary aluminium price is 55 US cents a lb or better. Last year the average price was 88.5 cents and so far this year about 70 cents.

He has set Alcoa the target of making at least a 15 per cent return on equity over the economic cycle and no less than 10 per cent in any one year. "You must make this kind of return," he suggests, "otherwise you are going out of business."

But it represents a big jump from the average 9.7 per cent return on equity Alcoa made in the ten years before O'Neill's arrival.

He too early to say whether the profit-sharing dividend system will work well. As far as O'Neill can tell, no other company has yet followed Alcoa's example. "But I met someone recently who said he wished his company had introduced it first. But because Alcoa did first, his company would not be using it."

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TECHNOLOGY

Paul Betts visits Aérospatiale's new assembly plant in Toulouse, where the Airbus A330 will be built

Battle of the 'big twins' heats up

The seconds are out in the multi-billion dollar contest between Boeing of the US and the European Airbus Industrie consortium for the new generation of "big twins" — the medium- to long-range twin engine widebody airliners expected to account for about 80 per cent of the commercial aircraft market during the next 20 years.

Boeing this week clinched its first order for its new 777 aircraft from United Airlines and the company's board is expected to launch formally the \$5bn (£2.5bn) development programme for the widebody 777 at the end of this month. A few days earlier, Aérospatiale, the French state-owned aerospace group, inaugurated with great pomp in Toulouse in front of 10,000 guests and President Mitterrand its state-of-the-art aircraft plant, where the rival of the 777, the new Airbus A330 "twin", will be assembled.

It is not just a marketing contest between the US and Europe. The so-called "battle of the big twins" is also turning into a technological battle, with both Boeing and Airbus breaking new ground in civil aircraft construction and design in their efforts to achieve maximum commercial success. Boeing, as described on this page yesterday, is using computer-aided techniques for the entire design of the 777, which will also be offered for the first time with the option of folding wings.

The new facility at Toulouse is Europe's answer to Boeing. "Our 20-year strategy has been to gain a 30 per cent stake in the civil aircraft market with our Airbus partners," said Jacques Pénier, head of Aérospatiale aircraft division, during a visit to the plant last week. To challenge the American dominance of the civil aircraft market, the Airbus strategy has been to develop a family of aircraft starting from scratch 20 years ago.

In 1975 we were producing one Airbus a month. In 1985 we were making one a week. By 1995 we will be making one a day," Pénier explained. The new facility, he added, was the last stage in the investment process started two decades ago. It will enable the assembly of seven widebody aircraft a month, including both the Airbus A330 and its four-engine sister aircraft, the A340. With its latest aircraft, the Airbus partners are hoping to gain a 48 per cent share of the new widebody aircraft market.

The new facility is the largest

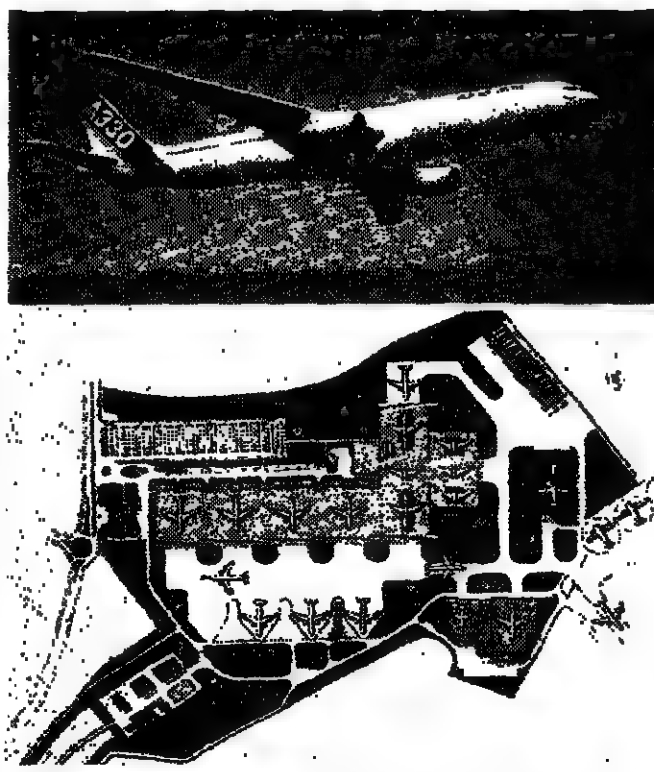
aeronautical complex in Europe. The A330/A340 assembly hall is the size of nine rugby pitches and the height of the Statue of Liberty. Each of its doors are the equivalent of five tennis courts. The assembly hall alone cost FF1.8bn (£100m) to build. Overall, Aérospatiale has invested about FF1.5bn for its share of the development programme of the new Airbus widebody family. Although not as huge as the Boeing Everett facility, where the 747 jumbos and the 767 twins are assembled, the new Toulouse complex is producing an innovative modular concept in large aircraft assembly.

This concept is already used by British Aerospace, a 20 per cent partner in the Airbus consortium, for the assembly at Hatfield of BAe's 146 regional jet. Aérospatiale has now adapted this technique on a grand scale at Toulouse.

A conventional line assembly process involves the stage-by-stage assembly of an aircraft moving down a straight line with others following it. At the new Toulouse facility, however, once the wings and the various fuselage sections have been joined together in two separate stages, each aircraft is placed in its own dock or station where it stays for the rest of the final assembly and testing process.

Aérospatiale says this makes the final assembly process much more flexible. It also helps to reduce the overall assembly cycle time by about 20-30 per cent compared with the traditional line assembly system. "It means that if there is a problem with one particular aircraft on the assembly line, the assembly of the aircraft following it will not be disrupted. Any delay on any one station will not have any effect on the other three stations," explained an Aérospatiale official.

In addition to the modular assembly concept, Aérospatiale has introduced robots to assemble various parts of the



The new Airbus A330 and the Aérospatiale assembly plant

aircraft and to automate key stages in the assembly process. The various parts are flown for final assembly at Toulouse by the four European partners including Aérospatiale, Deutsche Airbus controlled by Germany's Daimler-Benz group, BAE and Casa of Spain, in a big, ugly transport aircraft called the Super Guppy. A special hall has been constructed for unloading all the Super Guppys brought by the transporters. This is equipped with a transponder and programmable overhead crane enabling more than 1,000 Super Guppy unloading operations to be performed each year by 1994.

Robots have been introduced for the delicate operation of joining up the wings to the centre section of the fuselage.

This is the first stage of the assembly process. In all, eight computer controlled robots manipulate drilling and reaming machines once handled by operators to drill about 3,500 holes on the fuselage sides. The fasteners are then installed manually. Aérospatiale says this automation is expected to reduce the production cycle on this particular station by about 10 per cent.

Once the wings have been joined to the centre section of the fuselage, this sub-assembly is moved again by overhead crane and put on a transponder taking it to a waiting position before the next stage of the process. This means that work can continue at the robotised wing-fuselage join-up station. The next stage involves

involves the assembly of the front and back fuselage sections to the wing-centre section. The fin, the horizontal stabiliser, landing gear and engine pylons are also fitted to the aircraft at this stage.

The innovation at this phase of the process is the use of robots equipped with cameras which move on circular rails around the fuselage to sew the sections together. The robot drills the hole, injects a sealant and installs the fastener. Inside the fuselage, an operator crimps the fastener and commands the system to instruct the robot to drill the next hole. The aircraft, which now has its complete shape, is moved again to one of the four individual docks or stations where it will remain for the rest of the assembly and testing process. Once this is completed it will be moved to a hall for customisation when the aircraft is fitted and decorated according to the individual specifications of airline customers.

Up to now, Airbus aircraft have been assembled by Aérospatiale at Toulouse and then flown to Deutsche Airbus in Hamburg where the customisation process takes place as part of the general work-sharing arrangement between the Airbus partners. However, after long and at times acrimonious negotiations, the Airbus partners bowed down to German pressures to allow Deutsche Airbus to take charge of the final assembly at Hamburg of the A321, the new stretched version of the best-selling A320 narrow-body twin-engine Airbus airliner.

Under the new arrangement, it was decided to combine both final assembly and customisation at one site for new Airbus aircraft programmes. The Germans would thus become responsible for both operations for the A330/A340.

Airbus believes that the compromise finally reached with the Germans over the assembly of the new aircraft programmes will help enhance the overall productivity of the complex Airbus work-sharing production system by concentrating final assembly and customisation in one place. Improved efficiency will clearly become a key for the longer term future of the European aircraft consortium: not only in its commercial battle against Boeing and McDonnell Douglas but in its own efforts to become an economically viable enterprise.

Little notebook packs a punch

MINIATURISATION is the name of the game in the personal computer industry. Lightweight, portable PCs represent the fastest-growing segment of the market. Not surprisingly, the smallest computers — the notebook-sized ones — are the hottest sellers of all, writes Louise Kehoe.

For leading US personal computer manufacturers the notebook-sized computer brings a significant competitive challenge from Japan's leading electronics companies, whose ability to shrink electronic products to pocket size is well established.

In a bid for leadership in this emerging market, Compaq Computer has launched a more powerful version of its notebook personal computer based on the Intel 386SX microprocessor chip.

The Compaq LTE 386/20s is the highest performance notebook PC available, the company claims. It incorporates the features of a desktop computer in a 7.5 pound unit, including cache memory, VGA graphics, floppy disk drive and either a 60 Megabyte or a 30 Mbyte hard disk.

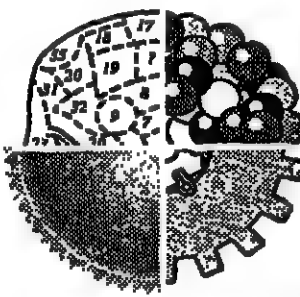
US prices are \$6,999 and \$5,499, depending upon hard disk capacity. Compaq packs its 386LTE into an 8.5 inch by 11 inch package that will fit neatly into a briefcase. The 2.5 inch hard disk drives use "rigid flex" circuit board technology, a defence industry "spin-off".

Developed by Teledyne Electro-Mechanics for applications such as the Cruise Missile Guidance Systems, rigid flex circuit boards incorporate areas of rigid and flexible materials in one continuous sheet. The flexible sections replace bulky cables and connectors.

Another innovation in the Compaq LTE 386/20 is the chewing-gum pack sized power supply. Compaq's first portable computer, introduced in 1983, was powered by a unit the size of a paperback book.

Land of the rising plastic card

THE insatiable demand from the Japanese consumer for all things new is extending to plastic cards. There will be 21.1bn of them in use in Japan by 1992, according to Plastic Cards in Japan, a study from the Institute of



WORTH WATCHING

by Della Bradshaw

Retail Studies at the University of Stirling.

Almost half of 21.1bn cards — a 16-fold increase on the 1980 figure — will be used for transactions in banks, retail outlets, railways and phone boxes.

Although the majority of cards today are magnetic stripe cards, where a pre-paid credit is deducted from the card is used, the smart card — a plastic card with a microchip embedded in it — is beginning to increase its market share.

● Aldershot and Farnborough are two of the first centres in the UK to benefit from a card-operated parking system. The "Easypark" service, as it is called, has been introduced in 10 car parks by the local Rushmore Borough Council. The equipment to handle the pre-paid magnetic cards, similar to phone cards, has been made by FKI Godwin Warren, of Halifax.

Titanium springs bounce back

AFTER centuries of putting the bounce into a wide variety of machines, the humble spring is getting a facelift.

As defence components manufacturers become increasingly interested in non-military applications, springs made from a number of exotic metals are now making their way on to the commercial market.

The Leningrad Central Research Institute of Materials is now looking for partners to exploit its development in these types of up-market springs.

These include springs made of niobium alloy, which are heat resistant but very flexible; nickel springs which are heat and corrosion resistant; and titanium springs

which are lightweight and do not rust. As a result titanium springs, although more expensive than steel ones, can increase the working life of equipment, particularly in humid or corrosive conditions, such as on oil rigs.

Looking out for a leased computer

EUROPEAN computer leasing companies are out to prevent the abuse of their customers and prevent them being duped into using stolen or illegally-obtained equipment.

The European Computer Leasing and Trading Association (Eclat) is setting up a database to help chart the movement of all machines that are leased, according to this week's Computer Weekly newspaper. The database should also help prevent unauthorised sub-leasing.

The association intends to gather information from both leasing companies and the big computer manufacturers, particularly IBM. Each machine to be leased would be given a registration number, and that number recorded with the name of the owner. When a prospective customer was considering leasing the machine, the company could check who the legal owner was.

BT's database has the number

BRITISH Telecom's decision to charge for directory inquiry services could be a cloud with a silver lining for telemarketing and sales companies that need to find a large number of phone numbers.

From next spring, when BT throws its inquiry database, companies with the appropriate equipment will be able to look up the numbers themselves. To help them do that more quickly, Datapoint has launched a computer system to search the database.

With Datapoint Enquirer the company will be able to instruct the computer — just by pressing two keys — to go away and automatically search the BT database for lists of missing numbers.

Contacts: Compaq US, 713 270 0870. Institute for Retail Studies UK, 0789 73771. FKI Godwin Warren UK, 0422 822233. Leningrad Institute of Materials, Soviet Union, 212 278 9362. Eclat UK, 021 765 8206. Datapoint UK, 071 453 1222.

THE PROPERTY MARKET

After the Crown and the Church, the Prudential is the biggest property owner in the land. Given the institutions' ability to make or break the property market, few organisations have more influence over the future of the industry.

For this reason, there was consternation in the industry when in January the Prudential sacked a third of the workforce in its property division and announced that there would be no new projects added to its development pipeline. Taken together with the fact that it has been an active seller of property - reducing the number of properties on its books from 2,500 to 1,700 over the past five years - it seemed that sentiment at the Prudential had swung heavily against property.

Worries that the Prudential intends to disinvest are, however, misplaced. Every penny resulting from last year's sales has gone into its development programme, which will cost it £700m over the next two years. "In spite of some of the stories, we have a long-term commitment to property," says Mr Hugh Jenkins, the chief executive of the Prudential's investment arm who, as a qualified surveyor, has a background rooted in property investment.

The sales of the past few years have been partly a housekeeping exercise to get rid of smaller properties. "A degree of collecting had gone on," he says. "The average value was out of step with the portfolio."

As for the reduction in its workforce, these were partly a matter of cutting out layers of management and partly a matter of adjusting to the fewer properties and developments on its books. Experts from outside the organisation will be hired to deal with future peaks in activity.

For all that, the stance of the Prudential is overwhelmingly disheartening for the property industry. The Prudential has £5.2bn or 23 per cent of its portfolio devoted to property and it has no intention of increasing that percentage. Enough, it says, is enough.

The reason is simple. The Prudential thinks that equities are a better bet than property. "Equities are likely to continue to outperform particularly as property goes through a lean period over the next few years... We have a top down approach to asset allocation. We have not got this pressure that we have to keep going in property," says Mr Jenkins. In any case, it has become a developer in its own right and



The men from the Pru: Christopher Edwards, left, and Hugh Jenkins say there is a long-term commitment to property

A disheartening stance

By Vanessa Houlder

so has no compulsion to buy from other developers. Over the past 25 years the Prudential has, like other large institutions, progressed from being a passive investor in property, through financing developments, to doing its own. With its office projects at Minster Court and Holborn Bars, it is one of the most important developers in the City of London.

As a result, adjustments to its existing portfolio will be modest. It is considering an

increase in its weighting in East Anglia, to acknowledge the region's growth. It is also looking at parts of the retail market, where it thinks yields are starting to harden, and potentially in the industrial sector, where it feels it is underweight. But, when seen in the context of its size, it is virtually withdrawing from the market.

If the Pru's attitude is shared by other institutions, the consequences for the industry are serious. Speculative developers

have borrowed an estimated 30 per cent of the £37bn loaned by banks to property companies, on the basis assumption that the institutions will be willing to buy the properties at the end of the day.

No dice, says the Prudential. "The institutional flow of funds is constant at £2m a year. There is an appetite for property. The problem came when developers created a demand for money that was a multiple of that. They manufactured their own appetite

which did not recognise where the long-term demand was from," says Mr Christopher Edwards, a director of property fund management at Prudential Portfolio Managers. Over-extended investment companies that used bank funds may find themselves in the same boat. "There is a huge amount of bank debt relating to properties acquired in the past three or four years, which mainly came from longer-term institutional portfolios," says Mr Edwards. "We

sold them; we don't want them back."

Hopes that Spots and Pines (financial instruments that would allow shares in single properties to be traded on the stock exchange) would rescue the market are naively premature, he says.

"It would be helpful to the industry as a whole if there was greater liquidity, which could come if more investors were attracted by the flexibility of Spots and Pines," he reasons. "It is not beyond the realm of possibility that the future will be developed. But it will take a long time to get anywhere even if the enthusiasm is there."

The result, he speculates, may be a sea change in the property industry. If banks, rather than investors, are going to be the source of long-term finance for the property industry, the returns from property must be related to long-term debt.

It would be a throwback to a previous era in the property industry, according to Mr Jenkins. He harks back to 1965, when property development was conceived "on a factor of 10". Developers sought a 10 per cent return in order to get a 2 per cent margin after paying mortgage costs of 8 per cent.

This line of thinking changed when the cost of money increased. "Developers found they could not get a positive return so they turned themselves into traders," explains Mr Jenkins. "That was fine so long as institutional demand for the product matched supply. But now the development cycle is too big

for institutional appetites. rents will have to match what is required to bring the development forward."

Implicit in this argument is short-term misery for much of the industry. Indeed, Mr Edwards shares the widespread view that there will be "blood on the street" for some of the developer traders.

None the less, the problems stemming from the buoyancy of the late 1980s are not comparable to the crash of the early 1970s. In the view of the Prudential, unlike the 1970s, this surge was fuelled by tenant demand. It was also funded by top-ranking rather than secondary banks, with borrowings structured to ensure less exposure to floating rate debt. And although bank exposure to property is a concern, it now takes up 8 rather than 13 per cent of bank debt.

The result is that good property is not being dumped on the market. "I don't find we are being offered many jewels," says Mr Jenkins. By contrast, in the 1970s he bought a 3.1-acre site on Oxford Street from Land Securities. Venture funds, he says, are finding it hard going. "They want to find diamonds in embers. They are much harder to find than people would have us believe."

As a result, the Prudential is not out bargain hunting. "We are not interested in second-rate properties, however high-yielding," says Mr Jenkins. So what would tempt it to put more money into property? "The emergence of trophy investments at yields we could not refuse."

	TOTAL RETURNS			
	Retail	Office	Industrial	All Property
Year to Aug 90	-4.7	-0.7	5.1	-1.4
Quarter to Aug 90	-2.9	-3.8	-2.1	-3.1
Month of Aug 90	-1.4	-1.9	-0.2	-1.4

Source: Investment Property Database

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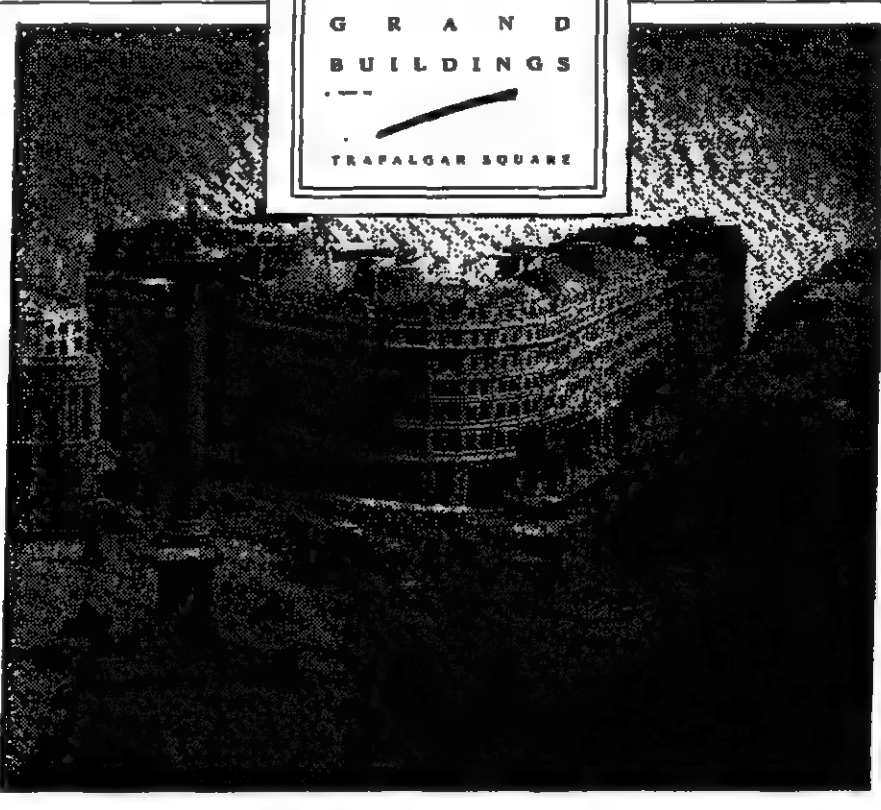
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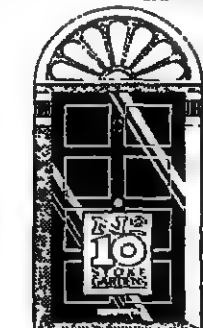
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Grand Opera take National Symphony Orchestra with soloists Kate Flowers, Andrew Martin, Stephen Page and the Pro Musica Chorus (Sat). Royal Festival Hall.
London Mozart Players conducted by Jane Glover in a concert that includes Schubert's 6th symphony (Sun). Royal Festival Hall.
EBC Symphony Orchestra conducted by Andrew Davies with Kyoko Takekawa (violin) perform works by Stravinsky, Prokofiev and Rachmaninov (Mon). Royal Festival Hall.
English Sinfonia conducted by Sir Charles Groves: a maritime extravaganza to celebrate the silver jubilee of a campaign to save the British coastline (Tue). Royal Festival Hall.
Maurizio Pollini (piano) plays Beethoven's 31 variations on a waltz by Diabelli and other works (Wed). Royal Festival Hall.

Paris

Nikita Magaloff, piano. Chopin (Mon). Salle Pleyel (4633873).
Quatuor Borodine. Borodin, Stravinsky, Brahms (Tue). Théâtres des Champs Elysées (4730357).
Orchestre Symphonique Français conducted by Laurent Petitgirard, Paul Tortelier, cello. Roussel, Tchaikovsky, Beethoven (Tue). Salle Pleyel (4633873).
Orchestre Philharmonique de Radio France conducted by Renaud Peters, Joshua Bell, violin. Mendelssohn, Mozart, Haydn (Wed). Radio France, Grand Auditorium (4230238).
Ensemble Intercontemporain conducted by Peter Dinkov, Phyllis Bryn-Julson, soprano, Zoltan Kocsis, piano, King's Singers. Sotvos, Ligeti, Kurtág (Wed). Théâtres des Champs Elysées (4730357).
Dietrich Fischer-Dieskau recital. Poems by Michelangelo, Goethe, Afrika set to music by Wolf (Wed). Salle Pleyel (4633873).
Orchestre National de France conducted by Emmanuel Krivine, Randolph Kelly, alto, Ives, Walton.

THEATRE

London

Jeffrey Bernard is Unwell (Apollo). James Bolam is the alcoholic journalist who embodies a Falstaffian, nay-saying life force while committing public suicide by vodka. Both Waterhouse has stitched a fine play, the season's highlight, from Bernard's own writing. Ned Sherrin directs. (437 2663).
Aspects of Love (Prince of Wales). Andrew Lloyd Webber's latest is an intimate chamber opera derived from David Garnett's 1955 novella. Musically interesting and well directed by Trevor Nunn (839 5972).
Absurd Person Singular (Whitehall). Revival of early Ayckbourn comedy, directed by the master himself, about three couples at Christmas in three kitchens over three years. Moira Redmond,

Berlitz, Mendelssohn (Thur). Théâtre des Champs Elysées (4730357).
Orchestra de Paris conducted by Semyon Bychkov, Justus Franz, piano. Mozart, Mahler (Thur). Salle Pleyel (4633873).

Frankfurt

Russian Radio Orchestra and pianist Mikhail Pletnev, conducted by Vladimir Fedoseyev. Tchaikovsky (Sat). Alte Oper. Frankfurt's Opera and Museum Orchestra under Ulf Schirmer with Gilesh Ham (violin) play Beethoven, Korngold and Bruckner (Sun, Mon). Alte Oper. European Symphony Orchestra and the Neubenchor Choir with singers Pamela Coburn, Trude Lese Schmidt, Vinson Cole, conducted by Enoch Zoguttenberg. Verdi's Messa da Requiem (Sun). Alte Oper.
Julia Varady Lieder recital with pianist Elena Baschikova. With songs by Mozart and Strauss (Mon). Alte Oper.
Royal Philharmonic Orchestra under Vladimir Ashkenazy with Shostakovich, Debussy and Scriabin (Tue). Mozartsaal.
Beethoven Philharmonie under Riccardo Muti with Mozart and Schubert (Wed). Mozartsaal.

Berlin

Leipzig Gewandhaus Orchestra under Kurt Masur. Brahms (Mon). Schauspielhaus.
Beethoven Philharmonie under Daniel Barenboim. Beethoven, Hoeller and Bruckner (Wed, Thur). Philharmonie.

Munich

Orchestra National de Bordeaux and tenor Jean-Luc Viala, conducted by Alain Lombard with the French Philharmonic Choir. Berlioz Requiem (Sat). Philharmonie im Gastei.
Rudolf Buchbinder piano recital with works by Mozart, Brahms and Schumann (Sun). Prinzregententheater.

Vienna Philharmonic under Riccardo Muti. Beethoven, Brahms (Mon). Kongressaal des Deutschen Museums.

Amsterdam

Christian Bor (violin) and Rian de Waal (piano). Franck, Respighi (Mon). Concertgebouw (718 345).
Amsterdam Bach Soloists. Paul Verhey (flute), Thomas Hengelbrock conducting (Tue). Concertgebouw (718 345).
Royal Concertgebouw Orchestra with Ronald Bruggen (piano). Berlioz Requiem (Sat). Philharmonie im Gastei.
Rudolf Buchbinder piano recital with works by Mozart, Brahms and Schumann (Sun). Prinzregententheater.

Utrecht

Netherlands Chamber Orchestra and Choir with vocal soloists conducted by Hartmut Haenchen. Mozart, Webern, Schenker (Wed). Vredenburg (31 45 44).
Choir and Baroque Orchestra of the Netherlands Bach Society conducted by Jos van Veldhoven.

with the world premiere of Bach's Kothener Trauer-Musik as reconstructed by Jos van Veldhoven (Thur). Vredenburg (31 45 44).

Antwerp

Tatiana Nicolaeva (piano) plays works of Shostakovich. De Singel (Fri) (03 248 92 00).
Belgian Chamber Music Group conducted by Guido De Neve and Christel Kessels: works by D'Hase, Mortelmans, Swerts, Vellere, Ysaeye (Tue). BRT Chorus and Mel Percussion Ensemble conducted by Vic Nees performs works of Bartok, Stravinsky and Van Hove (Thur). De Singel (03 248 92 00).
Royal Flanders Opera conducted by Rudolf Werthen with the Flying Pickets and the Alan Parsons Project plays popular works of Bartok, Stravinsky, Ravel, Rossini and Tchaikovsky (Thur). Sportpaleis (03 235 45 44).

Brussels

Royal Flanders Philharmonic conducted by Gunter Meiseldt with Miriam Fried (violin). Beethoven and Prokofiev (Fri). Palais des Beaux-Arts.
RTBF Symphony Orchestra conducted by Andre Vandermoot with Wolfgang Manz (piano). Bartok, Brahms, Von Bussum (Fri). Maison de la Radio.
Palais des Beaux-Arts. Tchaikovsky, Brahms, Von Bussum (Fri). Palais des Beaux-Arts.
The Prague String Quartet with Miriam Fried (violin) and Leona Fromcombe (piano). Brahms, Dvorak, Mozart (Sun). Palais des Beaux-Arts.
Paul Badura-Skoda (piano) plays Martin, Mozart and Schubert (Sun). Chateau de Modave (04123348).

Madrid

Spanish National Orchestra and Choir. RVE Choir and RVE Choir, conducted by Sergiu Celibidache. Schoenberg (Fri). Auditorio Nacional de Musica (337 01 00).

Prague Chamber Orchestra. Dvorak, Martinu, Vivaldi, Haydn (Tue). Auditorio Nacional de Musica (337 01 00).

USRS Symphony Orchestra conducted by Yevgeny Svetlanov, with Andrei Jorsakov (violin). Rimsky-Korsakov, Glazunov, Rachmaninov (Thur). Auditorio Nacional de Musica (337 01 00).

Barcelona

Orchestra Ciutat de Barcelona and Sant Esteve del Conservatorio de Vilaseca choir, conducted by Luis A. Garcia Navarro. Montsalvage, Rachmaninov, Holst (Sat, Sun). Palau de la Musica Catalana (238 10 00).

Prague Chamber Orchestra with Joan Emeric Lluna (clarinet), Mozart, Dvorak, Haydn (Sun). Palau

de la Musica Catalana (238 10 00).

Academy of St Martin in the Fields with conductor and solo violin Iona Brown playing Vivaldi, Handel and Mozart (Mon), also Jia Lu conducting Beethoven and Max Reger (Wed, Thur). Teatro Comunale (539999).

Rome

Richard Stoltzman (clarinet), Lucy Stoltzman (violin) and Derek Han playing Milhaud, Poulenc, Fauré, Mozart and Stravinsky (Thur). Teatro Olimpico (539304).

New York

Jessye Norman soprano recital. Mixed programme (Mon). Carnegie Hall (247 7400).

New York Philharmonic conducted by Leonard Slatkin with Glenn Dicterow (piano). Beethoven, Shostakovich (Tue). Avery Fisher Hall, Lincoln Center (674 6770).

Japan Philharmonic conducted by Ken-ichiro Kobayashi with Kiyu Nakamichi (piano). Takemitsu, Beethoven, Tchaikovsky (Wed). Avery Fisher Hall, Lincoln Center (674 6770).

Alcira de Larrocha (piano). Avery Fisher Hall, Lincoln Center (674 6770).

Hamilton, Harrison, Schubert (Thur). Merkin Hall (363 5719).

Washington

Japan Philharmonic conducted by Ken-ichiro Kobayashi with Kiyu Nakamichi (piano). Takemitsu, Gray, Tchaikovsky (Tue). Concert Hall, Kennedy Center (467 4600).

Leningrad Philharmonic conducted by Yuri Temirkanov with Dmitri Alexeen (piano). Prokofiev, Tchaikovsky (Thur). Concert Hall, Kennedy Center (467 4600).

Chicago

Chicago Symphony Orchestra conducted by Michael Morgan. Still, Strauss, Diamond, Dvorak (Tue). Lorin Maazel conducting with Frank Peter Zimmermann (violin) and the women of the Chicago Symphony Chorus. Holst, Prokofiev, Shostakovich (Thur). Orchestra Hall (428 3323).

Tokyo

Tokyo Metropolitan Symphony Orchestra, conducted by Yuji Takahashi. Tchaikovsky, Hayashi, Satoru Hall (Tue), 855 1010).

Nissai Symphony Orchestra, conducted by Ferdinand Leitner, with Josef Suk (violin), Michaela Fukacova (cello), Brahms, Haydn, Mozart, NHR Hall (Wed, Thur), 465 1761).

Stuttgart Radio Symphony Orchestra, conducted by Gianluigi Gelmetti, with Salvatore Accardo (violin), Mendelssohn, Beethoven. Suntory Hall (Wed, 505 1010).

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ARTS

EXHIBITIONS

London

Royal Academy of Arts. Monet in the 90s: The Series Paintings. The long-awaited blockbuster exhibition has opened in London. Burlington House, Piccadilly (287 5078).
Hayward Gallery. Eduardo Chillida. Major retrospective of the Spanish sculptor (351 0127).

Paris

Musée Marmottan. Goya. Monet's museum plays host to four cycles of 218 engravings by Goya on loan from the Fundación Juan March. 2, rue Louis-Solier. Closed Mon (42240702).
Galerie Maurice Garnier. Bernard Buffet - La Bretagne. In his unmistakable spiky handwriting, the painter beloved by the Japanese, pays homage to Brittany's ports and beaches. 5, ave. Matignon (4235165).

Closed Sun, Mon and lunchtimes. Musée des Arts Decoratifs. Panoramic wallpapers. If a wealthy French bourgeois of the 19th century felt the need for change, his comfortable but somewhat boring life, a panoramic decor covering the walls of his salon would instantly transport him to an exotic scene. 107, Rue de Rivoli (4235214). Closed Mon, Tue. Ends January 21.

Grand Palais. Biennale Internationale des Antiquaires. Under the sign of Love in Art, 150 antique dealers, both French and foreign, cover a wide range of periods and styles and present their prestigious exhibits in a *mise en scene* evoking the splendour of the 18th century. Ends October 7.

Louvre. Euphronios. Some 80 objects, craters, amphorae and bowls testify to the art of Euphronios, painter and potter in the 6th century BC in Athens, in mastering the technique of figures on black background. Open all days from 12 am to 10 pm, except Tuesdays. Ends Dec 31 (40205166).

Carrousel. 19th century French masters. There are some remarkable small bronzes by Degas and Daubigny, there are two or three oils and drawings by the Ecole de Barbizon, precursors of the impressionists. 11, quai Voltaire (42611075). Closed Sun and Mon.

Grand Palais. Picasso. An exhibition of 47 paintings, two sculptures, 40 drawings, 24 sketchbooks, 19 ceramics and 247 engravings and lithographs which have come to enrich, in lieu of death duties, the French national collections. The exhibition begins with the blue period and ends with the obsessive eras of Picasso's last 10 years. Closed Tue, Wed late closing, ends January 14.

Galerie d'Art Saint Honoré. The Magic of Flemish Art. Paintings assembled by Mondriaan and de Stijl have come to enrich, in lieu of death duties, the French national collections. The exhibition begins with the blue period and ends with the obsessive eras of Picasso's last 10 years. Closed Tue, Wed late closing, ends January 14.

Palazzo degli Espostolati. Norman Rockwell. Oils, watercolours and sketches from the years 1915 to 1972 by a remarkable artist, who for over 40 years designed

knobs to Kubuki. The star of the 11th show, Ennosuke, specialises in quick-change routines and spectacular stage effects. At 4.30pm the gifted *omogoshi* (specialist in female roles), Tamashiro, stars in a love story about a priest and a geisha. Meanwhile, at the National Theatre (285 7411), the rarely-performed *Shikata* by *Shikata* is being given (performance times vary).

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Fiddler on the Roof (in English). Topical once again takes the lead role in the musical that made him famous 20 years ago. Kan' Hoken Hall, Gotanda (477 7626).

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the front cover for the high-circulation Saturday Evening Post (over 3m copies in the early 1950s), whose name has become synonymous with an ultra-realistic style mixed with nostalgia. Ends November 11.

Venice

Other People's Money

LYRIC THEATRE

Scottish Opera has inspired a production of faultless ensemble playing. This is by the Second Stride choreographer Ian Spink, in the designs of Richard Hudson, whose *Chinese Opera* stage-box full of everyday props and shapes surreptitiously strewn is here a memory to haunt the most memorable effects. The Spink-Hudson mixture of modern (neon lights, harsh textures and colours) and timeless, of cinematic speed and — once upon a time — sentimentality is not, one is sure, the only approach to opera: but of its kind — and apart from moments of clutter in Part 1 — it is hard to imagine bettered.

The main characters are also superb. The fire safely agile, confidently musical singing-actors — the soprano Virginia Kerr (a full, shining voice generously used), the mezzo Elizabeth McCormack, the tenor Paul Wiffen, and the baritone Peter Snipp and Robert Poulton — supported by the Scottish Opera Chorus and Orchestra in tremendous form under Alexander Walker.

The Vanishing Bridegroom is being given a single performance (between *Les Troyens*) during the company's visit to Covent Garden in December. Head for the box-office now.

Max Loppert

Virginia Kerr as the Bride

BBC Symphony

ROYAL FESTIVAL HALL

— vocally swallowed by the huge house, over-
whelming it, while not
insensitive, not interesting
either. Anne Sophie von Otter,
a punky Octaviana, was audible,
but she slighted the text.
Barbara Bonney's Sophie,
unhappily attired, looked and
sometimes sounded older than
the Marchschall. Asa
Haugland's Ochs was, well,
confident. As Annina, Sarah
Walker waltzed wildly around
the stage, stopping at times to
give someone a great jolly poke
in the ribs. Such fun!

My companion — over here
for a Hofmannsthal conference
— confessed that his
expectations sank early, at the
antics assigned to the Three
Noble Orphans. Is Carlos
Kleiber a cynic, resigned to
coarse modern staging and
easy acclamation, content if he
secures a conference of instruments
performance? His father,
whose *Rosenkavalier*
performances at Covent
Garden in the early fifties are
unforgotten by anyone of my
age, cared about, fussed over,
every detail, musical and
visual, and an opera was
presentation, and with casts
less eminent than the Met's he
achieved a truer full picture of
Strauss's and Hofmannsthal's
delicate, precise opera.

Andrew Porter

Jazz stars in London

Stanley Jordan, Sonny Rollins,
Oscar Peterson and Dixie Gillespie
are among the leading
jazz artists due to perform in
London within the forthcoming
months.

Guitarist Jordan appears at
London's Town and Country
Club on October 23. Tenzor-
saxophonist Rollins plays with his
group at the Royal Festival
Hall on October 27. Peterson is
at the Festival Hall (on his
last tour) on November 19. Dixie
Gillespie and the United
Nation Orchestra plays the
Barbican Centre on October 28.

The look of the BBC Symphony's South Bank concert suggests a conscious promotion of British music, new and old. There is a generous sprinkling of commissions to come, while Wednesday's concert conducted by Andrew Davis included two from the last few very recent, the one harking back to early Gluck days.

Scenes and Arias was Nicholas Maw's stylistic epiphany, the work from 1983 that made possible everything he has achieved since. The coincidence of its revival with the performance of its Birmingham performance of his *Odyssey* pointed up, not so much how far Maw has travelled but how he has built upon that breakthrough piece. In the sensuous vocal lines of *Scenes and Arias* late romanticism seems almost wholly retained, the expressive clarity, the score is short-thrusted with echoes of *Peter*

Oranges yet with an ecstatic charge that make it of quite another expressive world altogether. Subsequent pieces right up to *Odyssey* may have pure symphonic flesh on that creative voice, but nothing *Maw* has done since is quite so fresh.

And the BBC Symphony played it superbly, with rich, compelling textures and the trio of female voices – Judith Howarth, Ameral Gunson and Linda Finnie – lusciously entwined. The orchestra went on to give an adroit British performance to *The Wreck of the Great Eastern*, *The Ghost in the Machine*, which was first heard on their Japanese tour earlier in the year. Only the title is borrowed from Arthur Koestler; otherwise it belongs in the line of Woolrich's mechanistic pieces, where the characters are set up to collide and elide. The connecting thread here is a plainchant-like melody,

heard first from six months before (a conscious nod to Mahler) and eventually running through all parts of the orchestra while the clock ticks and chatter around it. The form is straightforward, the surfaces elegiac, and the ending nicely enigmatic.

The evening had begun with the *Sea Interludes* from Peter Grimes, dedicated to the memory of Leonard Bernstein. Among all the events in that highly eventful life it is easily forgotten that Bernstein conducted the American premiere of *Grimes*, at Tanglewood in 1946. Davis's account took a while to settle down: gradually the forces gathered and the ESOs found their way. The storm was furious, brutal, the kind of go-for-broke treatment that Bernstein himself would surely have favoured.

Andrew Clements

Andrew Clements

Anne-Sophie Mutter

BARREICAN HALL

The name of Anne-Sophie Mutter looms large on the poster of the concert of the Philharmonie de Paris, the Barbican, in which she will play a solo recital, chamber music and concertos over the weekend. It was entirely fitting, however, that the first programme on Wednesday should allow a prominent place to Witold Lutoslawski, with whose music the violinist has long had a positive contribution so far to the 20th century repertoire.

Perhaps, like Rostropovich, she will prove to be the instigator of many new works. The start has certainly been promising and this evening opened with two pieces by Lutoslawski, one of which, after her has been a formative influence: *Partita* and *Chain 2*, the one arranged and the other specifically written for her. To link them the composer has now added a purely orchestral

Interlude, which here received its first London performance. Although the work separates the two works in origin, they are subtly different in style. *Paritta* is outgoing and formally strong. Then follows the new Interlude, a central oasis of peace, made up of becalmed string chords and the mirage of a tolling bell or horn call, heard from afar. And from there, the music returns to the *Chain 2*, which returns to the *Paritta*'s swift thinking, but with the ideas now more terse, the musical landscape changing more quickly.

Put together, the two works plus interlude add up to 50 minutes of music. Whether they are shown to best advantage in harness, I am not at all sure. The component parts seem too many and too short; the music is not arranged so as to lead the mind surely on its long musical journey. But it

seems ungenerous to complain when Lubotskawiak has given us such a much too stifling, sensitive, haunting music and Anne-Sophie Mutter, under his direction, plays it so wonderfully. It is difficult to imagine any other soloist matching her potent combination of assurance and expressivity.

In the second half of the concert Mutter and the London Symphony Orchestra, now much reduced, were joined by the viola-player Bruno Giuranna for a performance of Mozart's much-loved *Sinfonia Concertante*. The most notable feature here was Mutter's opening statement in the *Andante*, where the tone was at once darkly subdued and yet pulsating with near-romantic expression. No doubt we shall hear more of that over the weekend.

Richard Fairman

Richard Fairman

October 19-25

Juliette, Mirages (47425371).
Chapelle, Ballet Frankfurt in William Forsythe choreography juggling with theatrical illusions to Thom Wilson's music presents Limb's Theorem. (40232840).

Amsterdam

Musiktheater. The National Ballet with *Under My Feet* (Van Dantzig/Schacht), *Pyrrhic Games II* (Van Dantzig), *Le Sacre du Printemps* by Jan Lisienko, *The Netherlands* (as in Mozart's *Entführung aus dem Serail*, directed by Helmut Polzka. Netherlands Chamber Orchestra is conducted by Hartmut Haenchen, with Jürg Low as Selim, Sally Wolf as Constanze and Bruce Ford as Belmonte (255 456).

The Hague

AT&T Deutscher. Netherlands Dance Theater in *La Cathédrale engloutie* (Kyllian/Debussy) and the world premieres of new ballets by Philip Taylor and Jean-Christophe Maillot (380 9620).

Madrid

Scala Ballet Company with duo Oriella Dorella and Laurent Pélissier in *Le Sacre du Printemps*. Original Bands sets, conducted by Michel Sesson (Tru, Wed), and with Carla Fracci as Giselle and Zoltan Solyomoi as Albrecht (Thur). Teatro alla Scala (309126).

Bologna

Teatro Comunale's autumn ballet season is Rudolf Nureyev and Friends' first works by choreographer Flemming Flindt, Maurice Béjart, Jose Limon, the

18th century master August
Bourneville and Rudolf himself.
Palazzo dei Congressi (64363111).

Florence

Messina's ballet, Vincent Van
Gogh, performed by the Maggio
Musicale Fiorentino, under the
direction of Roberto Gatti, at the
Compagnia. (2776236).

Trieste

Francesco Giraldi's production of
Mozart's Don Giovanni, with sets
by John Cowdrey, conducted by
Wolfgang Rennert. Teatro Verdi
(631948).

Pisa

Faisello's Barbiere di Siviglia
conducted by Alessandro Pina-
soni, with Lucretia Banti, Ren-
zo Cuccini, and Marcello
Lippi. Teatro Verdi (542434).

Rome

The ISO (I'm so optimistic)
Dance Master of New York, with
their first full-length work, Time
Out: rather too long, but with
splendid lighting effects by John
Tomlinson and the usual exor-
cising and attractive perfor-
mances from the now five-strong
group, led by the charismatic
Daniel Karalov. Teatro Olimpico
(Fri, Sat and Sun) (363904).

Berlin

Opera. Lohengrin in Götz Fried-
rich's production has a strong
cast led by Kathild Seifert, Eva
Jobst, and Hans-Joachim Schmitz.
Jan-Henrik Roetering and Peter
Seifert. Arabella stars Lucia
Popp in the title role. Madame

Butterfly features Olivia Stapp, Marcia Bellamy and John Sander. *Fidelio* in Jean-Pierre Ponnelle's style is well sung by Janis Martin, Carol Malone, Julien Robbins, William Dooley and Victor von Haem. *Koolhaas* brings Patricia Johnson, Karan Armstrong, Ruthild Engert, Candille Capasso and Thomas Nersis together.

Honour

Opera. Carmen convinces thanks to Alicia Nunez outstanding in the title role, Angela Maria Blass, Michael Sylvester and Harald Stamm. *Die Zuehrerfolge* returns to the stage with the splendid Hingrimsson, Dawn Uppshaw, Robert Gambill and Franz Ferdinand Newtwe. *Elektra* highlights the week with two Strauss special-effects. *Bruch's Der Traumerloser* and Gwyneth Jones in the title role. Two John Neumeier ballets and a Gustav Mahler programme round off the week.

Frankfurt

Opera. Guest appearance of the Tokyo Grand Kabuki theatre with traditional dance and songs. The controversial Arle Zinger production of *Aufstieg und Fall der Stadt Mahagonny*, with Michael Shumir, William Fell, Glynis Lyles, Valentin Jar, Ruben Brozman and Yaron Windmiller. *La Bohème* in Volker Schöndorfer's production features Elzabeth Göttsche, Hildegard Heichele, Alejandro Ramirez and Albert Orzinaldi.

Born

Opera. The successful Graham Vick *Rigoletto* production has

First-rate cast will be by Dano Raffanti, Ingar Wiczell, Mariella Deva, Stephen Dupont.

Cologne

Opera. *La Finta Giardiniera* is well performed by Hilary Crutts, Teresa Ringholz, Janice Hall, John la Pierre and Jake Hildegar. *Orfeo ed Euridice* is wonderfully sung by Kathleen Kuhlmann and Jungas life in the leading roles.

Munich

Opera. The successful Nicolas Leinhardt *ring cycle* includes this week: *Das Rheingold* with Marjuna Lipsvold, Nuccie Secunde, Robert Hale. *Die Walküre* with Sabine Hase, Hildegard Behrens, Manfred Schunk, Martti Salminen, and *Siegfried* with Rene Kollo, Julie Kaufmann and Secunde. Robert Hale. *Die Walküre* with Sabine Hase. Directed by Wolfgang Sawallisch. *Cilea's Adriana Lecocquer* stars Margaret Price, Bruma Baghini, Neil Shiochi and Clara F. Abzagos. Also the Ballet *Cinderella*.

New York

Metropolitan Opera. James Levine conducts the premiere of Piero Piccioni's production of *Un Ballo in Maschera* with Aprile Millo, Luciano Pavarotti and Joan Pons. Boris Godunov, conducted by Zubin Mehta. Guest features Stefania Toccska, Gary Lakes and John Shirley-Quirk in August Everding's production. *Giuseppe Armano-Marsini* conducts with Jerry Hadley in Otto Schenk's production. (\$52 6000).

New York City Opera. John Leh-

myer's production of *Martha*, conducted by Arthur Fagen, features Sheryl Woods as Lady Harriet Durban, Martin Thompson as Lionel and Dean Peterson as Plunkett. Schoenberg's *Moses and Aaron* is conducted by Christopher Keene in Hans Neuberger's production with Richard Cross and Thomas Young in the principal roles. The season also includes *La Fanciulla del West* in Frank Corsaro's production conducted by Arthur Fagen and Sheryl Woods's production of Southeim's *A Little Night Music*. New York State Theatre, Lincoln Center (870 5570).

Washington

Monnaie Dance Group. Mark Morris brings his exciting dance troupe to Washington with one local premiere among his familiar works. The Kennedy Center, Kennedy Center (457 4600).

Chicago

Lyric Opera. Harold Prince's production of *The Girl of the Golden West* premieres, conducted by Bruno Bartoletti, with Marjorie Zuehl as Minnie and Plácido Domingo as Dick Johnson. Wolfgang Brendel has the title role in *Eugene Onegin*, conducted by Bruno Bartoletti in the same production. The production, with Anna Tomowa-Sintow as Tatiana and Gosta Wunberg as Lensky. Civic Opera House (333 2344).

Tokyo

Deutsche Stansoper. East Berlin. *Der Rosenkavalier*. Tokyo Bunka Kaikan (336 1651).

Jerry Surner headed a real estate firm that he gave it up for stock playing. *Other People's Money* is his second work to be staged so far. Perhaps he is still developing, for although this is not a very satisfactory play, it does contain one good idea.

This has little directly to do with asset-stripping, greenmail and the rest of the financial jargon that provide the background. It is the battle of the assets.

There is a rather sleepy odds and sods engineering company in Rhode Island with a particular weakness in its wire and cable division. The secretary and her husband pay taxes for years, but that is because it hasn't made any money. Enter Lawrence Garfinkle, sometimes known on Wall Street as Larry the Liquidator, who is buying the shares and thus forcing up the value. He then liquidates through a company called OPM, standing for other people's money. The question is how to stop him.

One of the employees (she seems to double as company secretary) and her lady friend (for the doughnuts) has a daughter who is a rather smart lawyer with Morgan Stanley.

This is Kate, played by Maria Aitken. Kate is called in to help, but is reluctant to do so when she finds the company rustier than the old-fashioned Wall Street methods. She rises to the challenge, however, because Garfinkle is a "blatant sexist". So, by the way, is she.

Most of the play's best moments consist of exchanges between these two people,

verbal sexual abuse rather than sexual banter.

There should be another good scene, but it fails quite to come off. This is when Garfinkle's bid goes to the shareholders' meeting. The company president, played by William Coles, makes a speech about the value of the firm to the Rhode Island community, how it will take care when the value of the dollar and the yen are right and the US starts building the infrastructure the country deserves. The play is littered with references to Harry Truman who is plainly the president's hero.

Then Garfinkle speaks. "Stupid as I may be an industry; now heavy metal is a rock group." The best way to go broke, he says, is to go on getting an increasing share of a shrinking market, which is precisely what has been happening to the wire and cable division. Garfinkle wins.

We learn that afterwards the assets are stripped, Kate becomes his partner, then his wife. They have twins: a little bull and a little bear.

There is nothing wrong with Martin Shaw's performance as Garfinkle. The problem is that the play is written in clichés. For example: "You are playing monopoly with people's lives" or "There's more to a business than the price of its stock" or "It's like this: it's not surprising that *Other People's Money* hardly comes to life.

The play is directed by Alan Struchan.

Malcolm Rutherford

Malcolm Rutherford

Laurie Booth

RIVERSIDE STUDIOS

Before the lights dim in Riverside's auditorium, drums rattle and boom from every direction, establishing certain aural boundaries. Then, against the studio's brick wall, the figures of Laurie Booth and Russell Maliphant appear, preoccupied with the choreography of a like ghostly exercise suits. And we enter upon the 60 minutes of movement that explores the sound and the setting, flaring and dying down, passing from one man to the other, uniting and separating them, which is the heart of Booth's *Spacetime Decay II*.

This is a development of an earlier piece which I reviewed with great pleasure in January. It then had a cast of four. Now refined as an exchange and interplay of action which holds the audience's attention in a web of physical and emotional relationships, it is a more rewarding and daring piece. Daring, chiefly, because it relies upon improvisation as its choreographic source, and improves upon it by the way of rehearsal. It is a piece because unpredictable, theatrical, crack in the hands — or the finely-matched bodies and temperaments — of Booth and Maliphant on Tuesday night. It showed all those merits that its aficionados claim for it. Dances raw, and sharp, and primitive. It is evident that the two performers have sketched and planned guiding lines that

provide the armature of the piece. The rewards come from the timing and exactness of rapport which will find the pair stating a pose or a phrase and then developing it between themselves in a physical conversation which finds on the one hand a sense that the other is trusting moments in challenges, in sudden outbursts of humour.

Both men are very gifted. Booth's speed — a gesture lasting moving with oiled muscular ease — and his moments of contemplative calm, are everywhere answered by Mailphrant's superb control, his power to hold a phrase of balance, to give action that particular refinement which can only come from ballet training. (He was for several years notably good soloist with the Sadler's Wells Royal Ballet.) The result is a creation which is — those who have seen it — when the invective temperature seems to drop — holds the eye. The bodies curve and unfold, as the men's mutual awareness shapes long lines of activity that link them together, responding to an exactness in lighting that is quirky. Hans Peter Kuhn's sound installation is that is a subtle and potent achievement by both performers.

Clement Crisp

Clement Crisp

SALEROOM

Picasso's pots in demand

Picasso, the pot maker, lived long under the shadow of Picasso, the picture and print maker. In recent years potential collectors who could not afford to buy one of his artworks have shown interest in his humble pottery. Yesterday, Christie's an auction of over 100 items, largely devoted to ceramics, did exceptionally well, totalling £637,734, with only 6 per cent discount. This is in contrast to the current discount of 10 per cent.

The top price was the \$56,000 paid for a lot containing three items, two gold medallions decorated by Picasso and a pen and ink drawing on paper. MGO's top lot was a 1950s "Tête d'Homme" paid for Tripode, a cheerful jug in blue, black and white, one of an edition of 75. It sold well above forecast.

"Tête d'Homme" was a classical piece which had been made before the war. It was a large, at £38,500 and "Bacchante", a golden animalistic dancer, one of an edition of six, realised £22,000. The auction showed no falling away in demand for Picasso ceramics.

Sotheby's followed on yesterday afternoon with many Picasso items included in the sale. The top lot was a 1950s unique plate "Visage" sold well at £80,500 and another unique plate, "Oiseau sur fond bleu", doubled its forecast at £50,600, as did "Oiseau mangeant un

ver", which made £55,000.

Basically collectors are regarding ceramics - which were copies of an original design by Picasso, with the mould destroyed after completion of the run of the traditional Picasso print. Viewed in this way prices are not outrageous. This is a section of the 20th century art market which has survived the recession fairly well.

On Wednesday night Bonhams also sold ceramics by Picasso and Jean Cocteau, with Picasso faring much the better. The auction totalled \$403,000 with 24 per cent unsold, but only three of the 60 Picasso ceramics priced at over \$100,000. The price was the £14,300 for the "Page de Profil", one of 150.

A more predictable snapshot of demand was provided at Sotheby's contemporary auction which totalled £12,56m but with 45 per cent unsold. There was very selective demand, there were few bidders for the School of Paris, Pollock and his ilk. But Lucian Freud remains in demand and "Rabbit on a chair", a pencil drawing of 1944, was bought by the London dealer James Kirkman for \$99,500, as against a top estimate of \$20,000. Black and white, yellow, black, and blue background by Hans Hartung did well at £70,000.

Antony Troczynski

Antony Thornecroft

BBC SO celebrates its 60th season

The BBC Symphony Orchestra is celebrating its 60th anniversary with celebratory concerts, new commissions and a House festival at the Barbican next January. The season opens at the Royal Festival Hall with five celebratory concerts, all conducted by Andrew Davies and all containing works either

premiered or introduced to this country by the orchestra, with a range of soloists - opening with Dame Gwyneth Jones singing Schoenberg's *Erwartung* and Nigel Kennedy playing the Berg Violin Concerto on October 8. The final concert will be a performance of Sir Michael Tippett's *The Mask of Time*.

FINANCIAL TIMES

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A speech for a new era

THE Mansion House speech may be about to move from what Bagshot called the efficient to the dignified part of the constitution. It has been the occasion for the Chancellor of the Exchequer to inform the details of monetary policy. But since the decision to enter the exchange rate mechanism of the European Monetary System two weeks ago, this has become a rather uninteresting question. Monetary policy will now be devoted to keeping sterling within its ERM bands.

In any case, yesterday's speech could not rival the impact of the announcement of just two weeks ago. The decision to join the ERM and cut base rate by one percentage point have been by far the most important changes in monetary policy of Mr Major's period as Chancellor. Indeed, they have been the only significant changes.

Thus the Chancellor's speech was bound to be an anticlimax. But it could serve as an occasion for exegesis. Accordingly, he avoided such arcana as funding and concentrated on the reasons for entering the ERM when he did and on the implications of that decision. Mr Major's formulation of the case for entry - that "inflationary pressures were on the way down" - is a long way from the prior condition of inflationary convergence. It was defensible. If entry into the ERM has the effect of putting downward pressure on short-term interest rates, as some expect, it is desirable to enter when that pressure works in the direction in which domestic economic conditions suggest they should go.

Dominant target

In defending his twin decision, to enter the ERM and cut base rate, the Chancellor makes much of the fact that "for some time now, the messages coming from both broad and narrow money have been the same". This is ironic. The exchange rate and money have become the dominant target of monetary policy, says Mr Major, because the targets it is pushing into second place can at last be relied upon.

Despite that assertion of confidence in the monetary indicators, the base rate cut is ques-

tionable. ERM entry looks too much like the price paid for cutting interest rates at the first plausible opportunity. The monetary indicators were, indeed, turning down, but in all other respects inflationary pressures still look alarming. Yesterday's announcement of a 10% per cent annual increase in underlying earnings merely underlines the point.

Clear pressure

The Chancellor also insists that he "does not agree with those who argue that the ERM will bring benefits in the short term and then have long-term costs. Precisely the reverse is true. That ERM entry will impose pressure on many firms is clear. As the Chancellor reminds businessmen, "keeping our costs in line with, or lower than, those elsewhere in the Community is now essential". To the extent that they fail, the economy will suffer.

What had been assumed, however, as is implicit in the Chancellor's own defence of the timing of ERM entry, was that this move would at least allow lower interest rates in the medium term. That may prove true, but it need not do so. Sterling has already fallen by 10 pence from its post-entry peak and is now at its central rate of DM2.35. With monetary policy dedicated to maintaining the parity, the nightmare of interest rate increases cannot be ruled out.

By announcing that he is considering an Ecu bond issue, the Chancellor is at least increasing the costs to the Treasury of a depreciation and so making it a little less likely. This is welcome, as is the commitment to a balanced budget in the medium term. But the latter does not rule out substantial funding in the short term. Those Ecu bonds may arrive quite soon.

ERM entry is a tough discipline and may prove an unpredictable one. It means the subordination of monetary policy to an exchange rate target that will become still more exacting when sterling moves into a narrower band. At that stage the Chancellor should take the whole process to its logical conclusion and hand the management of monetary policy to the Bank of England, where it now properly belongs.

Auditing the auditor

IT WAS Sir Derek Alun-Jones, then chairman of Ferranti, who observed last year that the general ability to rely on audited accounts was fundamental to the conduct of business in the UK. He spoke as one who had seen Ferranti come close to collapse after the purchase of International Signal & Control (ISC), whose accounts provided a singularly misleading picture of the real state of affairs before the company was acquired by Ferranti.

Since Sir Derek told shareholders about the consequences of undetected fraud at ISC, a number of other watchdogs, including Sir Peter Thompson at British & Commonwealth, have had good reason to feel serious misgivings about the usefulness of an unqualified audit report. Disturbance in the wider world and it seems questionable whether things will change very much following the application this week by Britain's three chartered accountancy institutes to become recognised supervisory bodies under the Companies Act 1989.

In making their application to the government the accountancy bodies will spell out how, for the first time, they intend to monitor the 10,000 professional firms that carry out statutory audits. Under the new proposals the 250 firms which audit virtually all Britain's listed companies will be visited by inspectors once every five years. Of the great majority of firms that audit only private companies, a random sample of 150 will be visited each year. The institutes envisage making a further 100 visits a year in response to complaints.

Undoubted advance

This is undoubtedly an advance on a situation where auditors were only marginally accountable. But the inspectors, appointed by the professional bodies themselves, will number no more than 40; and that figure includes 19 who are already serving as inspectors under the provisions of the Financial Services Act. This is not the kind of discipline that will make the barons of the big accounting firms lose much sleep. Nor does it seem well designed to satisfy a govern-

ment that chose to introduce a monitoring requirement that went far beyond the European Community's Eighth Directive. Implementation of the directive was one of the main purposes of the 1989 act.

Central question

Such monitoring anyway fails to address the central question, which relates to the independence of the auditor. The responsibility for preparing true and fair accounts lies primarily with the directors. Yet those same directors appoint their own watchdogs, the auditors, and fix their remuneration. The auditor is thus in an invidious position. He is from time to time required to bite the hand that feeds him on behalf of the anonymous owners of the company with whom he has no direct contact. And since the client may also dispense lucrative tax and consultancy fees, the exercise of independent judgment is likely to be doubly painful.

This conflict of interest helps explain countless questionable judgments made by auditors over the past two decades - though not, of course, those of determined fraudsters against whom no system can be fool-proof. Yet the profession's response to successive scandals has been to retreat into more detailed rule making, in the form of accounting and auditing standards, instead of seeking to strengthen the quality of professional judgments by bolstering the auditor's independence. To make matters worse the House of Lords ruled in the recent Caparo case that the auditor's duty to anyone other than the existing shareholders is so limited as to be close to meaningless.

The remedy must ultimately lie in prising the auditor away from the managerial camp so that the interests of the owners are more directly served. In the absence of two-tier boards, or some other form of corporate governance that gives an enhanced voice to shareholders, this is far from easy. But the time has come to shift the emphasis of the debate on to the more important issue - and for the big investment institutions to play a part in the debate commensurate with their responsibility.

President George Bush would be much happier if he could concentrate on foreign affairs. As he recently confessed: "When you get a problem with the complexities that the Gulf has now, I enjoy trying to put the coalition together and keeping it together. I can't say I just rejoice every time I go up and talk to (House Ways and Means chairman) Danny Rostenkowski, my dear friend, about what he's going to do on taxes."

Unfortunately for Mr Bush, being president means having to deal with taxes. His indecisiveness over the US budget during the past three weeks has landed him in serious political trouble. While the immediate budget crisis will probably be patched over during the next few days, there will be a lasting impact. His approval rating in the polls has already fallen sharply (down from the mid 70s in mid-August to between 55 and 60 per cent now), his own Republican party is bitterly divided and its prospects in the November 6 mid-term elections have been threatened.

The budget fiasco has coincided with increasing worries about US economic prospects. The dollar has fallen sharply, there are doubts about the health of many banks and the economy has turned down in the north-east. Whether the economy as a whole is contracting is secondary to the view of nearly 60 per cent of voters that the US is now in a recession.

Comparisons are being made between Mr Bush and former presidents Herbert Hoover and Jimmy Carter, who both went down to heavy defeat after one four-year term. There is talk of a national malaise, 79 per cent think the country is "pretty seriously on the wrong track", the most negative result since the oil crisis of the mid-1970s. Parallels are being drawn between the US and the Soviet Union as fellow superpowers in decline because of internal problems.

The true position is serious but not dangerous. The events of the past three weeks reflect the inherent tendency of a constitution with separation of powers to delay decisions until the last minute, compounded by the particular problems of divided party control and the character of this president. There have been several previous budget hiccups, but this is more protracted.

The current crisis has been waiting to happen since Mr Bush took office. He was inaugurated in January 1989 with the lowest representation of his own party in Congress of any incoming president. The result has been compromise and procrastination, the "slide-by" budget of last autumn with its illusory deficit cuts. Little has been achieved.

Moreover, attention was focused on the end of the Cold War, the transformation of central Europe and the end of more than a decade of bitter controversy over central America. Mr Bush was active in assisting these changes. Even now roughly two-thirds of the American electorate think Mr Bush is doing a good job handling foreign policy, double his favourable rating on the economy and the budget.

Yet the budget problem is now too large to be deferred or fudged. Estimates of the deficit for fiscal 1991, which started on October 1, have risen threefold since last January to

The budget crisis has thrown the Republicans into disarray, writes Peter Riddell

Bush presidency under a cloud

BUDGET SCHEDULE

January 29. Bush proposes budget to cut deficit by \$37bn to \$63bn in fiscal 1991.
May 1-2. House passes plan to cut deficit by \$35.5bn; Senate approves package with \$43bn cuts.
May 9. Bush and congressional leaders agree to start budget talks without preconditions.
June 26. Bush drops "no new taxes" campaign pledge and admits need for tax revenue increases.
July 16. Administration estimates that fiscal 1991 deficit likely to be \$169bn without action, up \$68bn from January, and \$232bn if savings and loan rescue included.
August 1. Talks break off without agreement.
September 7. Talks resume and last 10 days; no deal.

September 30. After 11 days of talks, bipartisan agreement announced to cut 1991 deficit by \$40bn from new estimate of \$294bn, and by \$500bn over five years.
October 1. Fiscal 1991 begins.
October 2. Bush makes nationally televised address to support package.
October 5. House overwhelmingly rejects package. Government runs out of money.
October 7-9. House and Senate pass outline plan and stopgap spending measure lasting until midnight tonight.
October 16-18. House and Senate approve differing plans.

BUSH'S APPROVAL RATINGS

Source: Washington Post/ABC

Jan '90 79%

11 Sep '90 75%

Jul '90 65%

17 Oct '90 56%



given Mr Bush the chance to counter-attack against "tax-and-spend" Democrats. Mr David Broder, the Washington Post's veteran columnist, quotes the belief of local Democrats that ordi-

rich and their tax breaks than they are to the poor and minorities with their welfare and affirmative action programmes". That is why Mr Bush can contemplate vetoing a civil rights bill which he argues would involve employment quotas for minorities. He may alienate black leaders, but not the much larger number of whites.

The Republicans have so far been on the defensive. Unlike the 1980s, they lack issues defining them from the Democrats. Anti-communism stirs few and opposing abortion has proved a potential vote loser. Now, with the president backing increases in indirect taxes, even the tax-cutting plank of Reaganism sounds unconvincing when he tries to attack the "inside the beltway" Washington establishment, as he did this week. Yet even now his reduced approval rating is at the high end of the range for the mid-term of a presidency.

The current fashion is to talk of an anti-incumbent mood among voters. But there is often a sharp distinction between dissatisfaction with Congress as an institution - reflected in proposals to limit the length of a time a legislator can serve - and continued support for a particular congressman in an individual local district. Less than a tenth of all House members are reckoned to be in competitive contests. The Democrats expect a small advance on their already strong position in the House. In the Senate, Republicans were hoping for a gain of two or three seats on their present 45 - against 55 for the Democrats - to provide a springboard for an attempt in the presidential year of 1993 to win back the control lost in 1986.

The message of the elections may be blurred at a congressional level, though possibly with greater surges in state contests. Mr Bush will be relieved if there is no great setback. His best hope is that, with a budget agreement in place offering the hope of a declining deficit, and with Congress in recess, he will have a chance to regain the initiative.

His chances of re-election depend on the state of the economy and on the outcome of the Gulf crisis. The extent of any downturn is obviously uncertain, but the timing in relation to the 1992 election is tight. On the Gulf, Mr Bush has a strong base of support. But some of the early enthusiasm of the American public for Mr Bush's large-scale commitment of troops to Saudi Arabia has worn off. Moreover, there is widespread resentment that other countries, especially Germany, are not doing their share. Mr Bush will have to build support if he wants to commit American troops and risk large-scale casualties.

Sorting out the budget remains the key, not only to an early cut in interest rates but also, more fundamentally, to whether the Federal government can take action both at home and abroad. Mr Bush made the link in his address to Congress nearly six weeks ago: "Our ability to function effectively as a great power abroad depends on how we conduct ourselves at home. To revitalize our leadership capacity, we must address our budget deficit." But as one senior US official conceded: "We are making a spectacle of ourselves. We have handed the budget in a messy and unimpressive way."

No satisfaction over tax burden

At the heart of the US budget crisis, holding up talks all year and now preoccupying Congress, is a debate about the tax system.

Under President Reagan, the Republicans presented themselves as the party of tax cuts. This was never entirely consistent in practice. The personal tax burden now is about the same as during the 1970s. Yet the two main tax packages of 1981 and 1986 transformed the US tax system, to the benefit of the better-off.

The first opened up a cornucopia of

tax shelters for property developers, while the latter removed many of these breaks while sharply cutting tax rates. Over the decade the top marginal rate fell from 70 to 28 per cent.

However, this left a number of anomalies. After the 1986 act, capital gains were taxed as income which represented an increase in the Capital Gains Tax rate compared with 1961. Moreover, the so-called bubble was created whereby upper-middle-income taxpayers - married couples with joint incomes of between \$78,000 and \$188,000 - paid a top marginal rate of 33 per cent, while those above that band paid 28 per cent.

One of President Bush's few precise pledges in his 1988 campaign and in his inaugural speech was to cut CGT so as to encourage enterprise. As a

result, this has become a symbol for supply-side Republicans of their commitment to continuing the tax-cutting drive.

But Democrats have argued in the name of fairness that such a cut would disproportionately benefit the better-off and should be offset by an increase in the top marginal rate by, for example, eliminating the bubble.

Much of this year's debate has been

about how to balance these concerns. Mr Bush at one point suggested a 31 per cent top marginal rate in return for a 15 per cent CGT tax rate. Democrats have suggested larger increases in the former and smaller cuts in the latter biased towards middle-income taxpayers.

The most likely result is a compromise satisfying neither side, which increases income taxes on the better-off to a limited extent and raises indirect taxes on all.

Peter Riddell

Rohatyn bows out

Felix Rohatyn left the New York City rescue business yesterday, issuing dire warnings of "financial, economic and even social disaster".

The only problem for the flamboyant chairman of the Municipal Assistance Corporation - the watchdog agency that was founded during the last city fiscal crisis 15 years ago - is that nobody in the Big Apple seems to care that he is resigning.

Rohatyn, a socially ambitious habitué of New York, has of late been snubbed by Mayor David Dinkins, attacked by the city's trade unions, and generally portrayed as being more interested in his own ego than in solving the city's woes.

Yesterday the bushy-eyed, brown senior partner of Lazard Freres vented his spleen in an interview with The New York Times, claiming that people are angry with him for his prominence.

He lamented that people are saying dreadful things, such as, "Who the hell are you to tell us this. You're just wishing for a crisis so you can be back on the front page of the New York Times".

Beneath a large photo of the pensive pundit, Rohatyn went on to reveal what really irks him: the inability to be powerful in an East Side restaurant. He spoke with nostalgia of the "crazy days" when "we were running the city from a table at Elaine's".

Still chilly

What has New Zealand got to offer Russia in terms of economic lessons?

Not a lot, it seems, judging by the frosty reply by the Russian ambassador to suggestions that his country has been poaching New Zealand innovations. The Cold War may be over in most parts of the world, but it lives on in New Zealand.

OBSERVER

Allegations that New Zealand's economic secrets are being passed to Moscow via the country's highest-ranking union leader, the president of the Combined Trade Unions (Ken Douglas), have rebounded on the Opposition National party leader, Jim Bolger.

"What economic secrets?" the New Zealanders and the Russians are asking each other.

It is Bolger's first gaffe in an otherwise flawless election campaign.

As he struggles to extricate himself from the furor he seems surprised at suggestions he is, in effect, accusing Douglas of treason.

Prime Minister Mike Moore had given Douglas a briefing on the country's economic problems when negotiating the union accord, under which trade unions agreed to accept a maximum pay increase of only 2 per cent, with anything extra linked to increased productivity.

Bolger claims this information, which was denied to him, was passed to Russia by Douglas, who is an avowed communist.

The Soviet ambassador in Wellington, Boris Krotkov, has told Bolger, "Stop this Cold War nonsense. It is irresponsible. The war is over".

Krotkov also remarks pertinently that, given the state of the NZ economy, he does not think Russia would benefit very much from any details about it.

Deterrent

Which reminds me of the Wollongong cannon.

This handsome set of artillery pieces was sent out by the British War Department to defend the coal port of Wollongong, south of Sydney, Australia, from the threat of Russian invasion.



"... and the Education Minister lived happily for a time."

The cannon arrived in the 1880s and, given the urgency of the project, within 15 years they were set up and pointed out over the blue Pacific.

When I questioned their usefulness during a visit a couple of years ago a local woman ran up in indignation. "Well, they've worked, haven't they", she shrieked.

Jumpers

Without even breaking into a smile the Health and Safety Executive has announced it is considering how best to regulate bungee jumping.

For the benefit of the uninitiated, the executive kindly provides the following definition: "Bungee jumping is an activity originally promoted in New Zealand. The participant (jumper) is secured by ankle harness to a cable made of multi-looped strands of natural rubber, bound together with the same material (a bungee), and jumps from heights of between 100 to 800 ft. The fall is arrested by the

extension of the bungee through its elasticity, and the jumper then bounces back a number of times.

"The activity is either carried out over water or land, in the latter case an air bag is provided."

Regulation of the noble art will be carried out in conjunction with local authorities. "They are responsible for enforcing the Health and Safety at Work Act at premises where jumping may take place."

The sport could provide a dry run for City speculators who are measuring up their windows in preparation for the next Great Crash.

Equip your struts with an airbag while prices hold.

The chop

"There it is in black-and-white on the front page of British Editor, the journal of the Association of British Editors."

"The government also proposes to make it a capital offence for anyone intending to obtain personal information for publication" - that is, if they use surveillance equipment on private property.

That seemed a trifle extreme even for David Calcutt, chairman of the Select Committee on the Press and Privacy who advocated that such behaviour should become a criminal offence.

The editors discovered their mistake at the last moment before publication.

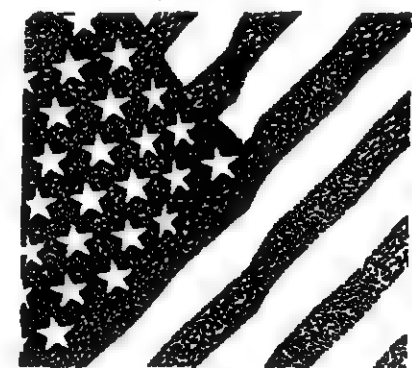
But with the latest technology, there was little that could be done. All they could manage was four "Xs" typed over the offending word "capital" - not nearly enough to hide their blunders.

Play on

When a Hampshire reader asked the owner of her village store if he had any confectionery cards she was told, "Sorry, dear - we don't do any games".

THE U.S. UNDER BUSH

A MID-TERM REVIEW



A MAJOR ONE DAY CONFERENCE ON THE BUSINESS OUTLOOK

Opening address by
The Rt. Hon. Peter Lilley MP
Secretary of State for Trade and Industry

DTI and the U.S. Conference Board are co-sponsoring this important event for senior British executives who are reviewing their companies' plans in the U.S.A. in the light of recent events including the Gulf crisis, the U.S. Budget and the predicted downturn in the U.S. economy.

A top team of business leaders and policy analysts from the U.S.A. will assess the outlook for business, trade and investment in the 1990s.

13 November 1990
Queen Elizabeth II Conference Centre
London SW1

Admission is by ticket entry only.
For further information on the conference and how to register contact John Bull: Telephone: 071-215 4608/4610 Fax: 071-215 4604

dti

the department for Enterprise

JPM 10/15/90

INTERNATIONAL COMPANIES AND FINANCE

Axa-Midi falls sharply on huge storm damage claims

By George Graham in Paris

AXA-MIDI Assurances, the French insurance group managed by Mr Claude Bébéar, has reported a sharp drop in first-half profits under the combined impact of heavy storm damage and poor market conditions in several European countries.

The company yesterday announced net profits of FF689m (US\$135m), down 16 per cent from the same period of 1989, on turnover 7 per cent higher at FF20.8bn.

Mr Bébéar said fierce storms earlier this year had cost Axa nearly FF330m in insurance pay-outs, and the group had also faced difficulties in Belgium, Italy and Spain.

Belgium had seen a deterioration in results on work accident insurance, while the Italian motor insurance market has been very difficult. In Spain, Mr Bébéar said insurance companies had suffered what he called "judicial inflation" as a result of a sharp and unforeseeable leap in the compensation awarded by the lawcourts for death or injury.

Axa also unveiled the final



Claude Bébéar: storms cost nearly FF330m in pay-outs

stage in the three-year overhaul of its complex organisation, the result of a sequence of takeovers which had left it with a multitude of different companies each doing the same thing, and with a top heavy network including one in every five tied insurance agents in France, compared with a market share

estimated at 8 per cent.

The group will now be organised into three separate groups, divided by distribution technique: Axa Assurances, dealing through tied agents; Uni Europe, selling to brokers; and Alpha Assurances, covering direct sales and specialised outlets.

At the same time, Axa is to carry out the juridical side of this reorganisation by merging the listed holding company Compagnie du Midi with its main asset, Axa-Midi Assurances, on the basis of one Midi share for four Axa-Midi. Midi will then absorb three listed shell companies, Paternelle, Drouot and Vie Nouvelle, and be renamed Axa.

The new Axa is expected to have full-year group profits, including minorities, around 10 per cent higher than the FF5.6bn recorded by the old Midi in 1989. Attributable profits should advance considerably more than this, because minority shareholders will be absorbed into the parent company.

Lex, Page 20

Greek banks to shed units in sell-off programme

By Kerin Hope in Athens

TWO STATE-OWNED Greek banks have announced plans to sell industrial and food processing companies they control under the conservative government's privatisation programme.

Commercial Bank said yesterday it is putting both Eleusis Shipyard, a shipbuilding and repair yard, and Halkis Cement, a cement producer, up for sale.

The shipyard earned \$47m last year from repairs and is now building landing craft for the Greek Navy, but reported losses of Dr6.5bn (\$40m) for 1989. Its accumulated debt totals Dr24bn, according to Commercial Bank officials.

Halkis Cement has accumulated debts of Dr57bn. However, both companies are attracting interest from both Greek and foreign investors on the understanding that a large proportion of debt would be written off if they are sold, the officials said.

Offers are currently being evaluated for the bank of Piraeus, a subsidiary of Commercial Bank which has assets of Dr21bn but last year reported a Dr97m loss, the officials said.

Agricultural Bank intends to sell its holdings in 85 companies, of which it controls 22. They include dairies, meat processing plants, a winery and several forestry products and feedstuff companies.

Most reported losses last year, but the food processing companies are expected to draw offers from larger Greek dairy and meat producers seeking to expand before 1992.

"Our intention is to become a retail-oriented bank as early as possible, so the companies portfolio must be unloaded," said Mr Haris Demetriadis of Agricultural Bank's privatisation unit.

The state-owned banks, which have more than 80 per cent of Greek banking, are expected to sell or liquidate more than 150 companies they control over the next two years.

The government has already laid down guidelines for privatisation of state-controlled companies.

Saab-Scania climbs by 35% with solid aerospace element

By John Burton in Stockholm

SAAB-SCANIA, the Swedish vehicle and aerospace group, yesterday reported a 35 per cent increase in profits to SKr1.35bn (US\$240m), after financial items, while sales increased by 4 per cent to SKr1.9bn. It predicted that earnings will be "considerably" above last year's figure of SKr1.5bn.

The profit growth reflected a 29 per cent sales increase to SKr3bn for the aerospace division, which only two years ago was suffering losses due to sizeable development spending on combat and commuter aircraft.

The creation of Saab Automobile as a 50/50 joint venture between Saab-Scania and General Motors has also reduced the company's exposure to losses in its car operations, which reported this week a def-

icit of SKr2.1bn for the eight-month period.

Saab-Scania's pre-tax profits of SKr3bn, a 200 per cent rise, were boosted by a capital gain of SKr1.7bn it received for selling half of the car division to GM in a \$600m deal.

Saab-Scania said total firm orders for its Saab 340 commuter aircraft and its larger planned successor, the Saab 200, now amount to SKr3bn with another SKr1bn in options reflecting strong growth in the regional airline industry worldwide. Deliveries of the Saab 340 are expected to increase by 50 per cent this year to 47 aircraft.

It warned, however, that profit growth in the aerospace sector could be affected if the JAS 39 multirole combat aircraft confronts any more technical problems during its

development phase, which is nearing completion.

Sales of Scania trucks and buses climbed by 5 per cent to SKr11.6bn due to lower demand, particularly in Western Europe, resulting from the Gulf crisis and higher inflation and interest rates.

Total Scania sales, which includes distribution sales for imported cars in Sweden, increased by 2 per cent to SKr3bn. But it added that profits and the earnings margin for the Scania division "remain on a high level", although there has been a decrease due to falling deliveries of trucks and buses, and tougher price competition.

Combitech, the defence and space technology division, saw profit fall 31 per cent to SKr978m due to fewer orders for defence equipment.

Amer Group first-half profits drop to FM66m

By Enrique Teestler in Helsinki

AMER GROUP, a Finnish consumer products manufacturer and wholesaler, yesterday reported a sharp drop in its first-half pre-tax profits to FM66m (\$16m) from FM162m the previous year.

Operating profit before depreciation also saw a drop during the six months to August, falling to FM255m from FM370m. Consolidated net sales fell to FM4.02bn from FM4.07bn. Earnings per share took a sharp drop to FM3.5 from FM6.6.

Amer blamed the fall in pre-tax profits on its car sales division, which sold 12,690 fewer cars in the six months and whose sales fell by 1 per cent to FM1.4bn.

Amer estimates that pre-tax profits for the year to February will drop from the FM208m in 1989-90. Consolidated net sales for the year are expected to reach around FM16.18bn, or the same level as in 1989-90.

Among other Finnish companies reporting interim results, Wärtsilä, a diesel, securities and sanitary equipment group, said profits before extraordinary items fell during the first eight months of this year from FM253m to FM230m. Operating profit also fell to FM200m from FM221m, while consolidated sales rose to FM3.07bn (FM3.28bn). Earnings per share fell to FM20 from FM26.

Valmet, the state-owned paper machinery and engineering group, announced a sharp drop in its pre-tax losses during the first eight months of this year from FM276m to a loss of FM45m.

Spanish bank jumps 36% to Pta18.56bn

GRUPO Banco Exterior of Spain yesterday reported consolidated pre-tax profit jumped 36 per cent in the first nine months of 1990 to Pta18.46bn (US\$194m) from Pta13.57bn a year earlier, AP-DJ reports.

Net income rose by 12.5 per cent to Pta81.80bn, the state-controlled banking group said.

Air France posts loss of FF263m in first half

STATE-owned Air France said it posted a group loss of FF263m (US\$51m) in the first half of 1990 after accounting for the results of recently purchased airline units UTA and Air Inter, AP-DJ reports.

The loss compared to net profit of FF83m in the year-earlier half, but the company noted that the figures were not structurally comparable. First-half consolidated revenue rose to FF27.7bn from FF19.2bn.

The company said in September that Air France, less UTA and Air Inter, was in deficit by FF170m during the first half, hurt by sluggish passenger traffic growth, higher fuel costs and adverse foreign exchange fluctuations.

Yesterday, Air France said it expects full-year 1990 results to reflect a continued deterioration in the airline business as the impact of higher oil prices takes its toll on the market.

Continental says Pirelli approach a 'definite offer'

By Andrew Fisher in Frankfurt

CONTINENTAL, the German tyre company, said yesterday that the takeover approach from Pirelli last month had contained a definite offer and had not been just a basis for discussion as the Italian company stated earlier this week.

Pirelli had accused Continental of misrepresenting its proposals and had denied that it had ever set out concrete terms for its merger plan. Mr Andrea Travelli, Pirelli's finance director, said it had suggested that the question of a valuation be left to independent accountants.

The German company said that Pirelli's proposals did mention a definite price of between DM1.85bn and DM2.25bn for the sale of its tyre activities to Continental as part of the merger.

Continental thus stood by its assertion of three weeks ago

that this would increase indebtedness and weaken the joint company financially in the event of an amalgamation.

Continental also then rejected Pirelli's argument that a merger could produce synergies of up to DM400m a year after four years, stating that this would amount to two-thirds of last year's record profits of both companies.

It also said the high debt level implied by the Pirelli proposal would restrict future ability to invest.

Société Internationale Pirelli, the Basle holding company affiliated to the Italian Pirelli group, increased group net profits for the year to June 30 to SF77m (US\$60.2m) compared with SF73.5m in the previous year.

The company announced an unchanged dividend of SF12 per share and participation certificate.

The Israel Electric Corporation Limited
US\$ 75,833,817
Composite Facilities
comprising

US\$ 40,000,000

Secured Revolving Trade Facility

initiated and syndicated by

The London Branch
UNITED MIZRAHI BANK LIMITED
August 1990

US\$ 35,833,817

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PRUDENTIAL CORPORATION

Notice of Early Redemption

PRUDENTIAL CORPORATION plc
(The Company)

£100,000,000
Floating Rate Notes due 1995 (the "Notes")

NOTICE IS HEREBY GIVEN that in accordance with Condition 5 of the Terms and conditions of the Notes the Company will redeem all of the remaining Notes at their principal amount on the next interest payment date, 7 December 1990 (the "Redemption Date"), when interest on the Notes will cease to accrue.

Repayment of principal will be made upon presentation of the Notes at the offices of either of the Agents listed below together with all unexpired coupons attached. All coupons which would have matured after 7 December 1990 will become void and no payment shall be made in respect thereof.

Accrued interest due 7 December 1990 will be paid in the normal manner against presentation of Coupon No. 20 within a period of five years from the Redemption Date.

Paying Agent
Bankers Trust Luxembourg SA
PO Box 807
14 Boulevard F.D. Roosevelt
L-2450 Luxembourg
Principal Paying Agent
Bankers Trust Company
1 Appold Street
Broadgate
London EC2A 2HE

Issue of up to
£250,000,000
Floating Rate Notes 2000

ABBEY NATIONAL

Abbey National Treasury Services plc

of which £150,000,000 is being issued as the Initial Tranche
Issue Price of the Initial Tranche: 100 per cent.

In accordance with the provisions of the Notes, notice is hereby given, that for the Interest Period from October 17, 1990 to January 17, 1991 the Notes will carry an interest rate of 13 3/4% per annum. The interest payable on the relevant payment date, January 17, 1991 against Coupon No. 20 will be £251.30.

By: The Chase Manhattan Bank, N.A.
London, Agent Bank

CHASE

October 19, 1990

INTERNATIONAL DRINKS INDUSTRY

The Financial Times proposes to publish this survey on:

13 NOVEMBER 1990

For a full editorial synopsis and advertisement details, please contact:

JONATHAN WALLIS
on 071-873 3565

or write to him at:

Number One
Southwark Bridge
London
SE1 9HL

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

ECU 200,000,000
Crédit Foncier de France
Floating Rate Notes due 1996

For the period from October 15, 1990 to January 15, 1991 the Notes will carry an interest rate of 10.01875% per annum with an interest amount of ECU 256.03 per ECU 100,000, and of ECU 2,560.36 per ECU 100,000 Note.

The relevant interest payment date will be January 15, 1991.

Agent Bank:
Banque Paribas Luxembourg
Société Anonyme

To the Holders of
WARRANTS

To subscribe for shares of common stock of
NIPPON ZEON CO., LTD.

Issued in conjunction with the issues by
NIPPON ZEON CO., LTD.
(the "Company")

U.S. \$60,000,000 3 1/4 per cent. Guaranteed Notes due 1991 and
U.S. \$100,000,000 4 1/4 per cent. Guaranteed Bonds due 1992

ADJUSTMENT OF SUBSCRIPTION PRICES

Notice is hereby given that on 18th October, 1990, the Company issued Deutsche Mark 150,000,000 5 1/2 per cent. Bonds of 1990/1994 with Warrants to subscribe for shares of common stock of the Company with an initial Subscription Price of Japanese Yen 482.00 per share determined on 2nd October, 1990 being less than the current market price of Japanese Yen 720 per share applicable as at that date.

As a result of such issue and with effect from 19th October, 1990, the Subscription Price of Warrants issued in conjunction with the Subscription Price of Japanese Yen 482.00 to Japanese Yen 470.10 and the Subscription Price of Warrants issued in conjunction with the U.S. \$100,000,000 4 1/4 per cent. Guaranteed Bonds due 1992 will be adjusted from Japanese Yen 946.00 to Japanese Yen 907.60.

NIPPON ZEON CO., LTD.

Dated 19th October, 1990



Ergo
East Rand
Gold and Uranium
Company Limited



Elandsrand
Gold Mining Company
Limited



Freegold
Free State
Consolidated Gold
Mines Limited



OFSIL
Orange Free State
Investments
Limited



Safies
The South African
Land & Exploration
Company Limited



Vaal Reefs
Exploration and Mining
Company Limited



Welkom
Gold Holdings
Limited



Western Deep Levels
Limited

- **Freegold operating profit improves significantly.**
- **Vaal Reefs increases gold production.**

- **Ergo acquires new reserves.**
- **Western Deep Levels and Elandsrand post steady performances.**

Abridged quarterly and interim reports – Dividend declarations

Freegold

Issued Capital in shares of 50 cents each: 116 179 121 ordinary and 1 479 383 S ordinary shares

The following are the results of the company and its wholly-owned operating subsidiary, Free State Consolidated Gold Mines (Operations) Limited.

	Quarter ended Sept. 1990	Quarter ended June 1990	Six months ended Sept. 1990
Gold			
Area mined – m ³ 000	1 040	950	2 000
Tons milled 000	6 588	6 439	13 027
Yield – g/t	4.50	4.09	4.29
Production – kg	29 616	26 327	55 943
Cost – R/ton milled	125.76	120.69	123.26
Cost – R/kg produced	27.970	29.518	28.702
Price received on gold sales – R/kg	32 717	31 501	32 086
Metallurgical Schemes			
Slimes treated – tons 000	3 852	3 908	7 557
Uranium oxide produced – kg	31 578	38 655	70 261
Gold produced – tons	750	640	1 370
Acid produced – tons	97 362	104 742	202 104

	R million	R million	R million
Turnover	999.4	854.0	1 853.4
Profit before taxation	158.9	62.0	220.9
Provision for taxation	16.2	9.3	25.5
Profit after taxation	142.7	52.7	195.4
Appropriation for capital expenditure after loan finance	82.5	66.9	129.4
Profit/(loss)	60.2	(14.2)	65.0
Interim dividend			64.7
Increase in retained profit			1.3
Earnings/(loss) per share – cents	68	(12)	56
Capital expenditure – R million	63.6	72.3	125.9

Note: Orders placed and outstanding on capital contracts as at September 30 1990 totalled R59.6 million.

Ergo

Issued Capital in shares of 50 cents each: 42 078 712 ordinary and 5 521 574 (previously 3 500 521) S ordinary shares

	Quarter ended Sept. 1990	Quarter ended June 1990	Six months ended Sept. 1990
Material treated – tons 000	9 645	9 460	19 105
Gold production – kg	2 899	2 844	5 743
Uranium production – kg	25 691	25 715	51 406
Acid production – tons	131 900	127 790	259 690
Price received on gold sales – R/kg	31 608	31 667	31 641
Turnover	103 013	104 163	207 176
Profit before taxation	13 882	18 136	32 018
Ergo division	6 343	11 824	18 267
Daggaalfontein division	6 539	6 052	12 586
Stimmergo division	1 006	1 660	1 166
Provision for taxation	91	2 503	2 594
Profit after taxation	13 791	15 633	29 424
Appropriation for capital expenditure	7 168	5 735	12 903
Profit available	6 623	9 898	16 521
Interim dividend			16 660
Decrease in retained profit			139
Earnings per share – cents	14	21	35
Capital expenditure – R000	6 711	5 631	12 342

Note: 1. As announced on September 26 1990 the company acquired from Gold Fields Property Company Limited (GF Prop) two permits which entitle the company to treat material on slimes dams 7/L/9 and 7/L/8. These dams contain an estimated 13 million and 11 million tons of material with gold grades of the order of 0.52 and 0.34 grams per ton, respectively. The purchase consideration of R19.2 million was used to subscribe for 2 021 053 S ordinary shares in the company, which shares will qualify for the interim dividend declared on October 18 1990. The calculation of earnings and dividends per share have, accordingly, been based on the increased share capital. It is proposed to treat the material at the Daggaalfontein plant, the life of which will be extended by approximately two years. An agreement has been concluded with East Daggaalfontein Mines Limited in terms of which they will acquire for R2.6 million a 50 per cent interest in the above slimes dams.

2. Orders placed and outstanding on capital contracts as at September 30 1990 totalled R1 913 000.

Vaal Reefs

Issued Capital in shares of 50 cents each: 19 000 000 ordinary and 105 391 S ordinary shares

	Quarter ended Sept. 1990	Quarter ended June 1990	Nine months ended Sept. 1990
Gold			
Area mined – m ³ 000	522	513	1 532
Tons milled 000	2 920	2 700	8 304
Yield – g/t	6.44	6.67	6.58
Production – kg	18 797	18 008	54 823
Cost – R/ton milled	151.05	157.57	155.86
Cost – R/kg produced	23 465	23 670	23 694
Price received on gold sales – R/kg	31 798	31 422	32 355
Uranium oxide			
Tons treated 000	1 944	2 284	6 503
Yield – kg/t	0.21	0.19	0.19
Production – kg	417 898	419 601	1 267 437
Turnover	619.6	613.6	1 850.0
Profit before taxation	132.2	141.0	420.0
Provision for taxation	11.7	3.5	40.8
Profit after taxation	120.5	138.0	379.2
Appropriation for capital expenditure	88.8	106.2	254.9
Profit available	31.7	31.8	124.3
Dividends – interim of 485 cents per share paid on September 14 1990			92.6
Increase in retained profit			31.7
Earnings per share – cents	166	167	650
Capital expenditure – R million	88.5	104.2	269.2

Note: 1. The previous quarter's results include a half-yearly dividend from Southvaal Holdings Limited and are therefore not directly comparable with this quarter.

2. Orders placed and outstanding on capital contracts as at September 30 1990 totalled R22.4 million.

Elandsrand

Issued Capital in shares of 20 cents each: 96 619 825 ordinary and 343 634 S ordinary shares

	Quarter ended Sept. 1990	Quarter ended June 1990	Nine months ended Sept. 1990
Area mined – m³000	104	104	310
Tons milled 000	535	583	1 615
Yield – g/t	6.67	6.04	6.32
Production – kg	3 570	3 521	10 207
Cost – R/ton milled	145.66	125.04	137.40
Cost – R/kg produced	21 829	20 703	21 740
Price received on gold sales – R/kg	31 974	31 304	32 300
Turnover	112 559	110 706	326 518
Profit before taxation	34 223	37 757	104 075
Provision for taxation	522	672	1 447
Profit after taxation	33 701	37 085	102 628
Appropriation for capital expenditure	33 097	36 886	86 676
Profit available	604	197	15 952
Dividends – interim of 15 cents per share paid on September 14 1990			14 545
Increase in retained profit			1 407
Earnings per share – cents			106
– before appropriation for capital expenditure	35	38	106
– after appropriation for capital expenditure	1	–	16
Capital expenditure – R000	33 097	32 694	91 283

Note: Orders placed and outstanding on capital contracts as at September 30 1990 totalled R17 930 000.

S.A. Land

Issued Capital in shares of 35 cents each: 9 182 700 ordinary and 131 432 S ordinary shares

	Quarter ended Sept. 1990	Quarter ended June 1990	Nine months ended Sept. 1990
Tons milled 000	584	581	1 782
Yield – g/t	0.70	0.68	0.67
Production – kg	411	395	1 178
Production, transport and screening costs – R/ton milled	18.20	17.67	17.45
Cost – R/kg produced	25 884	25 590	26 097

S.A. Land – continued

	Quarter ended Sept. 1990	Quarter ended June 1990	Nine months ended Sept. 1990
Price received on gold sales			
– R/kg	31 881	31 283	32 222
– g/oz	376	367	384
Turnover	13 157	12 251	37 884
Gold – revenue	13 157	12 251	37 884
– production costs	5 448	5 236	15 638
– transport and screening costs	5 182	5 030	15 104
Less cost of dump material	2 527	1 985	7 142
Net sundry income	1 540	1 174	4 299
Gold profit	987	811	2 843
Profit before taxation	1 361	1 217	3 972
Provision for taxation	424	346	1 261
Profit after taxation	937	871	2 711
Appropriation for capital expenditure	32	37	(174)
Profit available	905	834	2 885
Dividends – interim of 20 cents per share paid on September 14 1990			1 863
Increase in retained profit			1 022
Earnings per share – cents	10	9	31
Capital expenditure – R000	32	37	78

Note: 1. There were no orders placed or outstanding on capital contracts as at September 30 1990.

2. The results are unaudited.

Western Deep Levels

Issued Capital in shares of R2 each: 27 194 115 ordinary and 510 501 S ordinary shares

	Quarter ended Sept. 1990	Quarter ended June 1990	Nine months ended Sept. 1990
Area mined – m³000	243	225	693
Tons milled 000	1 675	1 616	4 929
Yield – g/t	5.75	5.83	5.79
Production – kg	9 627	9 589	28 534
Cost – R/ton milled	134.52	138.13	135.96
Cost – R/kg produced	23 405	23 279	23 486
Price received on gold sales – R/kg	31 897	31 301	32 329
Turnover	508.7	298.2	919.6
Profit before taxation	182.2	78.6	264.2
Provision for taxation	2.8	(10.9)	8.1
Profit after taxation	185.4	89.5	256.1
Appropriation for capital expenditure	65.3	68.1	191.4
Profit available	20.1	21.4	64.7
Dividends – interim of 160 cents per share paid on September 14 1990			44.3
Increase in retained profit			20.4
Earnings per share – cents	72	77	234
Capital expenditure – R million	65.3	76.1	199.4

Note: Orders placed and outstanding on capital contracts as at September 30 1990 totalled R25.1 million.

Welkom

Issued Capital: 35 350 937 ordinary shares of 50 cents each

	Six months ended Sept. 30 1990	Six months ended Sept. 30 1990	Year ended March 31 1990
Income from listed investments	13 156	35 881	70 635
Profit before taxation	12 884	35 576	70 205
Taxation	8	–	10
Profit after taxation	12 876	35 576	70 195
Dividends – interim of 36 (September 30 1989: 100) cents per share payable on or about December 14 1990	12 736	35 351	35 351
– final of 98 cents per share paid on June 15 1990	–	–	34 644
Increase in retained profit	150	225	290
Earnings per share – cents	36	100	199

October 18 1990

Ofsil

Issued capital: 22 514 084 ordinary shares of one cent each

	Six months ended Sept. 30 1990	Six months ended Sept. 30 1990	Year ended March 31 1990
Income from listed investment	32.3	88.1	173.3
Profit before taxation	32.1	87.9	173.1
Taxation	–	–	0.1
Profit after taxation	32.1	87.9	173.0
Dividends – interim of 143 (September 30 1989: 390) cents per share payable on or about December 14 1990	32.2	87.8	87.8
– final of 378 cents per share paid on June 15 1990	–	–	85.1
Increase in retained profit	(0.1)	0.1	0.1
Earnings per share – cents	143	390	708

October 18 1990

Dividend declarations

Interim dividends

On Thursday, October 18 1990, interim dividends for the year ending March 31 1991 were declared in South African currency payable to holders of the following companies' ordinary and S ordinary shares:

Company	Dividend number	Cents per share
Ergo	24	35
Freegold	71	55
Olai	10	143
Welkom	67	36

Last day to register for dividends (and for changes of address or dividend instructions) Friday, November 2

Registers closed from Saturday, November 3 to (inclusive) Saturday, November 17

Ex-dividend on Johannesburg and London stock exchanges Monday, November 5

Currency conversion date for sterling payments to shareholders paid from London Monday, November 5

Dividend warrants posted Thursday, December 13

Payment date of dividends on or about Friday, December 14

Rate of non-resident shareholders' tax 15 per cent

The full conditions relating to the dividends may be inspected at the Head and London offices of the companies and the transfer secretaries.

By order of the boards
ANGLO AMERICAN CORPORATION OF SOUTH AFRICA LIMITED
per C.R. Bull
Senior Divisional Secretary

October 18 1990

Note: 1. Unless otherwise stated all results are unaudited.
2. All companies are incorporated in the Republic of South Africa.
3. The unaudited reports will be posted to members, debenture holders and to persons on the mailing lists and copies are available from the Transfer Secretaries and the Head and London offices.

Share warrants in bearer form

Holders of share warrants to bearer issued by Freegold and Ofsil are notified that their dividends are payable on or after Friday, December 14 1990, upon presentation of coupons marked "South Africa" and No. 10 on the side reflecting the share warrant number, at the offices of First National Bank of Southern Africa Limited, Stock Exchange Branch, Diagonal Street, Johannesburg, South Africa; Union Bank of Switzerland, Bahnhofstrasse 45, 8021 Zurich, Switzerland; Credit du Nord, 6 and 8 Boulevard Haussmann, 75009 Paris, France; and Banque Bruxelles Lambert, 24 Avenue Marbais, 1050 Brussels, Belgium, only. Coupons must be left at least four clear days for examination.

TRANSFER SECRETARIES
Consolidated Share Registrars Limited
1st Floor, Edura
40 Commissioner Street
Johannesburg 2001
(PO Box 61051, Marshalltown 2107)

HEAD OFFICES
44 Main Street
Johannesburg 2001
(PO Box 61587, Marshalltown 2107)

LONDON OFFICES
Barclays Registrars Limited
6 Greencoat Place
London SW1P 1PL
Johannesburg
October 18 1990

The unaudited reports will be posted to members, debenture holders and option holders, and to persons on the mailing lists and copies are available from the Transfer Secretaries and the Head and London offices.



INTERNATIONAL COMPANIES AND FINANCE

AT&T checked by start-up costs of credit card

By Martin Dickson in New York

AMERICAN Telephone & Telegraph, the leading provider of long-distance telephone calls in the US, yesterday announced little change in third-quarter net profits. It said earnings had been held back by the start-up costs of its successful credit card.

The company reported net income of \$712m, compared with \$692m in the same period of last year, on revenues of \$9.35bn up from \$8.9bn. Earnings per share were unchanged at 65 cents.

Operating income was \$1.25bn, up 10.9 per cent, helped by higher product sales, especially in the international market, and a small advance in long-distance revenues. Mr Robert Allen, the chairman, characterised the results as "solid in the face of a softening economy".

The company said the start-up costs for its Universal credit card, which allows users to pay for phone calls, goods and services, had been higher than expected because of unexpected demand.

Only introduced in March, it is now said to be the sixth most popular bank credit card in the US, with more than 5m issued. However, analysts do not expect this popularity to be reflected in the group's profits performance until next year or 1992.

American Airlines earnings halved

By Nikki Tall in New York

AMERICAN Airlines, one of the largest US carriers, reported a halving of post-tax profits in the three months to the end of September to \$65.6m, and warned that if fuel prices did not fall dramatically it could face a full-year loss.

In the nine months of 1990, American has made net profits of \$176.5m.

Mr Bob Crandall, American's chairman, had warned that results for the second half would be "stinko" as the impact of higher fuel prices started to bite.

Added emphasis was given to the airline's latest predictions when the Air Transport Association forecast that the US carriers overall could see a loss of \$1bn in the final quarter of 1990.

Analysts have been scaling 1990 profits forecasts back sharply because of the Middle East crisis and one leading consultancy has predicted an aggregate loss for the industry of about \$1.5bn this year.

Mr Crandall said that the average price of jet fuel had risen 83 per cent during the quarter, from an average of 59 cents per gallon in July to an average of 90 cents in September. Each 1 per cent increase adds \$2m a month to expenses, he said. Pointing out that there was a lag before increased costs feed through to ticket price increases - and that even then higher fares might curtail demand - he called for governments to "re-examine the wisdom of increased state and federal taxes on aviation fuel".

During the quarter, American saw operating revenues of \$3.05bn against \$2.75bn, but costs rose to \$2.91bn from \$2.5bn, with fuel costs rising to \$459.1m from \$341m. Interest charges also increased to \$34.9m from \$14.5m.

The passenger load factor during the quarter declined compared with the year-before period, from 82.9 per cent to 82.3 per cent. A seat-fare profit gives earnings per share of \$1.05, against \$2.16.

MCA up 21% as BMG deal nears

By Alan Friedman in New York

MCA, THE US entertainment group in negotiations to be acquired by Matsushita of Japan, yesterday unveiled a 21 per cent rise in its third-quarter net profits, to \$61.4m or 71 cents a share.

The company is thought to be close to a deal with BMG, the recorded music subsidiary of Germany's Bertelsmann group, to hand over more than \$100m of its international record distribution business to BMG.

MCA, which owns Universal Studios in Hollywood and some of the best record labels in the US, said third-quarter revenues were \$1.06bn compared with \$894m in the same quarter last year.

The company said operating income from its filmed entertainment division was down to \$81m from \$86.8m in the same period last year.

The retail and mail order business more than doubled its operating losses to \$12.7m, while book publishing profits - related to MCA's G.P. Putnam subsidiary - tumbled 55 per cent to \$4.6m.

The broadcasting and cable division scored a significant gain in operating income, rising from \$4.97m to \$12.5m.

The biggest gain in operating profits came from the music side of MCA, where profits more than doubled to \$42.9m from \$19.5m, thanks to the effect of fees earned by MCA as a result of entering into an agreement to form a record company in Japan.

Last spring MCA paid the equivalent of \$540m in stock to acquire the David Geffen Company, one of the most successful independent record businesses in the world. Mr Geffen now owns 12 per cent of MCA and stands to increase his fortune substantially if the Matsushita deal goes through.

Mr Geffen's non-US record distribution deal with Time Warner's WEA subsidiary expires in December and MCA's deal with WEA will end next March.

Mr Geffen has confirmed that MCA is holding talks with Bertelsmann's BMG division to replace WEA as European distributor. This deal is expected to be concluded soon.

MCA declined to comment yesterday on the status of its talks with Matsushita of Japan, which might spend up to \$7bn acquiring the US company. These talks are likely to continue for several weeks.

Another tumble of 50% at Dow Chemical

By Alan Friedman

DOW CHEMICAL, the second largest US chemicals group, yesterday blamed soaring oil costs and the faltering US economy for its 52 per cent slide in third-quarter net earnings.

The \$328m net, which translates into earnings per share of \$1.04, compares with \$68m in the same period last year.

The poor results, which follow a 50 per cent drop in second-quarter earnings, were struck on sales 16 per cent higher at \$4.9bn. Operating income was \$564m, down by 28 per cent.

Wall Street, expecting even worse figures, marked Dow's share price 1 1/2 higher yesterday morning, to \$41 1/2. In a rising market, Dow said overall prices increased more than 5 per cent from the second quarter, and manufacturing costs were also higher because of increased raw material and energy costs.

Mr Enrique Falla, Dow's vice president for finance, said that although pricing initiatives had been in place since the end of September to offset the increased raw material costs, "soft industry fundamentals may deny total recovery".

Apart from citing the oil crisis, Dow also complained of greater global economic vulnerability, saying it had postponed several capital projects and intensified its expense-control programme.

West coast economy buoys BankAmerica

By Martin Dickson

BANKAMERICA, the largest bank on the US west coast, yesterday underlined the relative buoyancy of the Californian economy when it announced an 11 per cent increase in third-quarter earnings.

The rise to \$283m from \$254m in the same period of last year contrasts with the sharply lower earnings being reported by most banks on the depressed east coast of the US and many large regional banks.

Earnings per share were \$1.26, up 9 per cent from \$1.16. Earlier this week another large Californian bank, Wells Fargo, announced a 6 per cent

increase in net income.

The east coast banks have been hit badly by a plunging real estate market. The west coast market is healthier, although property prices there are also declining.

Over the past few years BankAmerica has returned to financial health through strong retail profits and low domestic loan losses.

Mr Richard Rosenberg, chairman, said the third-quarter earnings increase stemmed from a "healthy revenue stream and effective control of expenses".

The balance sheet was also strong, as indicated by its

capital position, growth in core deposits, reserve coverage and a further decline in non-performing assets.

Net interest income rose to \$105m from \$10m, due mainly to an increase in average earning assets, partially offset by a decrease in the net interest margin.

The bank said the third-quarter provision for credit losses was \$26m, compared with \$17m for the same period a year before. Domestic real estate loans on a non-performing basis totalled \$45m, up from \$31m in June but down from \$37m a year before.

higher foreign exchange trading profits.

The allowance for credit losses at September 30 was \$2.97bn or 3.47 per cent of loans outstanding, compared with \$2.95bn or 3.56 per cent at the end of June, and \$3.60 or 4.94 per cent a year earlier.

Net credit losses in the quarter were \$62m, compared with \$24m a year earlier. Non-performing assets at the end of September were \$3bn, down from \$3.1bn in June and \$4.1bn a year before. Domestic real estate loans on a non-performing basis totalled \$45m, up from \$31m in June but down from \$37m a year before.

Primerica ahead on flat revenue

By Nikki Tall

PRIMERICA, the US financial services conglomerate, yesterday reported a 30 per cent increase in third-quarter profits to \$94m after tax, from \$73.3m in the same period a year earlier. Earnings per share, however, hovered at 82 cents against 80 cents.

Revenues in the three-month period were \$1.4bn, compared with \$1.47bn in 1989.

The company said its consumer and insurance services operations had helped cushion the impact of "cyclical results" from the Smith Barney brokerage businesses, and expected these former divisions to continue delivering "sizeable and growing earnings contributions".

ITT earnings per share climb

By Barbara Durr in Chicago

ITT CORPORATION reported a net income gain for the third quarter of just 1 per cent to \$224m, marginally up from \$221m a year ago.

Per-share earnings, however, rose 12 per cent to \$1.83 from \$1.64 last year, boosted by the company's aggressive share buy-back programme.

Income was hit in the latest quarter by a \$26m after-tax charge - 19 cents per fully diluted share - for a write-off of loans to a hotel.

Consolidated sales and revenues from ITT's diverse empire were \$5bn for the quarter, up

slightly from \$4.9bn in 1989.

The per-share gain pleased Wall Street, where ITT shares were up 1 1/2 to \$43 1/2 in mid-morning trading.

Mr Jack Kelly at Goldman Sachs said: "Given the uncertain environment for corporate earnings, ITT's ability to deliver a positive comparison in the third quarter is being viewed favourably."

For the nine months ended September 30, net income was up 31 per cent to \$674m from \$514m in 1989, and earnings per share increased to \$6.81 from \$4.85, a gain of 41 per cent.

Sales edged ahead to \$15.1bn from \$14.9bn.

The nine-month figures include a gain of \$139m or 99 cents per share from the company's sale in June of 7 per cent of its stake in Alcatel, the European joint venture of ITT and Compagnie Générale d'Electricité of France. In the quarter, ITT also gained \$47m or 33 cents on the sale of its investment in CGE.

Mr Rand Arnsdorf, ITT chairman, appears to have no plans to reduce the company's 30 per cent stake in Alcatel, a major contributor to earnings.

Bowater Inc income falls by a third

BOWATER Inc, the largest US producer of newsprint, suffered a 33 per cent drop in third-quarter net income, due to pricing pressures, the slowing economy and continuing operating problems at two plants, writes Martin Dickson.

The company reported net income of \$23.7m or 63 cents a share on sales of \$346.6m, compared with net income of \$35.3m or 95 cents on sales of \$369.1m in the third quarter of last year.

The US newsprint market has suffered heavy discounting for much of this year, although Bowater followed rivals and pushed through a price increase in June.

But Mr A.P. Gamble, the chairman, said the improvement had not been enough to offset operating problems at a pulp mill in Nova Scotia, which is being modified, and a bleached kraft mill in Tennessee, both of which have been plagued with start-up difficulties.

Pulp prices continued to weaken on world markets although company volumes had been improved by an increasing stream of product from the Tennessee mill.

Coated paper sales were little changed, while the slowing economy and increased paper costs reversed profitability gains in communications papers.

Georgia-Pacific, the US forest products group, saw earnings fall to \$95m or \$1.11 a share for the third quarter, compared with \$178m or \$2.03, Reuter reports.

The group said the acquisition of Great Northern Nekeosa fell to \$1.55bn from \$2.65bn. Great Northern was acquired this year in a deal worth about \$3.5bn.

Consulting lifts Arthur Andersen

By David Waller

ARTHUR ANDERSEN, the international accountancy and consultancy firm, yesterday reported revenues up 23 per cent to \$4.16bn from \$3.36bn in the year to the end of August.

The most impressive growth came from Andersen Consulting, where revenues rose 30 per cent to \$1.88bn.

The firm's accounting, audit and tax activities grew by 16 per cent, to \$2.26bn from \$1.94bn.

Although the bulk of the

firm's revenues come from the US, reflecting Andersen's historical roots, the engine of growth last year was Europe, where revenues were up to \$1.36bn from \$977m, an increase of 38 per cent.

Mr Larry Weinbach, the firm's managing partner and chief executive, said the figures vindicated the decision nearly two years ago to split itself into two separate business units, Andersen Consulting and Arthur Andersen & Co.

The firm split following

mounting tensions between the consultancy side of the business and the traditional activities in the slower growing, but less capital-intensive activities in audit and tax.

The firm, still a single partnership worldwide despite the reorganisation, does not publish profits figures, but provided two indicators of productivity: revenues per partner went up to \$1.78m from \$1.59m, while revenues per professional went up to \$100,000 from \$87,000.

Waste Management ahead

WASTE MANAGEMENT, one of the biggest US solid waste management companies, yesterday reported strong growth in third-quarter net income and revenues, writes Karen Zagur.

For the three months ended September 30, Waste Management had net income of \$166.2m or 35 cents a share against \$151.5m or 33 cents a year ago. Excluding an extraordinary charge of \$2.5m or 5 cents a share in the late quarter, net earnings advanced 36 per cent.

For the first nine months, Waste Management's net income rose 20 per cent to

\$489.1m or \$1.04 a share, compared with \$405.2m or 88 cents last year. Excluding the one-time charge, net profits climbed 26 per cent.

In September, Waste Management increased its holding in Wheelabrator Technologies to 55 per cent from 22 per cent.

Mr Dean Buntrock, chairman and chief executive, said: "Waste Management is enjoying an outstanding year, with each of our primary businesses units expanding their operations and improving their performance. These results are in line with our expectation that we will have another excellent year."

CanPac unit cuts dividend

Canadian Pacific Forest Products, the pulp and paper arm of Canadian Pacific, has cut its quarterly dividend to 10 cents a share from 20 cents in the face of steeply falling profits, writes Robert Gibbins.

Third-quarter earnings were only \$51m (US\$1.16m) or 2 cents a share against \$45m or \$1.03 a year earlier. Sales were \$96m against \$70m.

Nine months' profit was \$12.4m or 28 cents, down from \$183.1m or \$4.17. Sales were \$1.8bn against \$2.1bn.

The company blamed lower pulp shipments and prices, and the high Canadian dollar.

The Republic of Venezuela

Notice to the holders of the U.S. \$166,000,000 Floating Rate Notes Due 1994 of the Republic of Venezuela

NOTICE IS HEREBY GIVEN that at a Meeting of the holders (the "Noteholders") of the above mentioned Notes adjourned to 17th October, 1990, the resolution set out in the Notice of Meeting dated 20th September, 1990 and published in the Financial Times and the Luxembourg Gazette on that date was duly passed by the requisite majority as an Extraordinary Resolution of the Noteholders.

A copy of the Extraordinary Resolution is available for inspection by Noteholders at the specified offices of the Fiscal Agent and the other Paying Agents, the addresses of which are set out below.

Reference is made to the announcement made in the Financial Times and the Luxembourg Gazette on Thursday 11th October, 1990 to the effect that credit enhancement will be provided for the Notes and to the Supplementary Explanatory Statement referred to in that announcement. The pre-conditions to the provision of such credit enhancement have been met.

FISCAL AGENT AND PRINCIPAL PAYING AGENT

The Chase Manhattan Bank, N.A.

Woolgate House, Coleman Street, London EC2P 2HD

PAYING AGENTS

Banque Bruxelles Lambert S.A.

24 Avenue Marx, B-1050 Brussels

Chase Manhattan Bank (Switzerland) Ltd.

63 Rue du Rhône, CH-1204 Geneva

Chase Manhattan Bank Luxembourg S.A.

8 Rue Pictet, L-2338 Luxembourg-Grund, Luxembourg

Dated 19th October, 1990

The Republic of Venezuela

Notice to the holders of the U.S. \$167,000,000 Floating Rate Notes Due 1998 of the Republic of Venezuela

NOTICE IS HEREBY GIVEN that at a Meeting of the holders (the "Noteholders") of the above mentioned Notes adjourned to 17th October, 1990, the resolution set out in the Notice of Meeting dated 20th September, 1990 and published in the Financial Times and the Luxembourg Gazette on that date was duly passed by the requisite majority as an Extraordinary Resolution of the Noteholders.

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63 Rue du Rhône, CH-1204 Geneva

Chase Manhattan Bank Luxembourg S.A.

8 Rue Pictet, L-2338 Luxembourg-Grund, Luxembourg

Dated 19th October, 1990

The Republic of Venezuela

Notice to the holders of the U.S. \$167,000,000 Floating Rate Notes Due 2003 of the Republic of Venezuela

NOTICE IS HEREBY GIVEN that at a Meeting of the holders (the "Noteholders") of the above mentioned Notes adjourned to 17th October, 1990, the resolution set out in the Notice of Meeting dated 20th September, 1990 and published in the Financial Times and the Luxembourg Gazette on that date was duly passed by the requisite majority as an Extraordinary Resolution of the Noteholders.

A copy of the Extraordinary Resolution is available for inspection by Noteholders at the specified offices of the Fiscal Agent and the other Paying Agents, the addresses of which are set out below.

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FISCAL AGENT AND PRINCIPAL PAYING AGENT

The Chase Manhattan Bank, N.A.

Woolgate House, Coleman Street, London EC2P 2HD

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Chase Manhattan Bank (Switzerland) Ltd.

63 Rue du Rhône, CH-1204 Geneva

Chase Manhattan Bank Luxembourg S.A.

8 Rue Pictet, L-2338 Luxembourg-Grund, Luxembourg

Dated 19th October, 1990

Shimano Industrial Co., Ltd.

(the "Company")

Bearer Warrants to subscribe for shares of common stock of the Company issued with

U.S. \$50,000,000

3 1/2 per cent. Guaranteed Notes Due 1992

Adjustment of Subscription Price

Notice is hereby given that as a result of the issuance of U.S. \$200,000,000 5 per cent. Notes due 1994 with warrants of the Company on 12th October, 1990 with the initial subscription price per share of Yen 2,829 determined on 1st October, 1990 being less than the current market price of Yen 3,637 per share as at that date, the Company adjusted the subscription price of the captioned warrants as follows:

- Subscription price before adjustment Yen 924 per share
- Subscription price after adjustment Yen 903.10 per share
- Effective date of the adjustment 12th October, 1990 (Japan time)

SHIMANO INDUSTRIAL CO., LTD.

3-77, Oimatsucho, Sakai, Osaka, Japan.

By: The Daiwa Bank, Limited as Principal Paying Agent

19th October, 1990

NOTICE TO HOLDERS OF CONVERTIBLE BONDS OF AND WARRANTS TO SUBSCRIBE FOR SHARES OF COMMON STOCK OF

NIKON CORPORATION

U.S.\$25,000,000

5 1/2 per cent. Convertible Debentures Due 1992

("Convertible Debentures Due 1992")

U.S.\$60,000,000

4 per cent. Convertible Bonds Due 1999

("Convertible Bonds Due 1999")

and

U.S.\$300,000,000

4 per cent. Notes with Warrants Due 1993

("Notes with Warrants Due 1993")

Further to our notice on 9th October, 1990, regarding the issuance of Notes with Warrants of the Company and the consequential adjustment, the Conversion Prices and the Subscription Price were adjusted, effective as from 16th October, 1990, as follows:

- Conversion Prices and Subscription Price before the adjustment: Convertible Debentures Due 1992 Yen 402.60, Convertible Bonds Due 1999 Yen 955.90, Notes with Warrants Due 1993 Yen 1,528.00
- Conversion Prices and Subscription Price after the adjustment: Convertible Debentures Due 1992 Yen 398.90, Convertible Bonds Due 1999 Yen 947.10, Notes with Warrants Due 1993 Yen 1,514.00

NIKON CORPORATION

By: The Bank of Tokyo Trust Company as Fiscal Agent for

Convertible Debentures Due 1992

By: The Mitsubishi Bank, Limited as Principal Paying Agent for

Convertible Bonds Due 1999

and Notes with Warrants Due 1993

19th October, 1990

US\$100,000,000

MARINE MIDLAND BANKS, INC

FLOATING RATE SUBORDINATED CAPITAL NOTES due 1999



For the three months 19th October 1990 to 22nd January 1991 the Note will carry an interest Rate of 8 1/2 per cent annum with a Coupon amount of US\$224.31 per US\$10,000. Interest payment date 22nd January 1991.

HONGKONGBANK LONDON LIMITED INTEREST DETERMINATION AGENT

INTERNATIONAL COMPANIES AND FINANCE

Freegold recovery buoys Anglo American gold mines

By Philip Gawth in Johannesburg

A RETURN to more normal levels of profitability by Freegold, the world's largest gold mine, was the main reason for the gold mines in South Africa's Anglo American group recording improved profits in the September quarter.

Despite this improvement, Mr Clem Sunter, chairman of Anglo's gold and uranium division, stressed that the industry continued to experience a very serious profit squeeze.

He said the determination of the Reserve Bank, the South African central bank, to defend the value of the currency had removed the cushion provided by a depreciating currency.

Mr Sunter said the mining industry's future health depended critically upon breaking the cycle of inflationary expectations which persisted in the country.

He noted that the gold price in 1986 had been in the region of \$27,000/kg compared to its

current level of just under \$30,000/kg.

Over the same period the industry's cost of wages had risen by nearly 100 per cent and the cost of stores had increased by between 60 and 100 per cent.

"If our survival is threatened it will have a very serious ripple effect on the economy," said Mr Sunter, adding that the industry would have to investigate new relationships with low stakeholders such as unions, suppliers and contractors in order to ensure its continued viability.

Mr Lionel Hewitt, general manager of the division, said operations during the quarter had been adversely affected by two accidents, which cost 31 lives, and further industrial action.

He said Freegold had lost approximately 20,000 shifts, largely through white miners refusing to go underground after a colleague of theirs was murdered at President Steyn

mine.

Freegold profited from reduced levels of industrial unrest and a policy of mining higher-grade areas to lift gold production significantly to 29,616kg (from 26,327kg).

Lower costs, down at \$27,976/kg (\$29,518/kg) of gold produced, and a 4 per cent increase in the rand gold price combined to turn the June quarter's \$14.2m loss after tax and capital expenditure into a \$80.2m (\$81.8m) profit.

Profitability at Vaal Reef and Western Deep Levels, the other leading mines in the group, were largely unchanged at \$31.7m and \$30.1m respectively.

Available profits at Ergo, the dump re-treatment company, declined to \$6.6m from \$9.9m last time as a result of metallurgical problems. Mr Hewitt said an announcement would soon be made about a new process which would lead to a 25 per cent reduction in treatment costs.

Australian bank reveals increase in bad debts

By Kevin Brown in Sydney

THE government-owned Commonwealth Bank, the first of Australia's big four banks to report results for the year to June, yesterday announced a disappointing 3.8 per cent increase in net profits to \$494.2m (US\$384.6m).

Commonwealth, which is to be partially privatised next year, said it had increased charges for bad and doubtful debts by \$4.9 per cent to \$446.7m, and warned that the current year would also be difficult. The bank's portfolio of loans not accruing interest or fees doubled to \$15bn.

The results point to similar problems for Westpac, National Australia Bank and ANZ, the big three quoted banks, which are due to report next month. All reported significant increases in provisions against non-performing loans at the interim stage.

Mr Don Sanders, Commonwealth managing director, said the bank's result "fell short of aspirations," but was likely to be in line with the results of the other major banks.

Mr Sanders said the government's tight money policy had reduced demand for corporate loans and resulted in substantial increases in bad debts, which ranged from small borrowers to high profile companies.

However, the bank had made gains in market share in key sectors, including an increase in home loans from \$33.6bn last year to \$44bn. Outstanding mortgage balances grew 16 per cent to \$12.3bn. Retail deposits rose by 14.3 per cent to \$328.5bn.

Analysts said the result was encouraging in the light of the rapid slowdown of the Australian economy over the last year, and a decline in interest margins.

However, the bank's return on average equity, regarded as an important measure of profitability, fell from 14.6 per cent to 13.3 per cent. Assets grew by 10.5 per cent to \$67.03bn, in line with general growth in credit but below the 20.2 per cent achieved in the previous year, which was inflated by the acquisition of ASB Bank in New Zealand.

The bank's capital adequacy ratio fell to 9.16 per cent from 9.56 per cent, but remained well above the Reserve Bank's requirement of 8 per cent. The dividend paid to the federal government was increased from \$110m to \$160m.

Commonwealth is negotiating to acquire the State Bank Victoria for \$1.6bn from the state government as part of a deal which will lead to the sale to the private sector of up to 30 per cent of the equity of the enlarged bank.

The deal has been approved in principle by the federal and state governments, and by the Australian Labor Party, which is in power in Melbourne and Canberra. However, details of the mechanics of the sale have not yet been decided.

Mixed returns for JCI mines

By Philip Gawth

EXCEPTIONAL restructuring costs at the Western Areas mine caused after-tax profits at the gold operations managed by the Johannesburg Consolidated Investments (JCI) group to drop during the September quarter, disguising an otherwise improved operating performance.

Mr Kennedy Maxwell, chairman of JCI's gold division, said he felt they had had a good quarter.

Randfontein, the group's largest mine, lifted its gold production to 7,449kg (6,566kg) as a result of improving grades by lifting underground production. After-tax profit increased to \$32.8m from \$29.9m.

Western Areas, JCI's other operational mine, suffered an

\$11.8m after-tax loss, against \$6.4m previously, but the latest figure disguises an impressive turnaround in operating profit of about \$5m.

The after-tax figure includes a \$5.4m one-off cost associated with the closure of the North Shaft and a \$7m interest payment. This will not be repeated as short-term loans of \$110m will be repaid as soon as the mine realises the proceeds of selling its entitlement to shares in the South Deep project.

Mr Bill Nairn, the consulting engineer, said the mine had bedded down exceptionally well after a traumatic retrenchment period.

He said he was hopeful the mine would be profitable next

quarter, a forecast simplified by the mine having sold half of its production forward at \$23.14 per kg. Mr Maxwell said good progress had been made at Joel, the mine JCI is developing in the Free State.

The short term milling target of 80,000 tons/month has been reached and sampling results are at last approaching levels long expected, but seldom delivered. As from next quarter the mine will publish its results in full.

Mr Maxwell said the mine would soon put to shareholders a plan to liquidate its \$127m debt, which was attracting considerable interest, by raising \$150m through an issue of redeemable preference shares to JCI.

Buoyant sales in opening half

By Emiko Terazono in Tokyo

STRONG growth in consumer demand boosted first-half sales of three of Japan's leading department stores. Also, the International Garden and Greenery Exposition held in Osaka from April to September had a favourable impact on sales for Osaka-based Takashimaya and Daimaru.

Although Daimaru's recurring profit fell 17 per cent to ¥3.8bn because of a high level of capital spending, including remodelling of its main stores, buoyant furniture sales helped total sales to expand 8.8 per cent to ¥298.1bn.

Takashimaya's net profit soared 4.6 times to ¥15.8bn, thanks to extraordinary land sales, while Daimaru's declined 3.8 per cent to ¥1.7bn.

JAPANESE DEPARTMENT STORE RESULTS

First half of 1990

Company	Ybn	% change	Ybn	% change
Takashimaya	942.2	10.4	10.3	12.0
Daimaru	298.0	8.8	3.5	-17.0
Mitsukoshi	425.0	12.1	8.9	46.9

Mitsukoshi said sales in artwork and jewellery contributed to its strong sales increase, while the exceptionally hot summer caused sales in electrical appliances to rise. After-tax profit stood at ¥4.61bn, an increase of 38.4 per cent.

Forecasts for profit in the full year remain optimistic, with sales increases especially expected in high class clothing. Takashimaya is forecasting a

full-year pre-tax profit of ¥20bn, Daimaru a record of ¥10bn, and Mitsukoshi ¥18.4bn.

Although the retailers expect the consumer spending boom to continue for the remainder of their fiscal year, effects of higher interest rates on loans and the sluggish stock market are expected to slow down demand for luxury products such as jewelry and artwork.

Daiichi increases pre-tax profits by 6% to ¥12bn

By Ian Rodger in Tokyo

PRE-TAX profits of Daiichi, Japan's largest supermarket group, rose 6 per cent in the six months to August 31 to ¥12bn (\$95m) on sales up 4 per cent to ¥801.3bn.

Both figures exceeded projections, reflecting buoyant consumer spending, but the company said sales growth in the second half was likely to be slightly smaller because of uncertainties in interest rate and oil price movements.

Net profits were up 7 per cent to ¥4.1bn or ¥10.58 per share.

For the full year to February, the company expects pre-tax profits to reach ¥26.5bn, up 8.4 per cent.

Singapore Telecom valued at up to \$9bn

By Joyce Quek in Singapore

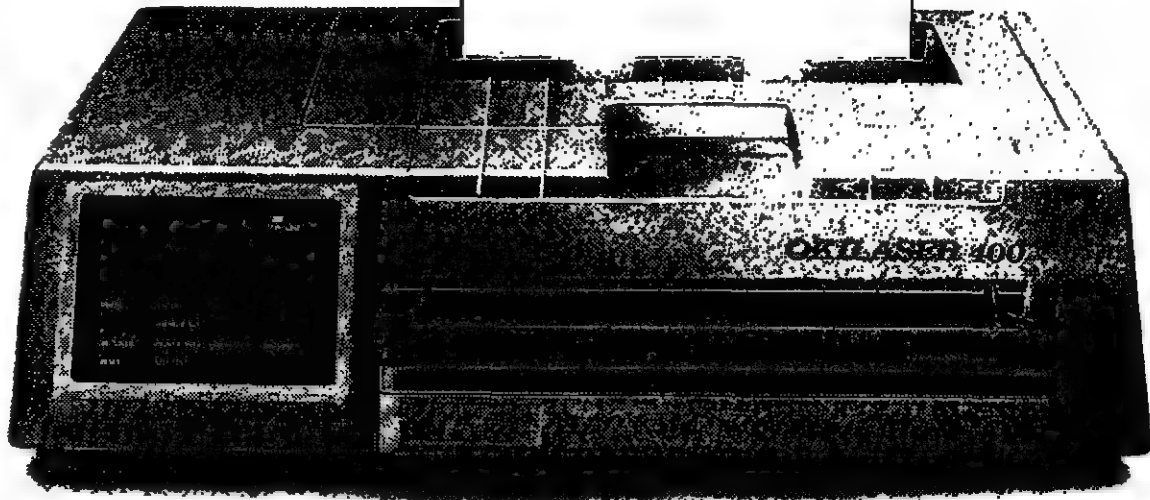
SINGAPORE Telecom (ST) is the world's most attractive telecommunications authority to be privatised, say UK-based telecommunications Research Centre (TRC), which valued ST at US\$7.5bn to US\$9bn.

TRC said at US\$7,500 to US\$9,000, ST's price per subscriber line was higher than any authority which had been privatised or sold in the last 12 months.

Mr Jack Stockdale, TRC head of research, said the authority, which is to be privatised in 1992/3, was exceedingly attractive for its consistent improvement of networks and rising profitability. The centre forecast ST's revenue at US\$4.7bn by the year 2000.

BIG NEWS PRINTED BY OKI.

Technitron Data Ltd. is now called OKI Systems



There is good news from the world of OKI printers. Starting October 1st, Technitron Data Ltd. is now called OKI Systems.

As a wholly owned subsidiary of OKI Europe, OKI Systems will be building on the excellent reputation that has already been established. As well as bringing all the power and resources you would expect from a sub-

siary of OKI Electric - a Fortune 500 company and a worldwide force in electronics.

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- The New Scenario

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September 1990

COMDISCO

Comdisco, Inc.

US \$235,000,000
Revolving Credit Facility
with Competitive Bid Option

Arranged by

National Westminster Bank PLC

Provided by

National Westminster Bank PLC

Barclays Bank PLC

Crédit Lyonnais, Chicago Branch

Dresdner Bank Aktiengesellschaft
Chicago and Grand Cayman Branches

Manufacturers Hanover Trust Company

Banco Hispano Americano SA

Crédit Commercial de France

Istituto Bancario San Paolo di Torino

NMB Bank (France)

Union Bank of Switzerland

Westdeutsche Landesbank

Agent Bank

National Westminster Bank PLC

NatWest Syndications

INTERNATIONAL CAPITAL MARKETS

Kidder breaks new ground with collateralised issue

By Simon London

Kidder Peabody broke new ground with an issue of collateralised debt obligations for Equitable Capital DHO, an off-balance sheet vehicle for US insurer Equitable Life.

The two-tranche floating-rate issue, backed by a portfolio of high-yield securities, is the first to be issued into the international bond market without a triple-A rating and a guarantee. Similar issues have been made in the US, and the poor performance of the high-yield market over the summer made it possible to assemble the underlying junk bond portfolio.

The \$10m senior tranche carries a rating of AA2 and pays 90 basis points over the six-month London interbank offered rate. The \$15m second priority senior tranche is rated BAA2 and pays 175 basis points over six-month Libor. This compares with guaranteed triple-A rated deals, launched at a spread of 30 basis points over six-month Libor but which now pay between 40 basis points and 50 basis points over six-month Libor in the secondary market.

The investment-grade rating is made possible by a further \$22m of underlying equity and subordinated capital in the hands of Equitable Life and other investors.

The lead manager reported strong demand from the Far East. It is possible for some to borrow at a lower rate than the return on the bonds. Launched at par, the deal was trading at 99½, inside full fees of 50 basis points.

Elsewhere, General Motors Acceptance Corporation launched the first Australian dollar deal since domestic interest rates were cut on Monday. The A\$75m three-year deal via Hambros was priced tight to the secondary market but met with good demand from the usual European retail buyers of Australian dollar paper.

INTERNATIONAL BONDS

The deal was priced at 101.70, 14 per cent coupon and traded at 101.138 bid, inside full fees of 1½ per cent. At this level the yield is 13.84 per cent, more expensive than the outstanding ICI 1993 paper, which is yielding 14.08 per cent in the secondary market. It does, however, offer a pick-up of almost 20 basis points on ICI's 1989 paper, which offers 13.65 per cent at current levels.

The Australian government's decision to cut interest rates sent the currency into decline. This morning the Australian dollar stood at DM1.17, against DM1.30 three weeks ago. However, this may not be bad for the sector as investors see better value in Australian dollar paper.

The biggest block in the market may be a lack of willing borrowers with a need for long-term Australian dollars. The recent rally in the domestic bond market has outstripped Australian dollar bond prices in the international market.

ket. The domestic market is now expensive relative to the international market, and swaps players are finding it hard to hedge their positions in the domestic market. As a consequence, swap opportunities for international borrowers have closed up.

Yesterday morning Finnish Export Credit increased Wednesday's yen deal from ¥35bn to ¥36bn. In the afternoon it launched a ¥200m three-year issue through Merrill Lynch.

The lead manager said Ecusm had been placed with a Far Eastern investor and a lack of supply at this maturity stimulated demand. With a coupon of 10½ per cent the paper offered a yield of 10.35 per cent at launch price of 101½. This compares with a yield of 10.18 per cent now available in the secondary market from the Credit Lyonnais 1989 three-year Ecus deal launched last week.

BANCA Commerciale Italiana announced the launch of a L1.02bn syndicated multi-currency facility for IBM's Italian operations. The revolving facility has an average life of 18 months less one day (which avoids tax implications for Italian banks).

The bank will not disclose pricing. The facility will be used for Eurocurrency and domestic life advances and as a guarantee to back-up domestic commercial paper issues. BCI says it has attracted 10 other leading international banks into the deal.

Savings of DM30bn transformed into bonds

By Katharine Campbell in Frankfurt

THE east German savings sector is transforming DM30bn of assets into zero-coupon bonds, to be listed on the Berlin and Frankfurt stock exchanges, in what appears to be the second step in integrating the eastern savings banks with the western German system. Deutsche Girozentrale-Denkmalbank (DGGZ), the clearing bank owned by the Landesbanks and savings banks, is underwriting the huge issue which is in the name of the Staatsbank Berlin. DGGZ said yesterday the move created an interbank market and was not an additional burden on the capital markets. It gave no further details.

Since the introduction of the D-Mark at the beginning of July, the eastern savings banks have been moving slowly to establish a Societa di Intermediazione Mobiliare (Sim), Italy's new breed of financial institution combining broking, fund management and some corporate finance activities, which are to be passed, almost two years after being introduced.

After a brief spell of optimism in June and July, work on the legislation has apparently stalled as the finance committee of the Chamber of Deputies has been sidetracked into other matters.

Delays on the Sims law means that work on other pieces of stock-market reform, notably on takeovers and insider trading, have been frozen. For, as Mr Franco Piro, the upstart chairman on the finance committee, points out, it is pointless debating laws on either subject until the rules on who can participate in stock exchange business are themselves defined and passed into law.

But the traders' decision to strike, which was fulsomely supported by Milan's Agenti di Cambio (stockbrokers) on Wednesday night, is not just a gesture against the slowness of the country's political system. For while the stockbrokers, after months of hard bargaining, have gained a measure of protection under Italy's much-delayed Big Bang, with a period of transition before banks can have undivided access to the exchange, the floor traders have gained no such privileges. Many fear they will end up out of work.

While their desire to draw attention to their position may be understandable, the wider risks involved for the Italian bourse as a whole may not

Traders go on strike for fair shares

Haig Simonian finds the Milan stock exchange at a standstill

In the shortest-ever trading day on the Milan stock exchange, floor business in Italian equities opened and closed yesterday without a single share changing hands and without the tiniest blip in prices.

Trading volumes in Italian equities have slumped alongside the declines in other markets following the Gulf crisis. And Italy in particular is still reeling from last month's botched announcement of a capital gains tax, the precise workings of which remain unclear despite an explanatory letter to financial institutions this week.

But yesterday's silence on the normally uproarious Milan floor stemmed not from a paucity of business but rather from the decision by most of the market's 700-plus floor traders to strike in protest at the slow pace of bourse reform.

The "procuratori" (floor traders) who took the action have good reason to resent the fact that the change is moving so slowly. The all-important law to establish a Societa di Intermediazione Mobiliare (Sim), Italy's new breed of financial institution combining broking, fund management and some corporate finance activities, which are to be passed, almost two years after being introduced.

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While their desire to draw attention to their position may be understandable, the wider risks involved for the Italian bourse as a whole may not

have been so well perceived. With an unenviable reputation for slow settlement and rampant insider trading, Milan is hardly the bourse most European fund managers love to trade.

Indeed, many international funds are conspicuously underweight in Italian shares not because they are sceptical about the country's economy or its corporate prospects but simply from aversion to the bourse.

As a result, trading volumes in Italian shares on the international Stock Exchange's SEAQ system in London have risen, and the number of companies included has now increased to 14.

That trend may have gained a windfall boost by the rushed announcement of a capital gains tax, fixed at 20 per cent for short-term gains and at a lower rate of 12.5 per cent for gains on shares held longer than 18 months.

Few professionals object to the morality of the tax, which was announced via a special government decree last month and became operative the following day.

However, their attitude may not be unrelated to expectations of ineptitude in avoiding declaration. Indeed, fears of evasion may have been the reason why the

decree opted for the tax to be levied at source. Unfortunately, the measure, which came as part of the government's budget package, aimed at reducing underlying spending by L48,000bn (\$112bn) next year, bears all the hallmarks of legislation cobbled together in haste.

For the outcome, which may have been partly shaped to counter trade union opposition to a variety of health care cuts and higher charges for some public services, has been to create an atmosphere of uncertainty that has caused confusion even by Italian standards. The problems are twofold.

First, there are widespread doubts as to the tax's structure and range of scope. Moreover, using the decree procedure means the legislation has become operative, but only for 60 days pending formal parliamentary approval. Thus changes may still take place.

Secondly, brokers are up in arms about the implementation of the tax, which they claim is unworkable. How, they ask, can they deduct tax on a sale if they do not have data on the client's purchase price? And who is to foot the additional administrative costs incurred, given that many brokers remain small, often under-capitalised concerns?

over the cash index ended at 82 points, unchanged on the day and compared with fair value of 48 points.

In the traded options market, dealing fell by a third after the expiry in the previous session of the October stocks. Total turnover stood at 30,588, of which calls and puts were 17,747 and 12,841.

December's premium over the cash index widened to 58 points at one stage, which encouraged arbitrageurs to sell futures and buy stock, thereby pulling the stock market higher.

At the close, December was up 21 points at 2,138.8, its premium

about a futures contract trading outside Germany while the cash market is centred in Frankfurt and could blanch at the prospect of a second contract trading in Chicago.

The CBOT's interest in launching two new bond contracts seems to indicate that it wants to be the premier bond futures exchange.

However, its experience so far in branching out from US Treasury bonds to specific and general government bonds has been poor. The CBOT's interest in launching two new bond contracts seems to indicate that it wants to be the premier bond futures exchange.

Daily volume in the JGB has averaged less than 200 contracts. Last week daily volume fell to just 40.

Following these results, in May Hongkong Bank of Australia made 51 of its employees redundant, roughly 8 per cent of its staff, and in June it pushed through a top management change.

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NEW INTERNATIONAL BOND ISSUES									
Borrower	Amount	Coupon	Price	Maturity	Lead	Book	Runner		
US DOLLARS									
Equitable Cap.DHO(100)	100	4%	100	2000	50/25	Equitable	Peabody Int.		
Equitable Cap.DHO(100)	100	4%	100	2000	50/25	Equitable	Peabody Int.		
Fujitsu Cap.DHO(100)	100	4%	100	2000	50/25	Fujitsu	Peabody Int.		
AUSTRALIAN DOLLARS									
GMAC Aust.(Fin)(100)	75	14	101.70	1993	1½/1	Hambros	Stk		
FINNISH EXPORT CREDIT									
Fin. Exp. Credit(100)	100	10½	101½	1993	1½/1	Merrill Lynch	Int.		
SWISS FRANCH									
Asian Dev.(100)	100	7½	102	2000	-	BBG			
Uni-Charm Corp(100)	70	8	100½	1987	-	Credit Suisse			
Chong. Ind.(100)	40	8	100	1994	-	Bank Leu			
LOAN									
Societa Generale(100)	100m	12½	101	1994	1½/1½	Credit Italiano			
YEN									
Fin. Exp. Credit(100)	80m	6	101.075	1992	1½/½	Nomura	Int.		

*Private placement. *Convertible. *With equity warrants. *Floating rate note. *Final price. a) Non-callable. b) Issue announced 17/10/90. Amount increased from Yen25bn. Non-callable. c) Callable after 8 years at 108½, declining 1% annually. d) Callable after 5 years at 108½, declining 1% annually. e) Callable after 5 years at 108½, declining 1% annually. f) Callable after 5 years at 108½, declining 1% annually. g) Callable after 5 years at 108½, declining 1% annually. h) Callable after 5 years at 108½, declining 1% annually. i) Callable after 5 years at 108½, declining 1% annually. j) Callable after 5 years at 108½, declining 1% annually. k) Callable after 5 years at 108½, declining 1% annually. l) Callable after 5 years at 108½, declining 1% annually. m) Callable after 5 years at 108½, declining 1% annually. n) Callable after 5 years at 108½, declining 1% annually. o) Callable after 5 years at 108½, declining 1% annually. p) Callable after 5 years at 108½, declining 1% annually. q) Callable after 5 years at 108½, declining 1% annually. r) Callable after 5 years at 108½, declining 1% annually. s) Callable after 5 years at 108½, declining 1% annually. 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UK COMPANY NEWS

Astra reveals full impact of failed Belgian offshoot

By Richard Gourlay

ASTRA HOLDINGS, the munitions and fireworks manufacturer under investigation by the Department of Trade and Industry, yesterday revealed the extent of financial problems that culminated with the collapse of a Belgian subsidiary in July - less than a year after it was acquired with the proceeds of a rights issue.

In unaudited results produced by a new board brought in by institutional investors last March, the company said it had a deficit on revenue reserve of \$55m after pre-tax losses and extraordinary items for the year totalling \$67.7m.

A transfer from shareholders funds to cover the deficit on revenue reserves, which is the cumulative total of profits and losses, will require High Court approval.

Net assets on the new balance sheet were reduced from \$30.6m to \$22.7m, while debts at year-end stood at \$42m.

The report raises questions about whether shareholders were made aware of the company's precarious financial position in July 1989 when they were invited to pay £1.20 per share for a \$32.6m rights issue. Yesterday Astra shares closed little changed at 7.5p.

In the report, Mr Roy Barber, the new chairman, said that Astra had been in breach of loan covenants on its \$50m credit facility since the beginning of 1989, except for a brief period following the receipt of the rights issue proceeds. The rights issue document did not directly refer to this breach of covenants.

Astra used about \$22m of the proceeds to pay for Foudrières Réunies de Belgique (FRB), the Belgian munitions company, and added about \$11m to working capital.

Mr Barber said no "effective" warranties were obtained from FRB in respect of the acquisition.

The company was indemnified pound for pound for any pre-tax fall below the \$3.3m FRB forecast for 1989, but was not covered for the \$12m loss it incurred.

Astra's net assets at the time it bought FRB, its largest acquisition, were valued at \$53m.

At the pre-tax level, Astra reported losses of \$24.3m, against \$3.1m profit the year before, on turnover down 6 per cent at \$90.3m. It provided \$10.7m in exceptional items, covering costs of redundancies and reorganisation, and the largest item, a \$4.1m provision for overvalued inventory.

Below the line, there was an extraordinary charge of \$41.2m - some \$12.2m of which was related to the collapse of FRB. A further \$18.2m was provided to write off a surplus on revaluation of fixed assets that the previous board made in 1989.

Royal sets up new insurance offshoot

By Richard Lapper

ROYAL INSURANCE, the leading UK insurer, yesterday announced the formation of a new specialised subsidiary to underwrite the worldwide insurance risks of multinational companies. The new company should help Royal win more business in a highly competitive market.

Existing multinational business from Royal Insurance's UK, US and international subsidiaries will be fed into the new company which expects to have an annual premium income in excess of £150m.

Of this business 70 per cent will be European, 25 per cent will be from the US and 5 per cent from the Pacific Basin.

Royal's existing marine business and management will be merged into the new company, which will begin operations in January 1991 and be based at Royal UK's existing offices on Lime Street, EC. Supporting offices are to be located in New York, Rotterdam and Sydney.

Mr Tim Brown, currently a general manager with Royal UK, will be the first managing director.

Royal has had a long-standing ability to write insurance programmes for its multinational clients. But hitherto these have been put together on a country-by-country basis, a sometimes cumbersome and time-consuming process which has been criticised by brokers.

As a result Royal has lost out to fierce competition from both US and European insurers.

A recent survey by the London-based consultancy Risk & Insurance Research Group, showed that even among UK buyers, Royal was regarded as being only the fourth most effective supplier of international insurance programmes.

Mr Roy Randall, head of group corporate relations at Royal, said the company had taken heed of this research in drawing up the new proposals. The new company will be a "dedicated unit to provide a competitive edge with the major brokers".

Troubleshooter may move in at Dan Air

By Paul Abrahams

DAVIES & NEWMAN, the parent company of Dan Air, is expected to make a statement on Tuesday about its plans for the troubled airline subsidiary.

The company confirmed yesterday that talks had taken place with Mr David James, the executive chairman of Eagle Trust, about the possibility of his joining the company. No discussions took place yesterday, however.

Mr James, who was brought into the Eagle Trust group as a troubleshooter a year ago, has a reputation for turning companies around.

Davies & Newman said it

was unwilling to comment on speculation about the future of Dan Air until it had made the statement. Its shares closed unchanged yesterday at 140p. At the beginning of the year they were trading at 77p.

Mr Graham Hutchinson, managing director of Dan Air, recently said that British civil aviation was passing through the most difficult and uncertain climate it had ever had to face. Davies & Newman incurred a loss of £3.34m last year against a profit of £9.88m in 1988.

The company, which runs the second largest charter

operation in the UK, has been affected by the slowdown in the UK economy and collapse in demand in the UK holiday market.

In addition, rising costs, in the form of airport landing charges, air traffic control fees and high interest rates which have increased the cost of aircraft ownership, have taken their toll on the company.

The increase in the cost of aviation fuel following the Iraqi invasion of Kuwait has also affected the airline which has an unusually high proportion of old, less fuel-efficient aircraft.

The troubled company has

been looking for a partner since the summer. It is understood that American Airlines and Delta, as well as All Nippon Airlines of Japan have been interested in acquiring a stake in Dan Air.

The carrier has a number of valuable take-off and landing slots at overcrowded European airports. However, it is not clear whether Dan Air would be allowed to transfer the ownership of the slots to a non-UK airline.

The company recently announced that its successful engineering business, which has a turnover of about \$200m, was for sale.

Cauldon seeks £2.4m and plans name change

By Clare Pearson

CAULDON Group is proposing to raise £2.4m via a 1-for-4 rights issue and plans a change in name to Reeco, reflecting its reverse takeover of the cycle components distributor and exterior door panels manufacturer in April.

Additionally, it is selling its nursing homes less than 18 months after it bought them.

The rights funds will be used to build up the manufacturing and distribution activities. The company is acquiring a fasteners distributor from Whewy, the environmental control and engineering products group, for about \$300,000.

A total of 24m shares are being issued at 10p each. Yesterday Cauldon's shares closed 1/2p down at 12 1/2p.

Cauldon is taking a \$481,000 extraordinary loss on the \$310,000 sale of the two nursing homes, bought in June last year. They have incurred a loss during the period since then.

Another loss-making part of the group, Barlam Productions, the specialist tools and mouldings company, was sold for £130,000 last week.

Cauldon said the acquisition of Whewy's fasteners division would add depots in Gwent, Manchester and Cleveland to those acquired in the Midlands with the purchase of Delingpole Fasteners in June.



Trevor Humphries

Growth in all divisions boosts Albert Fisher

Mr Tony Miller (centre), executive chairman of Albert Fisher Group, the acquisitive fresh food distributor and processor, yesterday announced a 65 per cent increase in pre-tax profits to £74.42m in the year to August 31.

His fellow directors are (left to right): Mr Keith Brackpool, chief executive, North America; Mr David Pearce, chief executive, European fresh produce; Mr Ian Quinlan, finance director; and Mr Richard Portergill, chief executive, European food processing.

The group said the US showed underlying organic growth of 18.3 per cent, with operating profits of £21.25m. European fresh produce grew by 23.2 per cent to make operating profits of £14.6m and European food processing and distribution had operating profits of £22.69m - organic growth of 21.5 per cent.

Acatos buy-out backer quits

By Andrew Hill

A CONTINENTAL European company which planned to support the proposed buy-out at Acatos & Hutcheson has dropped out of discussions, but the edible oils processor is still talking to potential British institutional investors.

Negotiations between Acatos and the trade investor, which would have had an equity stake in the takeover vehicle, did not founder on the financial terms, but on certain other provisions in the buy-out

agreement.

Advisers at Acatos said this was not a major setback and the buy-out team, headed by Mr Ian Hutcheson, the group's chairman, has now approached another potential institutional investor.

The buy-out, first suggested in June, would be pitched at 130p-a-share for a total of \$42m, and would leave Mr Hutcheson and his family with roughly half the shares in the private company. The balance would

be held by institutions and any existing shareholders who decided to accept a paper alternative to the cash offer. The funding package would also include debt.

Acatos announced it was at an advanced stage of discussions at the beginning of last month. Formal terms of the deal could be announced within the next four weeks, although advisers refused to commit themselves to a firm timetable.

City of Oxford Inv

City of Oxford Investment Trust is paying a second interim dividend of 1.05p and is forecast to pay a total of 4.5p for the year. In the six months to September 30 1990, earnings came out at 2.21p (\$3.11p) from total revenue of £709,000 (\$940,000). Net asset value per share dividend preference share at the end of September was 60.8p (\$3.7p) and per ordinary income share 30.8p (\$5.8p).

Ramus tumbles into loss

SHARES in Ramus Holdings, the USM-quoted distributor of ceramic wall and floor tiles and self-assembly kitchen furniture, fell 7p to 41p yesterday on news that the company had run up a pre-tax loss of \$583,000 for the year to end-June.

The final dividend is being omitted leaving shareholders with a 1.6p (7.5p) payment for

the year. Loss per 25p share emerged at 9p (earnings 19.5p).

The loss, struck on a turnover of \$44.9m (\$51.67m), compared with previous profits of \$1.28m. Interest charges rose to \$974,000 (\$615,000).

The directors blamed the result on the problems suffered by the housing and home improvements markets during the past 18 months.

RESULTS

Adding Value

Preliminary announcement of unaudited results for the year ended 31st August 1990.

■ Turnover	£1,037.1m	+25%
■ Pre-tax profit	£74.42m	+65%
■ Earnings per share	9.81p	+21%
■ Dividend per share	3.35p	+22%

“The year to 31st August 1990 has seen the continuation of the strategy to build a broadly based international food service and distribution group. The Board is confident that 1991 will be another year of good underlying progress and acquisitional development for Albert Fisher. Whilst the general economic climate has deteriorated in recent months, Albert Fisher is positioned to continue to benefit from the consumer trend towards healthy eating and from its strong Balance Sheet and cash position.”

Tony Miller

Tony Miller
Executive Chairman

For a copy of the Annual Report, please contact the Company Secretary, The Albert Fisher Group PLC, Fisher House, 61 Thames Street, Windsor, Berkshire SL4 1QW, England.

ALBERT FISHER

INTERNATIONAL FOOD SERVICE AND DISTRIBUTION

CONTRACTS & TENDERS

ANNOUNCEMENT

FEDERAL GOVERNMENT OF THE REPUBLIC OF NIGERIA
MINISTRY OF PETROLEUM RESOURCES, LAGOS, NIGERIA
INVITATION FOR PETROLEUM ACREAGE ALLOCATION

Bidders are invited by the Ministry of Petroleum Resources for the first 1990 blocks allocation. With effect from 8th October, 1990, a total of 136 blocks in five sedimentary basins of the Nigerian offshore and mainland will be available to interested parties. The exploration areas are as follows:-

- (i) **NIGER DELTA**
 - I. Niger Delta Onshore:
6 blocks covering some 10,300 sq. km.
 - II. The Continental Shelf:
5 blocks covering some 6,000 sq. km.
 - III. Deep Offshore:
15 blocks covering some 31,000 sq. km.
- (ii) **BENIN BASIN**
 - I. The Onshore:
8 blocks covering some 11,000 sq. km.
 - II. The Offshore:
8 blocks covering some 16,000 sq. km.
- (iii) **ANAMBRA BASIN**
7 blocks covering some 18,000 sq. km.
- (iv) **CHAD BASIN**
46 blocks covering some 114,500 sq. km.
- (v) **BENUE TROUGH**
43 blocks covering some 107,500 sq. km.

2. The bids for Oil Prospecting Licence (OPL), should be accompanied by application fee of Nira 200 per OPL, and a non-refundable proforma bidding fee of US \$10,000 per block which should be in certified bank cheque made payable to the Federal Government of Nigeria. Applicants may inspect data for non-refundable US \$23,000 per block in the presence of officials of MPR, and/or purchase limited seismic and well data at US \$250,000 per block while all available seismic and well data will be offered for a consideration of US \$1,000,000 per block.
3. Each applicant is expected to show evidence of financial and technical competence and submit annual reports in respect of the applicants oil exploration and production activities in the preceding three years or those of its technical partners. All applications are to be forwarded to:

The Honourable Minister,
Ministry of Petroleum Resources,
44, Eric Moore Road,
Surulere
P.M.B. 12650, LAGOS

and marked: Attention: Director of Petroleum Resources.

4. Applications should reach him on or before 2 pm on 15 November, 1990 in sealed addressed envelope marked "ACREAGE ALLOCATION".

Dr. A.J. Oyeke,
Director of Petroleum Resources,
for Honourable Minister of Petroleum Resources

UK COMPANY NEWS

Maxwell puts together funds for debt payment

By Raymond Snoddy

MR ROBERT Maxwell, the publisher, said yesterday he would use the proceeds of disposals, the redemption of loan stock and a short-term bridging loan to repay \$415m in debt due on October 23.

Mr Maxwell, chairman and chief executive of Maxwell Communication Corporation, said that arrangements had now been made to make the repayments on the due date.

The repayment package includes money from the sale of MCC stakes in Quebecor Publishing and Donohue newspaper mills of Canada to Mirror Group, Mr Maxwell's private newspaper publishing company in a deal worth £128.7m. Bankers Trust International has, Mr Maxwell said, confirmed that the terms were fair and reasonable to MCC shareholders.

The disposals to MGN however require the approval of MCC shareholders and an

extraordinary general meeting has been called for November more than two weeks after the short-term loan is due. The two Canadian sales and other further disposals are expected to raise a total of \$379m at current exchange rates.

MCC also said yesterday it had reached agreement with Mirror Group for the early redemption of the redeemable convertible unsecured loan stock in Mirror Group.

The loan stock will be repaid on October 23 the day before the main repayment is due at par plus 52m of interest, making a total of \$539m.

MCC said the \$415m payment would be made substantially out of the proceeds of completed transactions, including the redeemed loan stock and short-term bridging facilities which will in turn be repaid with the proceeds of the Quebecor and Donohue sales after the emergency meeting.

Ketson calls on bank to appoint a receiver

By Andrew Hill

KETSON, the public relations group which escaped a bitterly fought hostile bid last year, has fallen foul of the weak UK economy and asked its bank to appoint an administrative receiver.

Ketson returned to profit in April after an extensive restructuring programme, but Mr Rupert Stanbury, chief executive, said yesterday that nervousness in the financial services sector had hit the group hard in the last few weeks.

The group has four principal divisions: Moorgate, a PR and training consultancy; Whitehall, which is involved in the production of corporate and commercial videotapes; JMA, a PR company based in the Far East; and Cooper Directory Marketing. Mr Stanbury estimated that

about two-thirds of Ketson's business was dependent on the financial services sector.

"We are not losing any clients at all but many of them are saying that given all the uncertainty in the economy they don't want to launch any new projects," he said yesterday.

Ketson's shares were suspended yesterday morning at 9.4p, valuing the whole company at only \$2.7m.

The administrative receiver will probably be named today.

The group warned of difficult trading at its August annual meeting, but seemed to have overcome the worst last year, when shareholders supported radical refinancing proposals in preference to a hostile consortium bid.

Fading fortunes blight star of small companies sector

Clare Pearson reports on events leading to the decision to put Corton Beach into receivership

THE decision by Corton Beach's bankers last week to send it into receivership has brought to an abrupt end one of the longest-running success stories in the small companies' sector.

A Lancashire-based mini-conglomerate comprising motor dealerships, leisure, food businesses and a stake in a clothing company, Corton was one of those entrepreneurial companies for which the junior markets were created.

Mr Mike Keen, its ex-accountant chairman who took over in 1984, seemed the very model of the mid-1980s entrepreneur.

His shares were traded under the Stock Exchange's matched bargain rule before it became one of the first recruits to the newly-created Third Market in 1987. In 1988, it graduated to the main market, and floated Propeller, the clothing company, on the Third Market.

Corton is in receivership, but Propeller has also run into difficulties and is seeking holders' approval for what amounts to a rescue rights issue.

The striking thing about Corton was that, unlike many other small companies, it carried on flourishing even in the more difficult times that followed the Stock Market crash

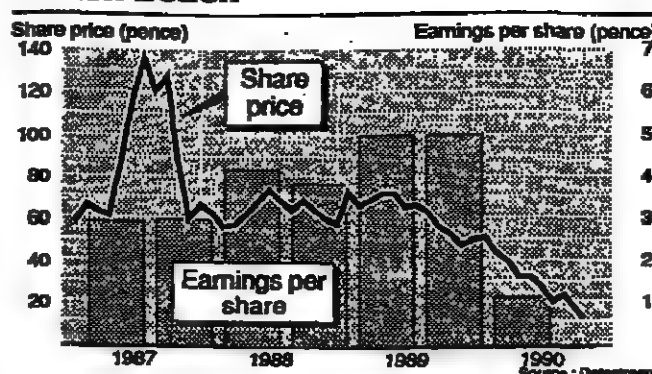
three years ago. After the crash, Corton was deprived of highly-rated shares with which to finance its acquisitive ambitions. But instead it concentrated on buying private companies on an earn-out basis.

This route has the advantage that only a fraction of the consideration is payable up front and future profits should pay for the rest. Meanwhile the acquisition makes a full contribution to group results. Last autumn, for instance, Corton bought R.H. Belam, a private US distributor of amusement machines and spare parts for a maximum of \$12m. But it paid just \$750,000 on completion.

Corton's biggest move in recent years, however, came in June 1989 when it paid £13.6m for Lyon & Lyon, a quoted Yorkshire motor dealer. For this it decided to go back to the stock market for funds, though the £10.9m rights issue took the form of convertible preference shares.

In January, Corton tidied up its debt by arranging a £25m syndicated loan facility. But bankers involved terminated refinancing discussions last week. They are keeping their reasons for doing so shrouded in mystery. Mr

Corton Beach



Keen and other directors of the company have not been available for comment this week.

Gordon Horsfield, the receiver appointed at Corton, cites as reasons for its financial decline, "the depressed property market, high interest rates and recessionary pressures, together with trading difficulties in parts of the group's food division."

The annual report for the year to end-January was upbeat in tone. It showed record profits and earnings and contained a statement from Mr Keen saying that each division had traded profitably and made

substantial progress, despite adverse conditions in a number of markets.

Closer inspection, however, indicated that if the company adopted different accounting conventions, its financial situation could have looked less rosy. For instance, £757,000 worth of interest relating to acquisitions (against nil the year before) was capitalised, commensurately boosting the pre-tax line.

Corton's balance sheet showed the company's net worth was £19.46m. But goodwill arising on acquisitions amounted to £17.89m and

included within fixed assets. There were sharp rises both in stocks and debtor levels. Borrowings had risen to about £25m.

Corton had run into trouble with the Lyon & Lyon acquisition shortly after it was made. The company announced that the Ford franchise, which it thought it had bought with L&L, was not being continued. But Corton hoped to redeem this by selling the company's properties to reduce borrowings.

Meanwhile, things had been going wrong at Propeller after it bought Newcross Impex, owner of the Skopes menswear label, in October 1989 for £6m maximum. The company has now been sold back to the vendors, booking an £1.84m extraordinary loss along the way.

During the half-yearly period it reported on shortly before going into receivership, Corton was still in pre-tax profit, albeit reduced to £1.23m (£2.36m).

Corton had also embarked on a drive to reduce borrowings. It seemed to be making some progress when it was announced in August that contracts had been exchanged for

the sale of five freehold properties for £2.2m. Mr Keen said the values achieved had been pleasing.

It can only be surmised that Corton's bankers were not satisfied with progress or prospects for the disposal programme. It has also been suggested that their decision may have been affected by the depressed condition of the UK car market, though Corton's dealerships were thought to have performed well through the summer.

Whatever the reasons, the decision to send Corton into receivership would also seem to be in line with an increasing tendency for lenders to take what one banker describes as "a fairly hawkish view" of small companies in difficulties. Those who hoped that Corton had enough of a track record to weather the storm until the stock market fashion for small companies came round again have been sorely disappointed.

Propeller yesterday said that Mr Martin Helme had resigned after less than a year as its finance director. Mr Anthony Corlett, an independent corporate finance adviser, has been appointed a director and acting finance director.

A BREAKTHROUGH FOR BRITAIN YOU COULD SHARE IN IT

Eurotunnel's transport system is planned to be operational in 1993. Over 70 miles of tunnels have now been bored, out of a total of 94 miles. The service tunnel, one of three tunnels which will link the UK and France, is close to breakthrough.

Eurotunnel will revolutionise the UK's passenger and freight transport links with continental Europe and you could share in it. A rights issue of new Eurotunnel shares is planned for November this year. Shareholders and new investors who participate may be eligible for new travel privileges.

If you want to know more, ring the Eurotunnel Share Information Line below for further information and to be sent a prospectus in due course.



FREEPHONE

0800 300 393

Investment in Eurotunnel involves a significant degree of risk. The value of shares and rights to subscribe for shares can go down as well as up. Investment in the Eurotunnel Rights issue should be made only on the basis of information contained in the prospectus which is to be published in due course. If you are considering investing in Eurotunnel, it is recommended that you consult an appropriate professional adviser. Issued by Eurotunnel P.L.C. and Eurotunnel S.A. and approved by Morgan Grenfell & Co. Limited, a member of The Securities Association, for the purpose of section 57 of the Financial Services Act 1986.

FT-Actuaries Indices year-end group changes

At a meeting on Tuesday October 18, the Classification Sub-Committee agreed to recommend to the Joint Investment and Index Committee of the Institute and Faculty of Actuaries that they discontinue the following index groups: Agencies (41), Publishing and Printing (53) and Overseas Traders (51) at the end of 1990. These will be replaced in 1991 with new groups for Business Services (new 41), Electricity (45) and Media (30).

Composition of the Business Services group is still under discussion but will be based on

the present Agencies group augmented by companies from outside that group.

The Media group will comprise Stock Exchange category 52 (Newspapers and Periodicals), part of the present Publishing and Printing group with the addition of Broadcasting Contractors, a new Stock Exchange category to be extracted from Leisure (FT-A 29, SE 49).

The inclusion of certain companies currently classified outside these Stock Exchange categories is still under discussion.

SPAIN

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SAINT NAZAIRE - PARIS

Public Corporations of the French State
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dated June 29, 1965 and October 28,
1968

6% bonds 1976-1991 of
USD 1,000 each

NUMERICAL LIST
1) of the series including the 4,000 bonds
drawn at the ninth drawing by lot on
October 9th, 1990 and representing the
entire annuity of USD 4,000,000 to be
redeemed on November 15th, 1992;
26,277 to 26,795
27,796 to 28,279

2) of the series previously called for
redemption including securities not yet
presented for redemption:

- Drawing on October 10, 1988 -
13,351 to 17,350
- Drawing on October 10, 1988 -
Redemption on November 15, 1988
250 to 1,330
17,351 to 19,049
23,050 to 24,248

These bonds will be redeemable at
USD 1,000 at FRENCH AMERICAN
BANKING CORPORATION in NEW YORK
and at the offices of the following
Establishments:

- BANQUE NATIONALE DE PARIS - PARIS
- BANQUE BRUXELLES LAMBERT -
BRUXELLES
- BANQUE NATIONALE DE PARIS
(LUXEMBOURG) S.A. - LUXEMBOURG
- BANQUE INTERNATIONALE A
LUXEMBOURG - LUXEMBOURG
- BANQUE PARIBAS - PARIS
- CREDIT LYONNAIS - PARIS
- DEUTSCHE BANK
AKTIENGESELLSCHAFT - FRANKFURT
AM MAIN
- SOCIETE GENERALE - PARIS
- SWISS BANK CORPORATION - SALE

Outstanding amount: USD 4,000,000

PLASTIC CARDS

The Financial
Times proposes to
publish this survey
on:

28th November
1990

For a full editorial
synopsis and
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FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

3i

3i Group plc

Inc. in England under the Companies Act 1948 to 1967, Reg. No. 1142830

£75,000,000 Floating Rate Notes 1994

For the three month period 17th October, 1990 to 17th January, 1991.

In accordance with the provisions of the Notes, notice is hereby
given that the rate of interest has been fixed at 14 per cent. per annum and
that the interest payable on the relevant interest payment date, 17th
January, 1991, against Coupon No. 25 will be £1,764.38 from Notes of
£50,000 nominal and £176.44 from Notes of £5,000 nominal.

S.G. Warburg & Co. Ltd. (Agent Bank)

UK COMPANY NEWS

A stalled engineer in need of a quick kick-start

Patrick Harverson looks at APV, which had wrongly thought itself to be in a recession-proof market

APV, the UK engineering group that is the world's largest manufacturer of processing equipment for the food and drink industries, is having to adjust to difficult times. After four years of uninterrupted growth, APV has stalled.

Last month, City nervousness over the group was such that APV's share price lost more than a quarter of its value in one day. This was after the company issued a warning about profits for the rest of the year alongside disappointing interim pre-tax profits of £24.6m (£24.2m).

When APV's full-year accounts for 1989 were unveiled earlier this year the shaky state of the balance sheet had shocked the City, which had been expecting much lower gearing and tighter financial controls.

Since then, sentiment has had not chance to recover. September's warning about the trading outlook only served to deepen the bearish mood among investors. APV's shares have recovered to 89p from 69p after its plunge last month but they still stand far below the 1988 high of 159p.

The hurdles the group faces are numerous. Trading conditions are tough in key world markets at just the wrong time, when APV is committed to heavy capital expenditure on new plant and a vital restructuring programme to improve efficiency and the management of working capital (which so far has cost between 300 and 400 jobs out of 4,495 in the UK alone).

APV has also been on the receiving end of some sharp press and City criticism of its financial controls and the state of its balance sheet.

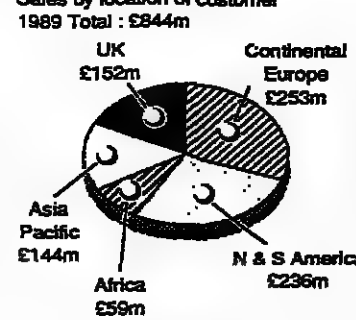
Although 1990 is proving an unhappy year, APV's recent history is impressive. After fighting off an unwanted bid from rival UK group Siebe in 1986, several ambitious acquisitions enabled APV to more than double in size in the following three years. Turnover rose from £417m in 1986 to £844m in 1989 and after-tax profits more than doubled to £80.8m in the same period. The group's global reach expanded to cover five continents, and long-term prospects looked bright, with much talk of a "blue-chip" customer base and unexploited eastern markets.

The acquisitions - Baker Perkins (UK, bakery and confectionery), Pasmac (Denmark, dairy) and Rosista (west Germany, carbonated drinks) - may have been the engine of growth for APV, but they are also the source of the group's present financial predicament. As one City analyst put it: "They got themselves into something of a pickle over the acquisitions because they did not pay too much attention to the financial implications."

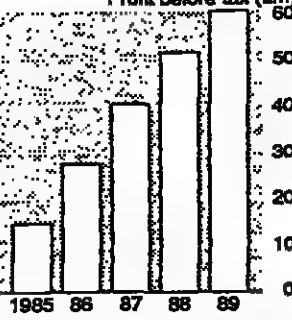
In particular, integrating the £147m Baker Perkins group into APV proved troublesome. The cost of selling the Baker Perkins printing business and relocating its bakery oven operation was far greater than expected, and led to a £50m shrinkage of shareholders' funds to £181m in 1989.

APV Group

Sales by location of customer
1989 Total: £844m



Profit before tax (£m)



At the same time APV wrote off £40m-worth of goodwill and was forced to make substantial provisions against a number of printing machinery contracts. Gearing ended the year at 42 per cent, and stock and debtor levels rose alarmingly as demand began to fall and economic activity slowed.

Mr Fred Smith, chief executive of APV since 1984, accepts that criticism of the group's balance sheet has been valid. "I'm not happy with it. The debt/equity ratio is too high. But strict disciplines are being imposed, along with better and more accurate reporting methods."

"Borrowings are well covered by earnings, and we're working on the debtor levels daily."

Mr Smith is confident that Mr Neil French, the finance director, will do the job of sorting out the books that he was

brought in for last year. Mr French is the fourth finance director in as many years, a turnover that critics believe contributed to the absence of tight controls over the group's finances.

One of the remedies has been to concentrate on the core businesses. The printing operation has been sold, and the plastics machinery interests are up for sale (APV is negotiating with a number of prospective buyers in North America). Of the group's remaining non-core operations, both Vent-Axia, the fan and air conditioning equipment business, and the escalator manufacturer, are doing well enough to be left alone for the moment.

Strengthening APV's financial position has used up much energy and enterprise that might have been employed on fresh acquisitions. But the group's advance has been further hindered by stagnating

demand in several markets, something which has undermined the belief that APV operated in a recession-proof business.

It had been argued, not least by the company itself, that manufacturers of food processing equipment were well protected because consumers maintain their spending on food during hard times (and perhaps even increase it). This suggested that food manufacturers would continue to thrive in a recession, and continue to order new processing equipment.

Yet in the past six months this theory has been proved wrong. Food manufacturers have cut investment expenditure and postponed the replacement of old equipment under the pressure of high interest rates and the anticipation of a recession. This has been most noticeable in the UK, which makes up 20 per cent of APV's market.

There has been a similar slump in demand elsewhere. The strength of the pound against the dollar has affected APV's US sales, which account for almost a third of group turnover.

APV has moved to counter the effect of exchange rate instability by developing manufacturing operations in the US, but the process is not yet complete, and greater competition from American equipment suppliers has further eroded its market share.

In Australia, the troubles of the local brewing industry has hurt. Spending on capital equipment has dried up com-

pletely while Elders and the Bond Corporation struggle with their financial problems. There have also been problems in the region that APV hoped would offer the quickest route to growth: eastern Europe.

Although the potential demand is still there, the economic chaos in the Soviet Union, its former communist satellites, and China, has stalled the decision-making process. No one is willing to make decisions about ordering western industrial equipment until the new decentralised management structure is in place.

In APV's case it means that a £20m contract for a bread-baking complex to serve the Moscow area is sitting around unsigned. An exasperated Mr Smith said: "An order could be placed tomorrow and we'd be ready."

The one bright area on APV's map is Germany, where demand is strong and where the reconstruction of old East German industry could provide a rich mine of new orders.

However, APV will not escape its current problems easily, and there has been speculation that the group might be the subject of a hostile bid.

Mr Smith, while accepting that all companies are concerned about vulnerability to takeovers, is not unduly worried. "When Siebe made their bid there was much they could do with APV. I doubt there's much to be done to improve the company now, and if there is, we're already doing it."

All-round growth for Gerrard & National

By David Lascelles, Banking Editor

GERRARD & NATIONAL, the discount house and financial services group, said that results at the interim stage up to October 5 were slightly ahead of last year, though as is customary, it gave no figures. All parts of the group contributed to the result.

The improvement came in spite of need, the company said, to make a substantial provision because of the deterioration in the economy, which was now clearly moving into

recession.

However, Gerrard said that the UK's recent entry into the ERM had had a favourable impact on the markets and led to increased profits in discount house and gilt-edged activities. The interim dividend will be 6p (3p), which is intended to even out the disparity between the interim and final.

In the year ending April 5 1990, Gerrard earned £8.5m after tax, up from £1.7m the year before.

French Connection cuts loss back to £220,000

By David Lascelles, Banking Editor

PRE-TAX losses at French Connection were considerably reduced in the six months to July 31 from £2.48m to £220,000. Mr Stephen Marks, chairman, said a positive second-half performance was expected.

In the first three months the USM-quoted fashion manufacturer and retailer had shown a pre-tax profit, but returned to losses in the second quarter due to seasonal fluctuations.

Cost and management rationalisation in France should help contain losses in

the second period, while action in the US should help to improve its performance in the new year, the company said.

At the end of July bank borrowings stood at £4.7m, compared with £5.1m six months earlier. It was expected that the figure would be similar at the year-end.

Turnover for the period improved to £28.71m (£26.7m) which generated an operating profit of £518,000 (£1.45m loss). The interim dividend is unchanged at 9p.

NatWest Bancorp hit by US banking downturn

By David Lascelles, Banking Editor

NATWEST Bancorp, the US arm of the National Westminster Bank, continued to suffer from the downturn in the US banking market in the third quarter.

The New York-based group yesterday reported a \$36.3m (£18.5m) loss for the three months to September 30, compared with a loss of \$13.5m. This brings its total loss for the year so far to \$193.5m compared with \$55.5m. Mr William Knowles, chair-

man and chief executive, said that while the third quarter loss was smaller than the second quarter, "our business continues to be affected by the recessionary pressures in the economy."

The bank's loan loss provisions, made necessary mainly by problems in the real estate sector, were \$101.6m for the third quarter, bringing the nine months total to \$385.1m compared with \$261.6m at the same stage last year.

British Gas Advises its Contract Customers of Limited Price Changes.

With effect from the meter reading date on or nearest to 1st November 1990, British Gas will amend the Initial Block Price in Schedules FI4, MT2 and ST2, and the fixed price premia under "Optional Terms" in Schedule FI4.

The appropriate revised prices will be charged in accordance with the terms of the customer's contract conditions.

Copies of updated Schedules are available from the Registered and Regional Head Offices of British Gas plc.

1. INITIAL BLOCK PRICE				
The Initial Block Price in Schedules FI4, MT2 and ST2 is 42.42p/therm.				
2. FIXED PRICE PREMIA (Optional Terms)				
The fixed price premia in Schedule FI4 (Optional Terms) are: -				
(i) Firm Gas (Section 1 (ii) (b))				
Price fixed for contract period: 1 year contract + 20.0%				
2 year contract + 30.0%				
(ii) Interruptible Gas (Section 2 (ii))				
	Short Period	Medium Period	Long Period	
Price fixed for: 1 year	+ 20.0%	+ 30.0%	+ 30.0%	
2 years	+ 30.0%	+ 40.0%	+ 40.0%	

British Gas

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FT

FINANCIAL TIMES CONFERENCES

BUSINESS WITH SPAIN

Strategies for Developing Competitiveness

Madrid, 19 & 20 November 1990

A high-level two-day forum is to be arranged by the Financial Times in association with Expansion. It will look at the outlook for the Spanish economy, the effect of the slowing down of the economy on investment and industrial production and will analyse the strategies to make Spain more competitive to meet the challenge of the open European market and the changes in Eastern Europe.

Speakers taking part include:-

D. Carlos Solchaga Catalán*
Minister of Economy and Finance, Spain

Dr Francisco José Pereira Pinto Balsemão
Chairman
Controljornal SA
Former Prime Minister of Portugal (1981-83)

D. José Borrell Fontelles
Secretary of State for Finance
Ministry of Economy and Finance, Spain

D. Jaime Echevarría Abona
Chairman
Viscofan SA

D. Jaime Carvajal Urquijo
Chairman
Ford España

D. Mariano Rubio Jimenez
Governor
Banco de España

* Subject to final confirmation

D. Fernando Panizo Arcos
Secretary of State for Industry and Energy, Spain

D. Abel Matutes
Commissioner
Commission for the European Communities

D. Arturo Romani Biescas
Managing Director, Industrial Division
Banesto SA

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Institute of Political Economy
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BUSINESS WITH SPAIN

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FT A FINANCIAL TIMES INTERNATIONAL CONFERENCE

UK COMPANY NEWS

Hartstone in European and London expansion

By Clay Harris, Consumer Industries Editor

HARTSTONE GROUP, the handbag, leathergoods and hosiery distribution company, is moving into continental Europe.

The company, which changed its name from Glamor in March, yesterday agreed to pay £10.1m (£2m) for a 20 per cent stake in Ipko Werner, a German-Dutch hosiery distribution company.

Hartstone has an option to buy the remaining 80 per cent for up to £18m depending on profits over the next three years.

Hartstone also announced the acquisition of Melmart of London, a designer and importer of casual clothing sold under the Pamplesmuse name and retailers' own brands.

It is paying an initial £1.5m in cash and shares, £1m in shares next January, with deferred consideration of up to £2.5m.

The two deals mark the first time Mr Stephen Barker, Hartstone's chairman, has used earn-outs at his new company since moving from Albert

Fisher Group. The fresh produce concern employed the technique on many of its acquisitions since the early 1980s.

Ipko Werner comprises Amcor and Werner, based in the Netherlands and Germany respectively. The businesses are being sold by Scholl, the UK footwear and personal products company.

Scholl, the former European Home Products, will receive only £300,000 in cash. The resulting £3.2m extraordinary loss was accounted for in interim results announced last month. Mr Bill Bingham, Scholl's finance director, said yesterday.

However, Ipko Werner is assuming £2m of debt immediately and will repay Scholl another £2m in April 1992. Initially, 80 per cent will be owned by Mr Zvi Markosower, Amcor's general manager and its owner before the purchase by IEP in 1989.

Scholl has yet to receive a disputed £4m final payment from the sale of its Singer sewing machine business to International Semi-Tech Electron-

ics. Even if that sum is not received by the year-end, Mr Bingham expects borrowings to have been reduced to £2m.

Amcor accounts for 45 per cent of the Dutch tights and stockings market and 23 per cent of the socks market. Werner's share in Germany is 2 per cent of tights and 17 per cent of socks. Amcor made a pre-tax profit of £1.2m (£388,000) in 1989, but Werner lost DM6.04m (£2m).

Melmart made pre-tax profits of £888,000 on sales of £17.8m in the year to March. It supplies casual clothes designed in London but manufactured in Portugal, Greece, Turkey and Italy as well as the UK, to retail chains and mail order catalogues.

Melmart's founders, Melanie and Martin Lent, have signed new three-year service contracts.

The deals will be financed in part by the issue of 2.5m Hartstone shares, 9 per cent of the enlarged share capital, at 15p, compared with yesterday's market price of 163p, down 8p.

Prestwick cuts 80 jobs after profits dive to £1.2m

By James Buxton, Scottish Correspondent

PRESTWICK HOLDINGS, the Scottish-based printed circuit board manufacturer, yesterday made 80 of its 490 employees redundant as it revealed halved profits and a slim increase in turnover for the year to July 31 1990.

The company, which was floated at 100p per share in 1985 but whose shares closed yesterday at 32p, down 1p, made pre-tax profits of £1.2m, compared with £2.1m in 1989. Turnover was £28.79m (£26.89m).

The company is maintaining its total dividend for the year at 1.5p and has reduced gearing from 16 per cent in 1989 to 6 per cent. Earnings per share were 3.1p (6p).

Last month Mr Wayne Osman, 41, became chief executive. He was formerly chairman of the electronics division of B. Elliott and prior to that a senior executive with Crossfield Electronics, part of De La Rue.

Mr Osman's appointment followed a series of boardroom changes at Prestwick. In February Mr David Simpson resigned as chairman and was replaced by Mr Bill Miller, a founder, past managing director and major shareholder. Mr Miller also became chief executive while a long-term occu-

pant for the post was sought. Mr Osman said yesterday that he had reorganised the management team, involving the departure of Mr Douglas McKenzie, previously managing director. The reduction in the workforce was necessary to improve efficiency.

Although Prestwick earlier this year blamed poor interim results partly on a sharp drop in orders from British Telecom, Mr Osman said the real problem was the company's long-running failure to reduce costs as customers demanded lower product prices. It had failed to exploit many of the opportunities available in the Scottish electronics industry and directly exported only about 10 per cent of output.

The first six months of the current financial year would be tough because the printed circuit board market was suffering a downturn due to the UK recession. But he said the changes made meant that Prestwick was "well-positioned to grasp the opportunities emerging in our industry."

It had cash balances of £4.2m, as well as lines of credit available from its bankers which would enable it to make acquisitions in complementary fields without going to shareholders for money.

Billiton surges to \$262m

By Kenneth Gooding, Mining Correspondent

BILLITON, which includes most of the mining and metals operations of the Royal Dutch/Shell group, boosted net earnings by more than a third, from \$193m in 1989, to \$262m (\$133.7m) last year.

About 70 per cent of Billiton's \$1.7bn of capital employed is accounted for by

its aluminium operations (including bauxite mining and alumina production).

Last year the organisation produced 4.2m tonnes of bauxite, down from 4.47m tonnes, 1.8m tonnes of alumina (1.68m tonnes) and 114,000 tonnes of aluminium (108,000 tonnes).

T.I.P. Europe plc - continued growth

Preliminary result highlights	12 months to 31.7.90 £'000	12 months to 31.7.89 £'000	% change
Turnover	92,551	54,916	+68%
Operating profit	29,235	18,525	+58%
Net profit before tax	15,508	12,697	+22%
Earnings per share	14.8p	14.1p	+5%
Dividends per share	5.3p	5.0p	+6%

- Encouraging business growth despite difficult UK climate
- 14 new branches opened during the year, of which 5 in Germany
- Major increase in the number of rented trailers
- Trailer fleet now spread equally between UK and Continental Europe
- Final dividend of 3.6p, making a total of 5.3p, an increase of 6 per cent.



The above figures are subject to audit finalisation.

This advertisement has been approved by Youche Ross & Co. who is authorised to carry on

Investment Business by the Institute of Chartered Accountants in England and Wales.

Copies of the preliminary announcement may be obtained from the company secretary at the registered office.

T.I.P. Europe plc, Ardnam Court, Oxford Road, Aylesbury, Buckinghamshire HP18 3EQ

NEWS DIGEST

Forward Tech falls into the red

FORWARD Technology Industries went into loss in the first half of 1990, reporting a deficit of £1.13m, against a profit of £925,000 in the comparable period, and warned that the results for the full year would fall far short of last year's £2.7m.

The company, which makes ultrasonic cleaning and is a specialist in video/audio tape duplication, attributed the downturn to reduced margins and continuing low volumes in the cleaning industry. US operations had been affected by the downturn in that economy.

In addition, Mr Henry Brewer, chairman, said video activity was not expected to meet projections.

Turnover in the six months to June 30 rose 11 per cent to £19.7m (£17.82m), but at the operating level there was a loss

of £228,000 (£1.09m profit). Interest took a further £202,000 (£169,000). A tax credit of £452,000 (£352,000 charge) reduced the loss to £278,000. The deficit per share was 2p (1.7p earnings).

The board has decided to defer consideration of a dividend until the full year's results are known.

Lower exceptionals leave Cradley down

Lower exceptional income resulted in a fall in taxable profits at Cradley Group Holdings from £1.57m to £1.55m in the year to June 30. Turnover for the West Midlands-based printer was 33 per cent higher at £22.57m, against £17.16m.

The company also blamed high interest rates and bad debts of £283,000, mainly with publishers. Without these factors the company said that profits would have been more than £3m.

The pre-tax figure was struck after exceptional profits of £142,000 (£635,000). After tax of £414,000 (£659,000) and a minority credit of £108,000 (£298,000) debits earnings per share were 3.8p (3.7p). A single final dividend of 1p (same) is being recommended.

Interest costs rein in London & Assoc

Sharply higher interest payments held back London & Associated Investment Trust in the six months to June 30.

Gross income rose 43 per cent from £908,000 to £1,299m, but interest charges took £471,000 (£281,000), which left taxable profits at £449,000 (£481,000).

The group's property portfolio is made up mainly of shopping centres. The value of the portfolio of listed investment was £1.34m at October 1, against £1.68m at December 31 1989.

The interim dividend is a same-again 0.65p, on earnings per share of 0.64p (0.63p).

There was little change in the results of Bisich Mining, in which London & Associated holds a 38 per cent stake. Interim pre-tax profits of £78,000 compared with £76,000

last time on gross income up from £229,000 to £254,000. Interest payable fell to £5,000 (£8,000). Earnings per share were 0.56p (0.53p).

Jarvis at £0.7m and warns on full year

Jarvis, the construction and property group, reported pre-tax profits of £708,000 on turnover of £24m for the six months to June 30.

Due to the adoption of a calendar year-end the company has chosen to compare the figures with those of the six months to September 30 1989, when profits were £1,07m and turnover was £35m.

Earnings per share were 2.6p, against 3.8p, and the interim dividend is a same-again 0.825p.

The company said that, after a number of acquisitions and disposals, net borrowings were still about 10 per cent of shareholders' funds and that this left the group in a position to face the problems of the recession in the property and construction industries.

However it warned that profits for the full year to December 31 would be below the £2m reported for the nine months to December 31 1989.

Chesterfield nears £8m

Chesterfield Properties continued to progress through the six months to end June and for the period experienced a profits advance of £1.55m to £7.94m at the pre-tax level.

Rental income rose to £13.51m (£10.46m) but interest charges accounted for £910,000 more at £2.47m. After tax of £2.34m (£1.78m) and minorities of £650,000 (£223,000) earnings emerged at 21.1p (17.97p). The interim dividend is being lifted by 0.5p to 7p.

The directors said current high interest rates would have a more noticeable effect on the second half. They added, however, that the main consequence of the marked weakening of the commercial property market was expected to be a lower valuation of the group's property portfolio at the year-end.

Anglovaal Limited

(Incorporated in the Republic of South Africa)

Financial year ended 30 June 1990

Group earnings and dividends rise by 30 per cent and 21 per cent

Average earnings and dividends over past 5 years rise by 28 per cent and 21 per cent

Group mineral exploration expenditure increases to R97 million

New R500 million life assurance group formed

Group consolidated results	1990 R million	1989 R million	Percentage change
Turnover	6 720	4 803	40
Earnings	238	183	30
Dividends	39	33	21
Earnings and dividends			
Earnings (cents per share)	530	427	24
Dividends (cents per share)	92	76	21

Source of earnings	1990 Rm	%	1989 Rm	%
Gold mining	12,8	5	28,7	16
Other minerals and metals	73,9	31	26,0	14
Construction and electronics	17,1	7	11,0	6
Diversified businesses	34,3	15	30,1	16
Dry food and beverage	26,3	11	23,2	13
Frozen food	24,4	10	23,6	13
Packaging and rubber	30,6	13	27,4	15
Finance and other	19,9	8	12,6	7
	238,2	100	182,6	100

Contributing to the higher earnings were a considerable increase in Associated Manganese Mines' earnings, an improved performance by Anglovaal Industries and a full year's results flowing through from some of the recent acquisitions.

Profits of the Group's four gold mines - Hartbeestfontein, Eastern Transvaal Consolidated Mines, Lorraine and Village Main Reef - declined to R161 million from R231 million in 1989. The principle reasons for this were a decline in the current-terms rand gold price received and the increase in working costs, although the full impact of this cost-price squeeze was partially cushioned by reduced capital expenditure of R53 million (1989: R111 million). The Group is seriously concerned about the negative impact of the cost-price factor on the mines' pay limits and the consequent effect on ore reserves and thus mine lives.

The Lavino chrome mine's after-tax profit during the first full year of ownership was R11 million (1989 - 4 months: R6 million), the results being affected by reduced sales volumes and chrome ore prices during the latter part of the year.

Associated Manganese Mines' earnings rose by 133 per cent to R160 million (R69 million) in the year ended 31 December, but lower sales volumes and a substantial fall in ferro-chrome prices caused a decline in the earnings to R50 million (R87 million) for the 6 months to 30 June last.

Group exploration expenditure totalled R97 million, of which R32 million was for mineral rights, while the current year's figure is expected to rise to R111 million, including R35 million for mineral rights. Of the current year's estimate, it is expected that R51 million will be spent on the Sun and R19 million on the Oriol gold prospects in the Orange Free State. To date, R205 million and R32 million respectively has been spent on these projects.

De Beers is to proceed with the development of a diamond mine on the Venetia farm and limited production is expected to start during the second half of 1990. Pending the recoupment of capital (estimated at R1,1 billion), Saturn Mining, Prospecting & Development Company - in which the Group has an 87,5 per cent interest - is entitled to a minimum royalty of 12,5 per cent of profits before capital expenditure appropriations, after which it will share profits equally with De Beers.

The Anglovaal Industries group reported sound earnings growth despite taxing trading conditions. Each of the group's five business sectors contributed to the 26 per cent rise in earnings to R208 million (R165 million). The dividend was raised to 135 cps (120 cps).

Anglovaal's position in the life assurance sector was enhanced further by two major developments: a JSE listing was obtained for AA Life Assurance Association - which was renamed AA Life Group through the

reverse takeover of a quoted cash shell - and an agreement was reached between the latter and Crusader Life Holdings that led to the formation of a new assurance group with assets of R500 million under Anglovaal Insurance Holdings.

The immediate economic outlook is not bright. Much depends on the success of political negotiations. As with all transition, there is uncertainty and instability which could seriously jeopardise the negotiating process. In these political and economic circumstances, the maintenance of individual share earnings on the increased share capital will present a challenge in the forthcoming year.

Basil Herscov
Chairman
13 September 1990



The Company's annual general meeting will be held at Anglovaal House, 55 Main Street, Johannesburg, at 09:30 on Friday, 9 November 1990.

Gerrard & National HOLDINGS PLC

INTERIM STATEMENT

Group profits for the six months ended 5th October 1990, to which all subsidiaries have contributed, are slightly ahead of those for the corresponding period last year.

The announcement on 5th October 1990, that the United Kingdom was to join the Exchange Rate Mechanism and that interest rates were to be reduced from 15% to 14%, had a favourable impact on markets and led to an increase in existing trading profits in the Discount House and Gift Edged Market Maker.

As foreshadowed in the Annual Report published in June 1990, the interim dividend will be increased to 6 pence (1989 3 pence) in order to reduce the disparity between the interim and final dividends. This increase has no implications for the total distribution for the year.

The interim dividend will cost £2,334,887 (1989 £1,144,344) and will be payable on 5th December 1990 to members on the Register at the close of business on 9th November 1990. Transfer books will be closed for the day on 12th November 1990.

In the Group's Preliminary Results for the year ended 5th April 1990, it was stated that the Company intended to cease carrying on its limited commercial banking business, that this would inevitably incur costs and that a significant provision had been taken directly against Inner Reserves. With the continuing deterioration in the domestic economy a further significant provision has proved appropriate and has been taken directly against Inner Reserves.

The recent reduction in interest rates has been encouraging. In the immediate future further reductions are not anticipated because of the continued need to control inflation. However, there are now clear signs of recession in the economy and further interest rate cuts are likely in 1991. The Group is well placed to take advantage of such events.

R. B. Williamson
18th October 1990

£100,000,000
Floating Rate Notes
Due 1995

Interest Rate:
14% per annum
Interest Period:
18 October 1990 to
18 January 1991
Interest Amount per
£5,000,000 Note due:
£14,191,417.64
Interest Amount per
£50,000,000 Note due:
£141,914,176.44

Agents Bank
Barings Brothers & Co., Limited

COMMODITIES AND AGRICULTURE

Lead and zinc production forecast to rise sharply

By Kenneth Gooding, Mining Correspondent

DEMAND FOR lead and zinc could be expected to remain at record levels in 1991, but, as production was forecast to rise sharply, the current tightness of supply should ease, said the International Lead and Zinc Study Group yesterday.

However, the inter-governmental organisation pointed out after its annual session in Geneva that the outlook for the world economy was particularly uncertain because of the Gulf crisis and the consequent high level of oil prices. If there was a protracted period of increased energy costs, the forecast growth in industrial activity might not materialise and that would have knock-on effects on the projected consumption of lead and zinc.

With that caveat, the study group suggested that zinc consumption this year would be 5.25m tonnes, little changed from the 5.22m tonnes in 1989. Increased demand in Europe and Japan was offsetting a

weaker trend in North America. Zinc metal production in 1990, which had been badly hit by operating difficulties at some plants, was also likely to show little change from the 1989 level of 5.32m tonnes. A continuing tightness in available metal supplies strengthened prices earlier in the year but the market is now better balanced, the study group said.

Current trends in zinc consumption were forecast to be maintained during 1991 with demand in Europe remaining firm, further growth in Asia but some continuing weakness in North America.

The study group pointed out that a substantial rise in mine production was planned, so were increases in metal output in Europe and Japan.

Although zinc metal output might still be subject to operational difficulties and industrial disputes, "some

rebuilding of metal stocks from their present low levels appears probable following three years of deficits between supply and demand."

Lead consumption in 1990 was expected to reach 4.43m tonnes, very slightly ahead of last year's record level. Metal production was also likely to show little change, with a reduction in Canada balanced by higher output in the US.

"The market is well balanced and expected to remain so for the remainder of the year," the study group added.

A 2 per cent rise in lead consumption was forecast for 1991, largely arising from Europe, particularly a unified Germany, and Asia. Expansions of mine and metal production were also indicated as new capacity came on stream but, said the study group, "it is expected that metal production will reflect the trend in demand as it develops during the year."

Finnish oil company faces more Soviet cuts

By Enrique Tessier in Helsinki

NESTE, THE Finnish state-owned oil and gas company expects oil imports from the Soviet Union to drop even further this year, from 11m tonnes to less than 7.5m tonnes, and possibly to 6.5m tonnes, according to analysts close to the Finnish oil sector.

Finland gets about 94 per cent of its oil imports from the Soviet Union under bilateral trade agreements whereby the Finns swap manufactured goods for Soviet energy, mainly oil.

The Soviet Union had originally agreed in this year's trade protocol to supply Finland with a total of 11m tonnes of oil. Of this, Neste was to get 8.5m tonnes with the remaining 2.5m tonnes going to Suomen Petrol (SP), the Finnish-based Soviet subsidiary of Soyuzneftexport.

Just over a month ago Moscow announced that it would cut all oil exports destined to SP. Most of this oil, consisting of heavy fuel oil, light fuel oil and diesel, was traded on by SP through the clearing system to third countries. SP also has an extensive petrol station network in Finland.

Most recently, however, Neste announced that it would have to import an extra 12m tonnes of crude oil from Western oil markets to make up for further oil import losses from the Soviet Union.

"I would be very surprised if Soviet oil imports to Finland would remain at 7.5m tonnes for 1990. This is an optimistic scenario of the situation," said Mr Ove Sundström, vice-president of Neste's oil operations.

Apart from its great dependence on Soviet oil imports, Finland imported in 1989 all of its 2.24m cubic metres of gas and 50 per cent of its electricity import needs from the Soviet Union.

Indian tea record forecast

INDIA'S TEA exports in 1990 are expected to reach 230m kg, up from 202m kg in 1989, according to Mr J.V. Shetty, chairman of the United Bank of India, the largest tea financier in the country, reports *Managers from Colombo*.

He said the reports should earn record Rs10.5bn rupees (€300m), based on trends in the first nine months of the year, compared with Rs8.25bn the previous year.

The United Planters' Association of Southern India forecast India's total tea production at 720m kg in 1990, up from 682m kg a year earlier.

'Dumping' blamed for dairy decline

New Zealand sees the EC as the main culprit, writes Dai Hayward

THE NEW Zealand dairy industry is fighting for survival.

With cuts of 30 per cent in their gross income and between 50 and 70 per cent in net incomes, many of the country's dairy farmers have their backs to the wall. Many will be bankrupt by next season if world trading conditions and prices do not improve.

The New Zealand Dairy Board and its chairman, Mr Dryden Spring, put the blame chiefly on the European Community. "New Zealand's dairy industry cannot survive on prevailing international prices," says Mr Spring. "Our problems are not caused by commercial or economic factors. They are caused by overseas governments, mainly the European Commission, producing more than they can eat and dumping the surplus at low prices on international markets."

"The EC, and to a lesser extent the US, is forcing us into an economic depression. They are destroying the livelihood of many efficient New Zealand farmers. It is economic aggression which can cause similar pain to a military aggression," Mr Spring says.

He points out that EC dairy production is about 20 per cent more than its consumption and that it dumps 15 per cent of its annual output on world markets at only one third the price it pays to its farmers.

Industry experts attribute the buoyant performance to excellent crop quality, strong world demand and low sales from Brazil, the country's main international competitor.

At least as significant for growers, however, has been a sharp devaluation of the local currency. In US dollar terms export revenue in 1990 is only marginally higher at about US\$340m, compared with \$320m in 1989; but in local currency it is up 23 per cent at \$280m.

Tobacco is Zimbabwe's chief export accounting for roughly one fifth of exports in 1989. The total value of this year's crop is put at US\$350m, up 27 per cent from 1989.

Average flue-cured leaf prices surged by 50 per cent to nearly \$285.00 (US\$2.85) a kilogram in the 1990 season. When the Harare auction sales ended



"The NZ dairy industry cannot survive on prevailing prices"

reduced the milk price to its farmers by 30 per cent this season to NZ\$4 per kilogram of milk fat and will be forced to cut this even further later this month. New Zealand dairy farmers now get the equivalent of 5p a litre, compared with the 19.2p a litre paid to British farmers.

New Zealand has no export or production subsidy; its 14,000 dairy farmers rely solely on world market prices for their income. This season alone dairy farmers' incomes will be down a total of NZ\$700m, without taking account of the further cuts that are likely to come.

Mr Spring warns EC policy-

makers that British and European commercial interests, including finance, insurance, shipping freight and manufacturing, will all suffer if New Zealand dairy farming cannot survive as a viable industry. Most New Zealand dairy exports are carried by UK or European shipping lines; practically every New Zealand dairy farm and factory processes its milk on German, Dutch or French designed machinery; automated systems in dairy factories come from Italy; and most of the industry's insurance and finance is placed with or arranged through British and European companies.

Despite the huge sums spent by the EC on farm and export subsidies, which are costing community taxpayers millions of dollars a year, Mr Spring questions whether consumers anywhere, including the EC, benefit from the present policies or dumping. He says OECD statistics show EC taxpayers, consumers and farmers would benefit from cuts in subsidies.

International demand for dairy food is not increasing but the EC is trying to maintain its level of exports to an already over-supplied market by dumping.

Increased subsidies and dumping is destroying the New Zealand industry and will not in the long term benefit the EC, says Mr Spring.

He has appealed to General Agreement on Tariffs and Trade negotiators in Washington, Geneva and Brussels to look at the plight of the New Zealand dairy industry and to "recognise the enormous damage caused by export subsidies." The only long term solution for dairy farmers in every country, not just New Zealand, is to achieve worthwhile agreements on farm policy reform in the Gatt negotiations, he believes. "Limits must be set on agricultural support, their present high levels must be rolled back, subsidies must be reduced and access to markets improved."

Without worthwhile reform the New Zealand industry faces a perilous future while its decline will not, in the long term, help the dairy farmers of the EC, Mr Spring claims.

Brazil to open up 'ghost' mines

By Kenneth Gooding

LARGE AREAS of Brazil will be re-opened for mining exploration as a result of an exercise being carried out by the National Department of Mineral Production (DNPM).

Several thousand inactive exploration and mining companies will be eliminated together with about 12,000 mineral titles, "leading to the consequent opening up of new ground and related opportunities," it is suggested in a special report from Mining Journal Research Services.

At the same time, the number of active mining companies registered in Brazil is expected

to fall from 4,500 to under 1,500.

The upheaval arises because the new Brazilian constitution, proclaimed in October, 1988, insisted that all mining companies give documentary evidence by June, 1989, to show that effective control was in the hands of Brazilians or persons resident and domiciled in that country.

The DNPM is currently examining the documentation and is expected shortly to publish a list of companies that fail to conform to the new requirements.

The report suggests that in

practice many international mining companies active in Brazil - including the RTZ Corporation of the UK, Anglo American Corporation of South Africa, Gencor of South Africa, and Western Mining of Australia - have already moved to give local partners majority shareholdings.

Details of the 1,500 largest known minerals deposits in Brazil and of planned production of 26 minerals are also included in the report.

"Mineral Industry Profile of Brazil," US\$650 from Mining Journal, 60 Worship Street, London, EC2A 2HD.

Farmers plant maize in place of soya

By Victoria Griffith in Sao Paulo

BRAZILIAN FARMERS are substituting maize for soybeans because of a hefty increase in this year's maize prices and a severe lack of credit in the Brazilian market.

As soybeans previously sold for about twice the price of maize, the price differential has made soybeans look relatively unremunerative. Maize producers, meanwhile, have been enjoying the most buoyant market conditions for three years.

Mr Luis Pinza, director of planning and marketing at Grupo Agropecuario, which has 50 per cent share of maize seed sales, said his company had seen a "very large increase" in demand for maize seed over the past few months.

Mr Antonio Chedid, vice-president of the Grain Futures Market in Sao Paulo predicted that Brazilian maize production would rise by 20 per cent this year. Maize is cheaper to plant than soybeans, he explained, and Brazilian farmers, caught in a credit squeeze, were desperately looking for ways to cut corners.

According to Mr Chedid, farmers will also start substituting maize for wheat, trading in which is scheduled for privatisation. He predicted that, with prices set to rise sharply on the product's entry into the private sector, Brazilians might change their eating habits. Maize, said Mr Chedid, was the most likely dietary substitute for wheat.

The Brazilian government has ended agricultural subsidisation as part of the country's new austerity plan. Elimination of public subsidies, coupled with a lack of available funds in the private sector, is pushing Brazil's agricultural sector into a crisis.

Mr Jose Antonio de Freitas Barbosa, commercial director of the agricultural co-operative of Orlandia, said he was "extremely worried" about the troubles facing the Brazilian agricultural sector. According to Mr Barbosa maize substitution, although it will help, will not solve agriculture's deep-rooted problems. The credit squeeze in Brazil is so severe, he said, that farmers will be forced to leave large tracts of land empty.

WORLD COMMODITIES PRICES

MARKET REPORT

Sugar prices moved higher early yesterday on reports that the Soviet Union was in the market. In the morning rumours suggested that the Soviets had bought 500,000 tonnes, and New York's nearby contract briefly moved above 10 cents a lb at the opening. By midday the advances were well trimmed, as New York traders estimated the recent Soviet purchase at 100,000 tonnes. However, they added that the Soviet Union was still looking for additional supplies and could buy as much as 500,000 tonnes over the near to medium term. On the LME copper prices moved ahead as the market continued to unwind

an overall situation during the afternoon but upside potential still appears limited in the absence of fresh supportive factors, traders said. LME warehouse stocks are expected to be up today by some 3,000 tonnes according to traders' general assessments. Nickel continued this week's fall, although three-month metal closed above a four-month low of \$8,300 a tonne struck in the morning. The main support level is around \$7,900, analysts said. High protein soybean futures closed mixed in moderate volume after the first day's trading on the BFE.

Compiled from Reuters

London Markets

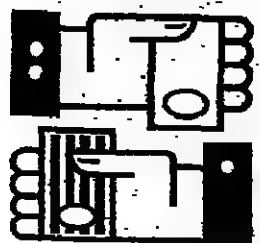
SPOT MARKETS	
Crude oil (per barrel FOB)	+ or -
Brent	\$29.30-35.25 -0.75
Brent Blend (diesel)	\$33.25-10 -0.75
Brent Blend (diesel)	\$33.25-10 -0.75
WTI (1st cut)	\$33.25-10 -0.75
Oil products	
Oil products (per tonne CIF)	+ or -
Crude oil	\$28.30-30 -0.3
Gas oil	\$28.30-30 -0.4
Heavy Fuel Oil	\$28.30-30 -0.4
Naphtha	\$28.30-30 -0.4
Petroleum Argus Estimates	
Other	
Gold (per troy oz)	\$382.75
Silver (per troy oz)	\$47.50
Platinum (per troy oz)	\$980.75
Palladium (per troy oz)	\$980.75
Aluminium (per tonne)	\$300
Copper (US Producer)	\$300
Lead (US Producer)	\$200
Nickel (free market)	\$16.50
Tin (Korea London market)	\$28.50
Tin (New York)	\$28.50
Zinc (US Prime Western)	\$750
Cattle (live weight)	\$11.25
Sheep (live weight)	\$11.25
Pigs (live weight)	\$11.25
London daily sugar (raw)	\$24.30
London daily sugar (white)	\$24.30
Tea and Lyle export price	\$22.00
Barley (English seed)	\$112.50
Maize (US No 3 yellow)	\$157.00
Wheat (US Dark Northern)	\$157.00
Wheat (US No 1)	\$157.00
Rubber (RSS No 1)	\$50.00
Rubber (RSS No 2)	\$50.00
Cocoa (US)	\$282.50
Palm Oil (Malaysian)	\$282.50
Copra (Philippines)	\$282.50
Soyabean (US)	\$11.25
Soyabean (UK)	\$11.25
Wool (US)	\$11.25
Wool (UK)	\$11.25

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FINANCIAL TIMES SURVEY

THE LEGAL PROFESSION

Friday October 19 1990



Though Big Bang for lawyers may seem little more than a damp squib, solicitors argue that the structure of the profession has been fundamentally changed. But the bar says attention has been diverted from improving access to justice. Robert Rice reports

Stirred but not shaken

THE UK government's proposals for the biggest shake-up of the legal profession this century will reach the statute book next week. It is now generally accepted both in and outside the profession that the shake-up has been considerably less radical than promised. Big Bang for lawyers has turned out to be little more than a damp squib.

Proposals which just 20 months ago had barristers talking about the end of the independent bar and fusion of the two branches of the legal profession have been so watered down that Mr Peter Cresswell QC, the chairman of the bar, can state confidently that the whole exercise has been a grand diversion from the key issue of improving access to justice.

"When the history of the last two years comes to be written, it will be seen that attention was diverted away from access to justice. It is quite unacceptable that a large section of the community is outside legal aid eligibility limits but cannot afford to go to law," he says.

The bar believes it has won a major victory and has survived with its monopoly on advocacy virtually intact.

The solicitors' profession, which welcomed the government's green paper proposals as a means of resolving its 10-year demarcation dispute over wider rights of audience for solicitors, has

less to be pleased about.

On the surface, it seems all solicitors have achieved is a vague promise of extended rights of audience in the higher courts in return for the loss of domestic conveyancing to the banks and building societies.

Mr Tony Holland, president of the Law Society, does not accept this analysis. Structural changes in the profession were badly needed, he says. After the promised land of the green papers, however, the bill was inevitably a bit of a disappointment and something of a compromise. But that does not matter, he insists, because the fundamental structure of the profession has been cracked and will never be the same again.

The bar and the Law Society must work together to make the bill work and not, for example, frustrate the will of parliament over such issues as wider rights of audience for solicitors.

"If we sit there arguing and attempting to frustrate the purpose of the bill, I believe we will have fusion of the profession within five years. Parliament will get fed up with lawyers seeking to create their own rules which do nothing for ordinary members of the public," Mr Holland says.

The machinery established by the bill for making rules governing issues such as rights of audience and conduct - the Advisory Committee and the four senior desig-

nated judges - could have been better from the solicitor's point of view, he concedes.

The society failed to change the role of the four senior judges in deciding who should have rights of audience for the various different categories of work from a decision-making one to a consultative one. Nor did it persuade the government to incorporate in the bill its proposal that solicitors should on admission to the profession gain automatic rights of audience in all Crown Court proceedings except contested trials.

Nevertheless, Mr Holland expects to see solicitors gain wider rights of audience "in the Crown Court within two years and in the High Court within four years or less".

Provincial solicitors want to be able to do advocacy, he says, particularly in areas where there is not a strong local bar. There are not many specialist barristers outside London. In the provinces, therefore, a higher proportion of advocacy work - as much as 40 per cent - will be done by solicitors themselves in-house, he maintains.

If the bill was designed to end the disagreement between the bar and the society over advocacy rights, it appears to have missed its mark.

Mr Cresswell believes solicitors may gain extended rights of audience but that it will be a very slow process. The desire among ordinary

solicitors to do advocacy has been exaggerated, he says.

The twin pillars of access to justice for the ordinary person are the high street solicitor and the independent bar. It is vital that, no matter how small a firm of solicitors is, it has access to the whole of the bar. The system works extraordinarily well, he says, and for that reason he is confident that not only will the independent bar survive but that it will continue to do the bulk of advocacy work.

Five years down the road, he believes the bar will inevitably be more specialised, but specialities will stretch right across the board from crime to international finance. The rapid increase in the size of the bar of recent years may not be maintained but, he says, the bar is not going to shrink in size.

It will continue to do all the leading advocacy work. Even in less important cases, the bar will still do most of the advocacy, "simply because it can provide a better service and it is more cost-effective".

And, as if in response to Mr Holland's complaint that outside London the specialist bar scarcely exists, Mr Cresswell says there is going to be a much greater emphasis on regional justice with specialist courts (Chancery, Commercial and Official Referees' Courts) served by a specialist bar in all the major provincial centres.

The more important question and the one which ought to be of more immediate concern to solicitors, he says, is who will get the right to conduct litigation - to do all the work connected with a case other than the actual advocacy.

The large accountancy firms have made no secret of their desire to take on this role. That and the question of solicitors joining multi-disciplinary partnerships (MDPs) are the issues which will dominate the new machinery immediately after the bill becomes law, he says.

The bill lifts the statutory ban on barristers and solicitors joining MDPs but leaves both sides of the profession free to make rules preventing their members from entering into MDPs.

The bar will undoubtedly ban barristers from participation in MDPs. The Law Society would like to ban solicitors but is aware that such a rule could be struck down by the Office of Fair Trading as an unnecessary fetter on competition at some later stage. Sir Gordon Borrie, the director-general of fair trading, has only recently reiterated his intention to force MDPs through in relation to the solicitors' profession.

It remains to be seen whether the solicitors' nightmare of large professional service conglomerates dominated by accountants comes to pass. In the meantime, Mr Holland thinks MDPs already exist in all but name.

"Look at the lawyers employed by accountancy firms to give tax advice," he says. The number of barristers and solicitors working in commerce and industry is going to increase enormously over the next 10 years, he adds.

Regulating them in terms of standards and conduct, and working out their relationship with the independent practising profession will be extremely difficult.

So have solicitors merely swapped domestic conveyancing for the vague promise of extended rights of audience? Mr Holland is adamant that they have not. He explains why solicitors should have nothing to fear from the change allowing the financial institutions to offer conveyancing services.

It will be difficult to change the ingrained habits of consumers who are accustomed to use solicitors for conveyancing work. A National Consumer Council survey published in September showed that 84 per cent of house-buyers turn to solicitors for their conveyancing.

Building societies have already ruined their paternalistic image by selling property, he says. "Now people feel they can be ripped off by building societies just as easily as by other financial institutions."

Solicitors have an enormous client base which will not easily be lost provided they look after it. And, finally, the burdens placed on

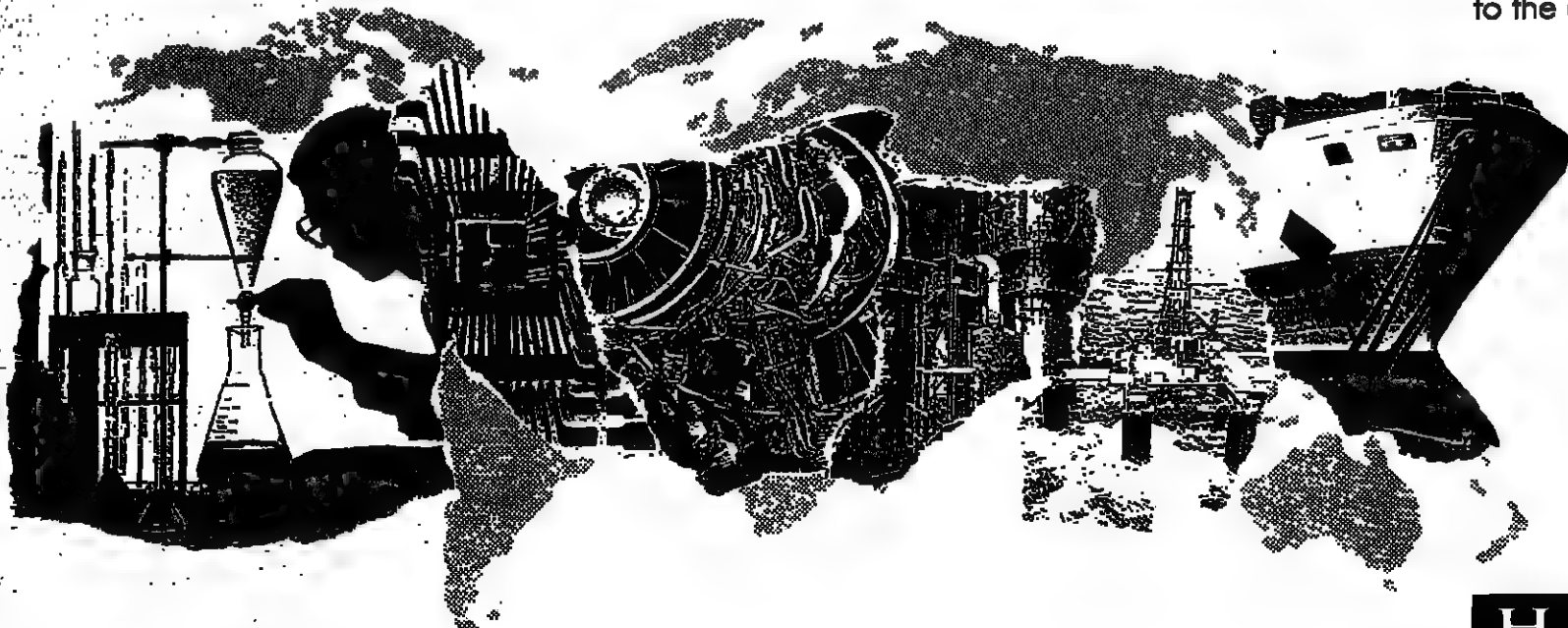
IN THIS SURVEY

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 Crime and the City: why corporate lawyers need new expertise
 Television advertising: challenge for a service industry
 Women: a long way to go to true equality 4

Illustration: Simon Farr



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THE LEGAL PROFESSION 2

Robert Rice finds out why firms have opened offices in Europe over the past two years

Advantages of the Brussels connection

AT THE start of 1988 there were just five UK law firms with offices in Brussels: Simmons & Simmons, Clifford Chance, Lovell White Durrant, Linklaters & Paines and Allen & Overy. US law firms were just as thin on the ground, though there had been other UK firms in the 1960s and 1970s, such as Slaughter and May, which drifted away after de Gaulle said: "Non".

It was quite a cosy club, although none of them will admit to its existence. "If there is a club, then we're not a member," says Mr Nicholas Bromfield of Lovell.

"Club? It doesn't exist," says Mr Ulick Bourke of Clifford Chance. Which is just as well really, because if it did, membership would now be heavily oversubscribed. At the last count there were at least 30 UK law firms with offices in Brussels and some 18 US law firms plus increasing numbers of Germans, Dutch, French, Scandinavians and Belgians. Brussels is awash with lawyers.

Why have all these firms suddenly opened in Brussels and what do they think they will be doing there?

The answer to the first question is straightforward as far as US firms are concerned, says Mr Walter Oberreit of Cleary Gottlieb. "1992". After 23 years' service with Clearys in Brussels, he ought to know. But much of the work involved in developing the 1992 programme has been completed. Some 160 of the 279 directives for the internal market have been passed. If these firms were coming to Brussels to cash in on the 1992 bandwagon, surely

they should have been there just after the Single European Act was passed in 1987. "Now you are being logical," he says. "But the 1992 phenomenon didn't really get going before 1988. Not even Europeans talked about 1992 before then."

In 1988 however, 1992 publicity began to sweep across the US. The chief executives of US companies began a virtually non-stop round of seminars and conferences on the single market and then began to ask their in-house lawyers what their companies were doing about it. "1992 became important to the law firms when it became important to the CEOs," he says.

"By 1988 there was enough happening to make us think that we should at least look at the logistics of opening in Brussels," says Mr Ray Calamare of New York's Winthrop Stimson, which opened an office in January in conjunction with the Brussels specialist firm Stanbrook & Hooper.

The same is true of the English latecomers. Mr John Davies of Freshfields, which did not open in Brussels until May 1989, says Freshfields thought EC law could and should be practised outside Brussels. It was sufficient to travel there for work as

and when necessary. Then three years ago clients' perceptions changed and it also became apparent that mergers and acquisitions work was becoming increasingly affected by decisions taken in Brussels.

It also signalled a cultural change within many firms towards focusing more on Europe. Having established bases in south-east Asia and the US, many UK firms are beginning to adopt what he calls "a European home approach".

With the coming of the Merger Regulation many firms on both sides of the Atlantic with strong competition/anti-trust/M&A practices felt unable to stay away any longer. "Rightly or wrongly clients want you here," says Mr Barry Hawk of New York's Skadden Arps.

Even the Brussels old stagers accept that many of the *arrivistes* need to be in Brussels. Mr Michael Reynolds, of Allen & Overy, says the fact that they are not going to make millions is not important. He says. More EC work is being created every day and more and more areas are going to become subject to Community law. In 10 years' time Brussels will be Europe's federal business centre.

He also predicts that with the prospect of recession, there is going to be an increasing amount of infringement work abroad. In such times, he says, companies break the competition rules. Price fixing and cartel cases can run on for years.

But if these arguments justify the presence of the major law firms with strong competition/anti-trust practices, do they hold good for the smaller law firms that are setting out their stalls in Brussels?

Many of the old stagers say that the Brussels "cake" is growing so rapidly at the moment that there ought to be more than enough to go round.

Mr Bourke, however, warns that trade law and transactional work has become increasingly competitive in the last two years. The advisory side of Clifford Chance's work in Brussels has grown enormously, particularly in financial services. So firms need to have a pretty clear idea of what they intend to do in Brussels. Many of the small and medium-size UK firms have set up to gain credibility in the EC and as a defensive measure to keep their corporate clients. About 25 per cent of them need to be in town, he says. The

rest are there for defensive reasons.

Mr Bromfield agrees. Although competition and trade law and GATT remain the main part of Lovell's Brussels work, other areas of EC work - environment, product liability, financial services and agriculture - have increased substantially.

In theory, therefore, there is more than enough work to go round. You could justify a Brussels presence for the sole purpose of lobbying and monitoring, he says, if your clients want you to be there.

But Mr Bromfield also warns: "As a UK firm, unless I had specific work to do, I might feel vulnerable on the periphery." One thing is certain: if firms haven't worked out a strategy and their relations with their home office, then Brussels could be a very expensive experiment.

All of which will comfort Mr John Handoll, who heads Stephenson Harwood's Brussels operation. As a medium-to-large City law firm and the newest of the arrivals in Brussels, its strategy is to look beyond 1992 and develop specific areas of expertise in EC work, particularly in agricultural fraud cases, leisure and tourism, and free movement of cultural objects.

Stephenson Harwood shares resources and premises with firms from Scandinavia, Germany and Italy. They do not offer themselves as one unit but hope to benefit from each other's know-how. In time, they may co-operate on a closer basis.

If firms have worked out their strategy, Mr Handoll says, they should survive.

However, just two years ago the market supported only a dozen UK and US firms. Mr Oberreit has doubts. "I have trouble seeing everybody making money," he says.

"In the 1960s and 1970s you didn't need expertise because no-one had expertise. Now it's different. You can no more be an EC competition lawyer than you can a US antitrust lawyer without experience."

Firms which believe you can transport top M&A knowledge from the US and use it to mount a US-style aggressive takeover using essentially US techniques are going to fail, primarily for lack of understanding of the local scene, Mr Oberreit says.

Some firms with Washington lobbying expertise are coming to Brussels in the belief they can transplant their successful US practices. That's just silly, he says.

To succeed in Brussels, firms need to form alliances with the best European corporate lawyers and bring them into partnerships on equal terms. Over the years, that is what Clearys has done and that is why Clearys Gottlieb Brussels is to many the only true European law firm around. "You need the best," Mr Oberreit says, "and this is difficult as the best tend to be doing extremely well on their own terms."

EASTERN EUROPE, rich in resources, poor in development, emerges for picking by the sophisticated of the western business world.

Where businessmen forage, lawyers follow. As Germany, the US, Japan, France, Italy and the UK prospect for riches in countries unfamiliar with concepts of management, property or commerce, western lawyers, old in commercial knowledge, prepare to be pioneers in the eastern bloc.

A wealth of timber, oil, gas, coal, minerals and tourism awaits exploitation. And the west sees a market for its own technology, chemicals, management skills, electronic equipment, consumer goods and agricultural machinery.

Goods and skills have to be paid for. As Poland, Hungary and Yugoslavia move close to a convertible currency, the USSR lags behind. Though it has more resources than any other country in the world (minerals, gas, non-ferrous metals, oil, coal) it is by far the most underdeveloped of the east European countries.

Commerce in this born-again world is financed in various ways - by joint ventures whereby the product is sold on the western market; by government payments in hard currency for priority projects (such as Soviet telecommunications); by "political" loans - grants and aid from the EC, the European Bank for Reconstruction and Development and IMF world bank funds.

Commercial bank lending

EASTERN EUROPE

Following the commercials

has virtually dried up in the Soviet Union, but has survived in other countries. There are UK government funds - "know-how" funds - to sponsor British businessmen in Poland, Hungary, Germany and Czechoslovakia. The city is lobbying for a similar fund for the Soviet Union.

In January 1988 the Law Society set up a committee on relations with lawyers in central and eastern Europe to advise on how to encourage and develop their professional relationships with UK lawyers. Individual committee members have special responsibilities for Czechoslovakia, Bulgaria, Romania, Albania, Hungary, Yugoslavia, Germany and the Soviet Union.

Bilateral associations have emerged - the British-Polish Legal Association, the British-Czechoslovak Law Association, the British-Hungarian Law Association and the British-USSR Law Association. And a British-Yugoslav Association is on the way.

Some have organised seminars abroad, to familiarise foreign lawyers with English law commercial concepts. Also,

they and the Centre for Commercial Law Studies at Queen Mary College, London University, have organised visits by foreign lawyers to attend academic courses in the UK followed by placements with City firms.

The first groups of Soviet and Hungarian lawyers will arrive early next year. There are plans for a Czechoslovakian visit, and the second Polish group arrives next month.

Hospitality is not confined to London. From November 16 to 18 Edwards Geldard, the Cardiff firm, will entertain nine or 10 of QMC's Polish lawyers. They will attend seminars and tour areas of commercial interest - such as the Cardiff Bay Development Project - and will meet public officials and industrial personnel. The object is to give them a regional view of 1992 issues.

Morgan Bruce has also provided two placements so far for Polish lawyers. Mr Phillip Howell-Richardson, a partner, says: "We've learnt from them and we hope they've learned from us." The visitors have had a practical view of commercial law concepts and have

also participated in the firm's Polish joint venture work. At the same time they have contributed to the firm's understanding of the structure of Polish industry and organisations.

In a perfect communist world the law is unnecessary, and lawyers in eastern and central European states have been confined mainly to criminal, matrimonial or succession work. The commercial area is virgin territory where English law should, with reciprocal goodwill and understanding, be able to make a substantial if not total contribution.

According to Mr John Murphy, partner in charge of Theodore Goddard's east European department, it is important to take a long-term view.

He says: "We don't regard it as a goldmine or bonanza. The rush is greatly exaggerated." As secretary of the British-Polish Legal Association and the British-Hungarian Law Association, he regards lawyers' visits to the UK and seminars in their countries as an important part of the process leading to the adoption of English law as the basis of the new systems.

Once that is achieved, with the proviso of political stability and despite what Mr Murphy calls the "innate conservatism" of the British businessman which leaves the UK lagging behind Germany and the US in commerce, it is difficult to see how the UK lawyer can fall eventually to strike gold.

Rachel Davies

MOST YEARS, it is possible to see a crisis in the legal profession. Last year it was the impossibility of obtaining staff. This year it is a major slump in work, so that the larger firms are laying off the staff they had difficulty in obtaining and partners - at least the salaried ones. The smaller high street and legal aid firms are pulling in their horns and running up flags signalling defeat.

Are these panic measures necessary or is it another example of the profession creating a crisis where none exists?

The UK often follows the US in trends and last year has seen New York law firms laying off both staff and partners. In London where on average conveyancing amounts to 32 per cent and commercial work 27 per cent of the revenue of medium to large firms, there have been consistent rumours throughout the profession in the last few months that some major firms are financially overstretched and suffering from at least a temporary downturn in work. "We have been interviewing staff from one well-known firm who say the partners are just twiddling their thumbs," says a solicitor.

In September, there were hard facts to back up the speculation. A legal magazine said that DJ Freeman and Speechly Bircham had become the first big City firms to lay off solicitors. At Speechly that included three salaried partners and eight assistant solicitors.

But lay-offs are not the sole worry. Firms are not taking on new staff. Recruitment agencies have a glut of applications from newly qualified solicitors. In 1989 one problem for the profession was the difficulty in getting the best qualified to become their articulated clerks and another that the major firms looked to retain all suitable articulated clerks to build a partner base for the future; this year it is very different.

The market has turned. Firms are releasing up to 70 per cent of their articulated clerks who once again, in turn, become a drag on the market. It is a trend confirmed, at

REDUNDANCIES

Staff laid off as fees fall

least in part, by the Law Society's Young Solicitors Group which last year set up a redundancy line. "If a firm has to make staff redundant, the young are likely to be the first to go," says Mr Jayne Willett, this year's chairman. With conveyancing drying up, the group believes that the solicitors will have to seek other areas of work in the profession to survive. Insolvency and pension work are two of the less traditional areas suggested.

Not all firms are in recession. "Some have a fairly narrow client base and so they suffer," says Mr Fiers Coleman of the five-partner Fleet Street firm Sebastian Coleman. "We have a wide enough base and are demand-led, so we can respond to what clients want." Indeed, until this year there were reports of 35 per cent growth per annum accompanied by moves to bigger and more expensive premises and an increase in qualified staff.

Of course, the City firms will survive this hiccup, though young high-flyers may have to wait longer for the pots of gold which go with an average of £470,000 revenue per partner. They too may feel the pinch if the financial institutions begin to cut into the domestic conveyancing market.

The question is whether the small town and high street practice can continue and what will replace them. One City firm which has had branch offices over the south of England for the last 40 years is closing them one by one.

In the prosperous dormitory suburb of Ruislip, where there were seven firms in the mid-1980s there are now only two. One reason is the downturn in the property market. "When the banks swoop in, it will be the nail in the coffin for the high street practice."

The present attitude of Thatcherism is that if it doesn't make a profit, chuck it out the door," says one partner in a firm with multiple branch offices, "and with legal aid being such a pain in the gut, ordinary people will find there are no firms left." But at least the cut in interest rates may revive the property market.

Many small firms survive on criminal legal aid work. There is a twice-monthly payment "and that keeps the bank manager reasonably sweet," says a Hertfordshire practitioner. "As it is, the increases in legal aid do not keep pace with wages, overheads and interest rates." A suburban office costs £48 an hour to run per partner and the charging rate for private

clients is between £50-65. "I am paid £22.50 for attending a magistrates' court for two hours. For the actual case that may only last three minutes, I receive nearly £30. There is no prospect of an increase in private work. Where I practise, there is no-one who can pay privately."

One method of increasing fees is financing cast-iron civil actions such as those where

the plaintiff is the passenger in a car accident. "When it comes to it, you have to do that rather than take work on legal aid where you are paid less and wait endlessly for costs after the case is concluded."

Mr Tony Holland, this year's president of the Law Society, wonders whether it will be able to persuade solicitors to work in areas where they cannot hope to make a profit. He sees a rise in law centres attached to citizens' advice bureaux and funded by the government as a solution to the problem. As for the small practitioner, "We can't survive," says a partner in a three-partner small town practice. "In 10 years we shall have had to merge with another local firm or have gone under."

James Morris

Editor, New Law Journal

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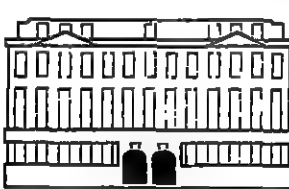
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THE LEGAL PROFESSION 4

Corporate lawyers need new expertise, says Celia Hampton

Crime — and the City

LAWYERS' EARNINGS in the first Guinness trial which ended in August were estimated at £7.5m. Where fees of this magnitude are involved, it is a racing certainty that the leading names of the legal world will be close at hand. But crime? Surely not.

Times have changed. Even five years ago the large commercial law firms would have looked on a criminal practice as at best eccentric. Now it is not unusual for solicitors doing corporate work openly to admit that they are involved in a criminal case, be it Guinness, Barlow Clowes or Blue Arrow.

The Companies Acts have always been framed in a penal form ("no prospectus shall be issued...") and they are peppered with criminal offences. But instead of an occasional low-profile appearance in a magistrates' court, solicitors specialising in corporate law may now find themselves tied up for months, or even years, in the criminal courts. For example, Mr Anthony Vernon of Boadie Hatfield is acting for Mr Jonathan Cohen, former chief executive of County Nat-West and one of 14 defendants in the Blue Arrow case.

Mr Vernon sees the case as an extension of the firm's normal workload: business litigation, corporate and commercial work, and the City regulatory regime, especially its disciplin-

ary side. It is a natural progression from, say, disciplinary hearings at the Stock Exchange, through DTI investigations, to the criminal courts. The development of criminal work associated with corporate or securities law can be traced to the political and economic changes of the mid-1980s, especially the liberalisation of financial services.

Liberalisation of financial services led to an explosion of opportunities to fiddle other people's money

There was an explosion of opportunities to fiddle other people's money, well beyond the powers of the old City regime to control. New layers of regulation were added and, inevitably, the criminal law made its appearance as regulator of last resort.

Moreover, it was thought to be politically unacceptable for "the City" to get away with regulatory fines where "a simple thief" would go to prison.

The new intensity of regulation came to embrace all companies, in their role as victim if not as actor. Encouraged by the economic boom, mechanisms of great legal intricacy were invented for raising capi-

tal, corporate restructuring, takeovers and management buy-outs, and these were augmented by complex debt financing techniques after Black Monday. City law firms were central to these developments. Ensuring that their corporate clients complied with all the rules became a vital function for the City firm. The dividing lines between civil liability, regulation and the threat of criminal sanctions in effect disappeared.

If, for example, a client was planning a big new issue of shares, it would have been irrational to use one law firm for the civil and regulatory aspects and another to advise on potential criminal liability.

This mingling of civil, regulatory and criminal liabilities led City firms to contemplate criminal questions. And the authorities began to prosecute high-profile City suspects for ordinary crimes of dishonesty. Allegations of theft or conspiracy to steal or defraud feature in both Guinness trials as well as in the Barlow Clowes and Blue Arrow cases. Theft and fraud are more vivid in the popular perception than the more technical offences which might be charged. A technical offence, say failure to disclose a particular fact by a certain date, may be easier to establish and might be tried summarily by magistrates.

The decision to prosecute for theft or fraud has implications for justice and the legal profession, because of the cost of such trials. If people are involved in arcane financial dealings, the prosecution, before deciding whether to charge an ordinary crime, has to be ready to explain it in plain language to a jury.

From the moment of charge or arrest — preferably earlier — the accused needs competent legal advice on both the substantive law and the criminal aspects.

Solicitors with experience in criminal law are wanted at this stage perhaps even more than experts in corporate and securities law. Since these skills may not coincide in one firm, the defence is often managed by a committee rather than by a single lawyer. The bar also gets involved at an earlier stage than in regular criminal defence work.

The City firms certainly have the capacity to develop criminal law expertise but time and some unusual training activity will be needed. Expertise in the police station when a shell-shocked executive has just been arrested is every bit as important as deciding whether a money transfer was an appropriation under the terms of the Theft Act.

Recruiting criminal lawyers from the public service is only a partial answer, since their experience comes neither from defence work nor from private practice. Such recruitment is common in the US, but the circumstances are different: many US suspects are able to negotiate with the authorities and so avoid arrest and trial.

A law firm which has specialised for half a century in

white collar crime from the criminal side is Peters & Peters of London. Almost all its work is referred to it by other professionals — accountants, law firms or barristers' chambers. Mr Monty Raphael, a partner, says that he has had to learn a lot about securities law and practice, but his and the firm's special skills lie in handling it in a criminal context.

There is a shortage of such specialist firms. Peters & Peters can act only for one defendant per case, and it is always fully employed. The firm acted for Mr Anthony Parnes, the City stockbroker jailed for 2½ years for his part in the illegal Guinness share support operation, for example.

In a complex case with, say, six defendants, the defence needs at least six law firms but, for complete coverage, as many as 12 may be desirable.

According to Mr Raphael, what is wanted is a sort of network of lawyers (possibly across national borders since many complex frauds have an international dimension) who are available to act in these cases. Under his aegis, the International Bar Association has set up a UK national group within the Committee on Business Crime so that practitioners in relevant fields can get to know each other.

A company that is charged with a criminal offence may be able to afford its regular legal advisers, hence, the City firms' involvement. However, there could be problems: for example, does its legal expenses insurance cover a criminal prosecution for fraud?

The predicament for individuals is far more serious. Corporate men and women are taken out of the corporate world when they are charged with a criminal offence. Some employers or ex-employers may pay their legal costs, but even this generosity could raise company law difficulties. Directors may have liability insurance, though it may not extend to defending fraud charges.

Others will have to spend everything they have on defence lawyers, transferring to legal aid when that is spent, or defend themselves in person, as Lord Spens (a defendant in the second Guinness trial) is doing.

It is in defending individuals, however, that law firms not previously involved in this sort of crime may have an opportunity for practice development. City firms advising companies cannot act for individuals accused if they find that, say, the chief executive or treasurer may be sitting in the dock alongside the company.

The high public profile of this work will, of course, only last as long as public policy continues to support and fund criminal trials in the manner exemplified in the Guinness case. The Serious Fraud Office has cases involving £1.16bn under investigation or awaiting trial. It will be some years before we can say for certain whether crime has become respectable.

Celia Hampton is executive editor of the Financial Times Business Law Brief.

Marcus Lee-Steere on new opportunities for lawyers

It pays to advertise on TV

PEOPLE IN television generally believe that the legal profession's view of advertising is roughly similar to the Pope's on contraception.

It came as some surprise therefore when a recent seminar in Leeds, discussing this very subject, (legal advertising, not contraception), attracted more than 70 lawyers from across the Yorkshire region.

Perhaps so positive a reaction should not have been a surprise. In an era of radical change and internal deregulation, solicitors and barristers have to meet the needs of far more discerning consumers.

Mr Austin Mitchell, MP, as keynote speaker, outlined the changes that have taken place starting with the House of Commons Bill in 1984, and culminating with the Courts and Legal Services Bill which clearly places the profession in a highly competitive environment.

He summarised the bill's implications by saying that the profession has come to the end of the road of self-interest that it has trodden since the war,

and is now at the beginning of the road of a true service industry. It is this process of change that has so often in the past brought about a new acceptance of consumer media, particularly television.

A prime example is the advertising of legal services in the US. Since 1977, when it was first permitted, the amount spent on TV advertising has grown from \$82,000 to over \$22m in 1989 alone.

In the late 1970s, the US legal profession faced problems similar to those that British lawyers will have in the 1990s, centred around an under-utilised legal system, and a low level of public awareness and support.

An American Bar Association report compiled at the time said that advertising not only had the potential to improve public perception of attorneys, but was likely to increase their chances of being contacted. Subsequent growth in ad spend bears witness to this. It would not have been possible unless the market had also grown. In essence, adver-

tising has brought about a vast increase in the numbers of people actually turning to an attorney for advice.

Many of us may dislike the nature of American lawyers' commercials, but it is clear that legal services are now very much a part of the average US consumer's way of life. The profession is seen as approachable, and there is a real appreciation of what a lawyer can offer, that has yet to occur in England.

Within the English and Welsh legal profession, television advertising still encounters some scepticism. Yet it remains the most effective means of communicating with the consumers, and is far more accessible than is generally acknowledged.

With the UK split into 15 separate ITV regions, any firm is able to target local consumers without the need, or expense, of a national campaign. However, the operations of many solicitors are highly localised, and some of the larger TV regions may still create some wastage. Fortunately some contractors, Yorkshire Television for example, now offer split transmission services so that a firm could advertise in its most appropriate catchment area.

Regional television has been successfully used by solicitors in Scotland since 1987. The Edinburgh, Aberdeen and Tayside Solicitors' property centres are now major advertisers, and more general legal services are also heavily publicised.

One of the earliest to do so was the firm Ross Harper & Murphy, whose first commercial, in 1987, publicised a criminal legal advice service. This in itself created a great deal of interest and established the

firm's name as a major legal practice throughout Scotland.

It is also worth noting that the Law Society of Scotland and Solicitors Financial Services Ltd have recently embarked on major TV campaigns aimed at encouraging a wider use of legal services. That is something which no doubt the (England) Law Society will watch with interest.

The Leeds seminar also highlighted many of the ways in which television can be used by solicitors in England and Wales, and a current campaign by Hull firm, Philip Hamer & Co is one example.

As with the Ross Harper commercials, this campaign has generated inquiries for many aspects of the firm's work, which further illustrates the power of television to develop new business across a very broad spectrum.

There are of course numerous other possibilities. Conveyancing and financial services, for example, are both areas where there will potentially be competition, and where television advertising and a properly structured marketing plan can contribute effectively to future business growth.

As Mr Mitchell commented in his summary, the challenge now is to become a service industry truly serving the consumer. In doing so, many firms are going to have to look closely at new opportunities and ways to market and advertise their services.

There is an urgent need for a more receptive approach to media opportunities, television included, for the profession to retain its competitive edge into the 1990s.

The author is the Business Development Executive of Media & Airtime Sales Ltd.

WOMEN

They still seem second-class

NEARLY 70 years ago, the first woman solicitor's name appeared on the Rolls. Carrie Morrison was admitted in December 1922, the same year that Ivy Williams became the first woman barrister. Both had been helped by the Sex Disqualification Act of 1919.

Just how far have women progressed in the profession since then? Are they still second-class? Or have they at last achieved equality?

On the 60th anniversary of Ms Morrison's qualification, one woman solicitor — who declined to be named — commented in a newspaper that women solicitors are "don't mind being lower paid. Apart from the money, there is job segregation. You are expected to do family law or conveyancing. If you do a divorce case you find nine times out of 10 there's a woman dealing with the case on the other side."

Another newly-qualified woman solicitor who had been articulated to a well-known radical firm said: "I wanted to do trade union work but the argument against my doing it was that trade unionists would pinch women's buttocks."

Have things changed for the better in the past decade? Certainly, obtaining articles, solicitors face little discrimination. Over 46 per cent of those admitted now are women.

It is at the assistant solicitor and salaried partner level that the fall-out begins, believes Ms Marcia Hutchinson, of Walker Morris in Leeds. "The problem for women is the 'mommy track'. At the age of 30 a career becomes problematic if one intends to have children and the danger is a woman will be railroaded into a dead-end job."

Other women agree. "There is a need to prove yourself on the subject of children before you are promoted," says one. "I was in a firm with around 50 partners," says another. "Five were women and, of those, four were unmarried. There was a discussion about a creche," says a third, "but the vote went in favour of a car park."

To be one of the first female partners in an otherwise all-male firm can also cause headaches. "You are excluded from social events where a lot is actually done," says a woman solicitor in the provinces. "If you don't drink, you are less likely to know people and so less likely to be promoted."

Discrimination against women at partnership level still happens. "In the firm I was in, women salaried partners had to wait at least three years for equity status while men had only to wait two," says a woman solicitor.

According to Ms Rachel Burnett, chairperson of the Association of Women Solicitors, whose membership totals around 4,000 of the 15,000 female solicitors, "women can now get through on merit."

The association organises courses for women returning after their children have grown up and plays a large part in helping them on job-sharing and working from home.

Most women say the problem will almost solve itself by the end of the decade. "There will be so many in the profession it will cease to be a problem. When people stop thinking about it, we will have arrived."

But, says Ms Lesley Lintolt of Penningtons, "there are still too few female solicitors in commercial corporate banking and shipping departments."

The problems lie partly with the firms and partly with the clients. "The partners worry about what the clients will think" and "clients do not expect that they will come across women in senior positions" are typical comments.

Women at the bar, with an



Carrie Morrison: 1922 solicitor

almost equal number of male and female entrants, also suffer from stereotyping. Crime, matrimonial and immigration work is, generally speaking, their lot. There are still problems in getting places in chambers. There is also a belief that women solicitors are in a better position than their counterparts at the bar.

What is certain is that women are under-represented both on the bench and in positions of influence in both sides of the profession, with few heads of chambers, although Ms Gill Babington-Brown will, next year, become the first woman president of the powerful London Criminal Courts' Solicitors' Association.

The likelihood of a woman becoming president of the Law Society or chairperson of the Bar Council in the next decade is as remote as a Lady Chief Justice in the next 50 years. Women may have made striking improvements in status in the last decade but there is still a long way to go to achieve true equality.

James Morton

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Edited by A H Hermann and Celia Hampton

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LONDON STOCK EXCHANGE

Oil price slide helps share prices

FALLING CRUDE oil prices yesterday came to the aid of a UK stock market discouraged by the latest data on the domestic economy and suffering again from a dearth of investment interest. However, inspired by a strong opening on Wall Street, the UK market advanced by 21 FT-SE points in the second half of the session, only to close well off the top as the insurance sector turned sour on reports that property subsidence claims had doubled in the UK as a result of this year's hot summer.

Small turnover was the chief complaint among traders depressed by confirmation of staff layoffs at Kleinwort Benson.

Account Opening Dates		
First Dealings	Oct 22	Nov 5
Options Dealings	Oct 18	Nov 15
First Dealings	Oct 18	Nov 15
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These dates apply to new clients only. Existing clients may have different dates.

son, the UK merchant bank, in the wake of its unfortunate deal in shares of Premier Consolidated Oilfields.

The slide in oil prices continued in New York where Brent crude for December delivery dipped to \$32.55, before starting to rise and prompting support for overseas earnings.

Smiths Industries gave back some of the recent gain which followed optimism over increased orders from Boeing, the US aircraft maker. Smiths supplies components for most Boeing aircraft, and United Airlines has placed a record \$220m (£111m) order for the Boeing 777 twin-engine wide-body aircraft.

The dull trend in Smiths' shares, 4 off yesterday at 198p, did not signify any reduction in the optimism, said analysts, but merely investment caution ahead of the annual results, due next Wednesday. The weakness of the US dollar may have an adverse effect but analysts still expect higher profits, predictions ranging from \$11m to \$11.5m, compared with \$11.7m last year.

Second-half performance could be influenced by a rescheduling of orders by Boeing and slower growth in the medical division, said one researcher, who thought that the shares were unlikely to outperform.

Fisher uncertain

Better-than-expected full year results from Albert Fisher, the fresh food distributor and processor, gave its shares only a marginal boost as investors continued to question the possibility of the company making an acquisition. Fisher closed 2 higher at 113p after profits increased 66 per cent to \$74.4m, slightly more than market forecasts.

Dealers said Fisher would have closed higher were it not for the bid speculation. Mr Tony Miller, executive chairman, predicted to analysts that the food distributor would be in the FT-SE 100 index by the end of next year.

Although Fisher may hit its targets by organic growth, analysts believed a takeover seems the most likely route into the index. Dole, a US fresh fruit producer company, was the most widely expected target for Fisher. However, that caused Geest, mentioned as a Fisher acquisition candidate, to slip 2 to 389p. Another possible target was Polly Peck's Del Monte division. Analysts left their profit forecasts for the current

year unchanged at \$93-94m.

Standard Chartered, in which Malaysian businessman Mr Khoo Teck Poo recently increased his holding to 7.94 per cent, lost 4 to 264p. Turnover expanded from a routine \$600,000 to \$6m after a line of 6.4m shares was recorded on the Singapore stock exchange before the close.

Lloyds Bank shares were unsettled during early dealings by a bearish note from Smith New Court. The shares slipped to 274p before rallying to close only 3 off at 277p after news that the bank had agreed to pay \$1.2bn of interest on its debt arrears during 1991. Brazil had not paid interest on the debt since July 1989. Mr Chris Wheeler at Lehman Brothers, the US investment bank, said the news represented "a welcome break in the debt logjam; it's certainly positive news for Lloyds and Midland". Midland edged 2 higher to 192p. NatWest was a similar amount firmer at 259p in spite of what were described as poor third quarter figures from its US subsidiary.

Hamro, the merchant bank, eased 2 to 213p after a profits downgrade. Gerrard & National, the discount house, lost 7 to 278p following the interim statement.

A buy recommendation issued by Mr Simon Willis at County NatWest produced heavy activity in Willis Corroon which touched 211p before ending the day at 209p.

Cookson, the industrial materials group, hit recently by heavy profit downgrades and adverse publicity about debt levels, perked up on talk of an upgrading. The securities house mentioned in the market denied raising its estimate, but

Equities had merely blinked at the news, shading only briefly into negative territory before rebounding quickly as Wall Street came in strongly. Although there was no great upturn in business in London, the lack of follow-through became evident when insurance shares reacted quickly when a leading insurer warned that a leading insurer warned that property subsidence claims were hurting.

By the close, the gain in the FT-SE index had been reduced to 14.5 for a final quotation of 2,029.2. Market strategists held divided views on the outlook for equities, some still warning that Footsie 1,800 is possible

while others hope the market can regain the 2,100 mark before Christmas.

Seag volume reached only 359.6m yesterday against Wednesday's 545.9m which took in the major deal in Premier Consolidated stock. Statistics from the International Stock Exchange show that retail investment activity, which rose sharply but very briefly following the British government's decision on ERM entry, has now fallen away again. Average retail turnover in the first three days of this week was \$556m compared with the \$1bn to \$2bn daily totals recorded earlier in the month.

Cookson still rallied 3 to 71p. Diplomas moved higher, gaining 6 to 203p, on hopes that it would make last year's profit levels, in spite of difficult trading conditions in the building and semiconductor markets. The company usually reports in late November or early December.

Failure of the heavily discounted rights issue - only 3 per cent was taken up by existing shareholders - left textile concern G & G Kynoch 7 down at 38p.

Unilever gained 5 to 644p after sterling weakened against the D-Mark. Hillsdown eased a penny to 259p as turnover rose to 3.2m on suggestions that a line of 1m may have been on offer.

Great Walker made up much of Wednesday's steep fall with a rise of 14 to 74p. The two-day decline was cut to 10p, as the market waited for news of a long talked-of management buy-out at the Goldcrest film production business.

Trading in the shares of two companies were suspended pending clarification of their financial positions. Noble Barrow, the leisure company run by Ms Bilde Nevzat, the sister of Mr Asil Nidari, chairman of already-suspended Polly Peck, was suspended at 26p. On Wednesday it had fallen 7 to 26p. Kestrel, a marketing and financial services group, was suspended at 34p, having lost 2 during the morning session.

Pearson weakened with analysts blaming institutional concern over the prospects for News Corporation, the Australian media channel, with the purchase of a UK business and an option to buy a Dutch/German company. Pannure Gordon placed just

under 2.6m Hartstone shares at 158p each to help the acquisitions, which will cost up to \$2m. Pannure said the placing was 1% oversubscribed.

Chesterfield Properties was unchanged at 540p in spite of a higher interim dividend and an increase in half year profits. The company warned that although profits were in line with expectations, full year figures are expected to include a lower valuation of the company's property portfolio.

Hammerson "A" moved up 14 to 563p as a weaker pound helped increase the company's revenue from overseas earnings. Other leading stocks suffered from a general lack of volume, but were marked up as most sectors reacted to the firmer tone on Wall Street. Oil

shares substantially underperformed the wider market, hit by another reduction in crude oil prices. December Brent slipped towards \$33 a barrel having topped \$40 in recent weeks.

Shell managed a minor gain at 448p while BP, which announced the sale of its New Zealand exploration and production interests for \$112m, closed little changed at 389p. Of the second-liners, Ranger stood out with a gain of 13 at 378p. Enterprise drifted off 5 to 683p and Lasso, on higher than usual turnover of 1.7m, lost 8 to 431p.

Other Market statistics, including the FT-Actuaries share index, Page 29

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Insurers subside at close

Composite insurers traded erratically, first on the upside to stories of possible imminent takeover moves in the UK arena by Assicurati, the French insurance group, and then on the downside to bearish talk about big profits downgrades triggered by fears of major claims over household subsidence.

Early gains in the sector were rapidly reversed after Assicurati, the French insurance group, and then on the downside to bearish talk about big profits downgrades triggered by fears of major claims over household subsidence.

The final blow came with reports that one of the composite insurers had informed analysts of a doubling in subsidence claims since the summer, this unleashed a wave of selling throughout the sector.

Talk in the market suggested a series of big profits downgrades. Board Govett's Chris Hitchings said that subsidence losses "will be much higher than previously expected", and will affect the companies with big household exposure, such as Royal, Sun Alliance and Legal & General. "The net effect could be that Royal and Sun Alliance may post full year losses in excess of \$100m," said Mr Hitchings. BZW said it had taken a bearish view of Royal's dividend prospects as had US investment houses.

Commercial Union closed 9p down at 484p, Guardian Royal off at 183p, Royal 14 lower at 389p and Sun Alliance 9p cheaper at 324p.

Mixed views

Trafalgar House rebounded from weakness on suggestions that an investment fund had taken a positive view over prospects for the group's final dividend. Two London securities houses were said to be recommending the stock. Salomon Brothers advised clients to switch from the P&O into Trafalgar, on the basis of the former's outperformance over the past six months. Analysts held mixed views on dividend prospects, believing that much depends on whether any other major UK group cuts its dividend before Trafalgar reports in December.

Two large deals, each of 1.6m shares, were transacted yesterday as Trafalgar rose 9 to 197p. The volume of 5.2m shares was one of the heaviest for any

FT-SE index constituent Mr Charles Fick of Nomura Research, who rates Trafalgar a potential recovery stock, said another cut in UK interest rates would help the group maintain its final payout.

FT-A All-Share Index

Equity Shares Traded

Turnover by volume (million)

Aug Sep Oct

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Bank of Ireland changes UK structure

Mr Nick Greenfield, formerly commercial development director of the Peter Dominic Group, part of GrandMet, has formed his own company within the ARCHIMETES GROUP.

Mr Russell Lehman has been appointed the first director of International equity broking at CREDIT LYONNAIS, and the first foreigner to take up a senior post in the bank's capital markets division in Paris. Mr Michael Kerr-Dineen takes over from Mr Lehman as head of institutional equities at Laing & Cruckbank, the bank's London subsidiary, retaining responsibility for Laing & Cruckbank investment Management, the private client arm.

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Mr Malcolm Berryman (pictured) has been made appointed actuary at CROWN FINANCIAL MANAGEMENT. He joined last April as appointed actuary designate. He was with Cornhill.

Mr Ian Salisbury of Maguire & Co, and Mr Gerry Deighton, chairman of Ansett Associates, have joined the board of RIBA INDEMNITY RESEARCH as non-executive directors.

Mr Leslie Aaronson, Mr Ronald Aaronson, Mr Henry Aaronson, Mr A. Allen and Mr A. Davis have resigned as directors of AARONSON BROTHERS. Mr M. Gluz, Mr M. Sobania, Mr T.E. Allison and Mr K. Kohler have been appointed directors.

Mr David Muir (pictured) has been appointed group marketing and development director of PICKFORDS, part of the MFC. He was director, removals division, Abels of Watton.

Mr John Barber is to be appointed general manager of ROYAL REINSURANCE CO. He is assistant general manager (operations).

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High	Low	Stock	Price

BRITISH FUNDS - Cont'd			
High	Low	Stock	Price

AMERICANS - Cont'd			
High	Low	Stock	Price

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High	Low	Stock	Price

CORPORATION LOANS			
High	Low	Stock	Price

COMMONWEALTH & AFRICAN LOANS			
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LOANS			
High	Low	Stock	Price

Building Societies			
High	Low	Stock	Price

Public Board and Ind.			
High	Low	Stock	Price

FOREIGN BONDS & RAILS			
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AMERICANS			
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CANADIANS			
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Over Fifteen Years			
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Continued on next page			
High	Low	Stock	Price

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High	Low	Stock	Price

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BANKS, HP & LEASING										BUILDING, TIMBER, ROADS										ELECTRICALS - Cont'd										ENGINEERING - Cont'd										INDUSTRIALS (Misc.) - Cont'd										INDUSTRIALS (Misc.) - Cont'd																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																		
1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058

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MOTORS, AIRCRAFT TRADES

Cont'd

1990	High	Low	Stock	Price	±	Div	Yield	P/E
424	10.00	9.75	424	10.00	0.25	0.00	0.00	10.00
425	10.00	9.75	425	10.00	0.25	0.00	0.00	10.00
426	10.00	9.75	426	10.00	0.25	0.00	0.00	10.00
427	10.00	9.75	427	10.00	0.25	0.00	0.00	10.00
428	10.00	9.75	428	10.00	0.25	0.00	0.00	10.00
429	10.00	9.75	429	10.00	0.25	0.00	0.00	10.00
430	10.00	9.75	430	10.00	0.25	0.00	0.00	10.00
431	10.00	9.75	431	10.00	0.25	0.00	0.00	10.00
432	10.00	9.75	432	10.00	0.25	0.00	0.00	10.00
433	10.00	9.75	433	10.00	0.25	0.00	0.00	10.00
434	10.00	9.75	434	10.00	0.25	0.00	0.00	10.00
435	10.00	9.75	435	10.00	0.25	0.00	0.00	10.00
436	10.00	9.75	436	10.00	0.25	0.00	0.00	10.00
437	10.00	9.75	437	10.00	0.25	0.00	0.00	10.00
438	10.00	9.75	438	10.00	0.25	0.00	0.00	10.00
439	10.00	9.75	439	10.00	0.25	0.00	0.00	10.00
440	10.00	9.75	440	10.00	0.25	0.00	0.00	10.00
441	10.00	9.75	441	10.00	0.25	0.00	0.00	10.00
442	10.00	9.75	442	10.00	0.25	0.00	0.00	10.00
443	10.00	9.75	443	10.00	0.25	0.00	0.00	10.00
444	10.00	9.75	444	10.00	0.25	0.00	0.00	10.00
445	10.00	9.75	445	10.00	0.25	0.00	0.00	10.00
446	10.00	9.75	446	10.00	0.25	0.00	0.00	10.00
447	10.00	9.75	447	10.00	0.25	0.00	0.00	10.00
448	10.00	9.75	448	10.00	0.25	0.00	0.00	10.00
449	10.00	9.75	449	10.00	0.25	0.00	0.00	10.00
450	10.00	9.75	450	10.00	0.25	0.00	0.00	10.00

NEWSPAPERS, PUBLISHERS

1990	High	Low	Stock	Price	±	Div	Yield	P/E
451	10.00	9.75	451	10.00	0.25	0.00	0.00	10.00
452	10.00	9.75	452	10.00	0.25	0.00	0.00	10.00
453	10.00	9.75	453	10.00	0.25	0.00	0.00	10.00
454	10.00	9.75	454	10.00	0.25	0.00	0.00	10.00
455	10.00	9.75	455	10.00	0.25	0.00	0.00	10.00
456	10.00	9.75	456	10.00	0.25	0.00	0.00	10.00
457	10.00	9.75	457	10.00	0.25	0.00	0.00	10.00
458	10.00	9.75	458	10.00	0.25	0.00	0.00	10.00
459	10.00	9.75	459	10.00	0.25	0.00	0.00	10.00
460	10.00	9.75	460	10.00	0.25	0.00	0.00	10.00
461	10.00	9.75	461	10.00	0.25	0.00	0.00	10.00
462	10.00	9.75	462	10.00	0.25	0.00	0.00	10.00
463	10.00	9.75	463	10.00	0.25	0.00	0.00	10.00
464	10.00	9.75	464	10.00	0.25	0.00	0.00	10.00
465	10.00	9.75	465	10.00	0.25	0.00	0.00	10.00
466	10.00	9.75	466	10.00	0.25	0.00	0.00	10.00
467	10.00	9.75	467	10.00	0.25	0.00	0.00	10.00
468	10.00	9.75	468	10.00	0.25	0.00	0.00	10.00
469	10.00	9.75	469	10.00	0.25	0.00	0.00	10.00
470	10.00	9.75	470	10.00	0.25	0.00	0.00	10.00

PAPER, PRINTING, ADVERTISING

1990	High	Low	Stock	Price	±	Div	Yield	P/E
471	10.00	9.75	471	10.00	0.25	0.00	0.00	10.00
472	10.00	9.75	472	10.00	0.25	0.00	0.00	10.00
473	10.00	9.75	473	10.00	0.25	0.00	0.00	10.00
474	10.00	9.75	474	10.00	0.25	0.00	0.00	10.00
475	10.00	9.75	475	10.00	0.25	0.00	0.00	10.00
476	10.00	9.75	476	10.00	0.25	0.00	0.00	10.00
477	10.00	9.75	477	10.00	0.25	0.00	0.00	10.00
478	10.00	9.75	478	10.00	0.25	0.00	0.00	10.00
479	10.00	9.75	479	10.00	0.25	0.00	0.00	10.00
480	10.00	9.75	480	10.00	0.25	0.00	0.00	10.00
481	10.00	9.75	481	10.00	0.25	0.00	0.00	10.00
482	10.00	9.75	482	10.00	0.25	0.00	0.00	10.00
483	10.00	9.75	483	10.00	0.25	0.00	0.00	10.00
484	10.00	9.75	484	10.00	0.25	0.00	0.00	10.00
485	10.00	9.75	485	10.00	0.25	0.00	0.00	10.00
486	10.00	9.75	486	10.00	0.25	0.00	0.00	10.00
487	10.00	9.75	487	10.00	0.25	0.00	0.00	10.00
488	10.00	9.75	488	10.00	0.25	0.00	0.00	10.00
489	10.00	9.75	489	10.00	0.25	0.00	0.00	10.00
490	10.00	9.75	490	10.00	0.25	0.00	0.00	10.00
491	10.00	9.75	491	10.00	0.25	0.00	0.00	10.00
492	10.00	9.75	492	10.00	0.25	0.00	0.00	10.00
493	10.00	9.75	493	10.00	0.25	0.00	0.00	10.00
494	10.00	9.75	494	10.00	0.25	0.00	0.00	10.00
495	10.00	9.75	495	10.00	0.25	0.00	0.00	10.00
496	10.00	9.75	496	10.00	0.25	0.00	0.00	10.00
497	10.00	9.75	497	10.00	0.25	0.00	0.00	10.00
498	10.00	9.75	498	10.00	0.25	0.00	0.00	10.00
499	10.00	9.75	499	10.00	0.25	0.00	0.00	10.00
500	10.00	9.75	500	10.00	0.25	0.00	0.00	10.00

PROPERTY

1990	High	Low	Stock	Price	±	Div	Yield	P/E
501	10.00	9.75	501	10.00	0.25	0.00	0.00	10.00
502	10.00	9.75	502	10.00	0.25	0.00	0.00	10.00
503	10.00	9.75	503	10.00	0.25	0.00	0.00	10.00
504	10.00	9.75	504	10.00	0.25	0.00	0.00	10.00
505	10.00	9.75	505	10.00	0.25	0.00	0.00	10.00
506	10.00	9.75	506	10.00	0.25	0.00	0.00	10.00
507	10.00	9.75	507	10.00	0.25	0.00	0.00	10.00
508	10.00	9.75	508	10.00	0.25	0.00	0.00	10.00
509	10.00	9.75	509	10.00	0.25	0.00	0.00	10.00
510	10.00	9.75	510	10.00	0.25	0.00	0.00	10.00
511	10.00	9.75	511	10.00	0.25	0.00	0.00	10.00
512	10.00	9.75	512	10.00	0.25	0.00	0.00	10.00
513	10.00	9.75	513	10.00	0.25	0.00	0.00	10.00
514	10.00	9.75	514	10.00	0.25	0.00	0.00	10.00
515	10.00	9.75	515	10.00	0.25	0.00	0.00	10.00
516	10.00	9.75	516	10.00	0.25	0.00	0.00	10.00
517	10.00	9.75	517	10.00	0.25	0.00	0.00	10.00
518	10.00	9.75	518	10.00	0.25	0.00	0.00	10.00
519	10.00	9.75	519	10.00	0.25	0.00	0.00	10.00
520	10.00	9.75	520	10.00	0.25	0.00	0.00	10.00
521	10.00	9.75	521	10.00	0.25	0.00	0.00	10.00
522	10.00	9.75	522	10.00	0.25	0.00	0.00	10.00
523	10.00	9.75	523	10.00	0.25	0.00	0.00	10.00
524	10.00	9.75	524	10.00	0.25	0.00	0.00	10.00
525	10.00	9.75	525	10.00	0.25	0.00	0.00	10.00
526	10.00	9.75	526	10.00	0.25	0.00	0.00	10.00
527	10.00	9.75	527	10.00	0.25	0.00	0.00	10.00
528	10.00	9.75	528	10.00	0.25	0.00	0.00	10.00
529	10.00	9.75	529	10.00	0.25	0.00	0.00	10.00
530	10.00	9.75	530	10.00	0.25	0.00	0.00	10.00
531	10.00	9.75	531	10.00	0.25	0.00	0.00	10.00
532	10.00	9.75	532	10.00	0.25	0.00	0.00	10.00
533	10.00	9.75	533	10.00	0.25	0.00	0.00	10.00
534	10.00	9.75	534	10.00	0.25	0.00	0.00	10.00
535	10.00	9.75	535	10.00	0.25	0.00	0.00	10.00
536	10.00	9.75	536	10.00	0.25	0.00	0.00	10.00
537	10.00	9.75	537	10.00	0.25	0.00	0.00	10.00
538	10.00	9.75	538	10.00	0.25	0.00	0.00	10.00
539	10.00	9.75	539	10.00	0.25	0.00	0.00	10.00
540	10.00	9.75	540	10.00	0.25	0.00	0.00	10.00
541	10.00	9.75	541	10.00	0.25	0.00	0.00	10.00
542	10.00	9.75	542	10.00	0.25	0.00	0.00	10.00
543	10.00	9.75	543	10.00	0.25	0.00	0.00	10.00
544	10.00	9.75	544	10.00	0.25	0.00	0.00	10.00
545	10.00	9.75	545	10.00	0.25	0.00	0.00	10.00
546	10.00	9.75	546	10.00	0.25	0.00	0.00	10.00
547	10.00	9.75	547	10.00	0.25	0.00	0.00	10.00
548	10.00	9.75	548	10.00	0.25	0.00	0.00	10.00
549	10.00	9.75	549	10.00	0.25	0.00	0.00	10.00
550	10.00	9.75	550	10.00	0.25	0.00	0.00	10.00

PROPERTY - Cont'd

1990	High	Low	Stock	Price	±	Div	Yield	P/E
551	10.00	9.75	551	10.00	0.25	0.00	0.00	10.00
552	10.00	9.75	552	10.00	0.25	0.00	0.00	10.00
553	10.00	9.75	553	10.00	0.25	0.00	0.00	10.00

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NOTE: A short period of time may elapse before prices become available.

هكذا صنع القوم

هكذا عن الزهري

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[illegible]

هكذا هي القصة

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar steady but pound falls

ECONOMIC NEWS had little impact on the dollar, but pushed sterling down on the foreign exchange yesterday. The US currency touched a record trading low of DM1.510. It then rallied in late European trading to finish little changed on the day, despite a rise in the August US trade deficit to \$9.34bn from \$8.12bn. The trade gap was slightly wider than expected, but an unchanged rise of 0.8 per cent in September US consumer prices was slightly below most forecasts. Year-on-year inflation climbed to 4.2 from 3.6 per cent, but was below expectations of 4.4 per cent.

The dollar showed a reluctance to move below \$1.5000. Despite rebounding it still finished in London at an all time closing low of DM1.510 against DM1.510 previously. In terms of the Japanese yen the dollar closed below ¥125.00 for the first time since 1988. It fell to ¥124.90 from ¥125.20, while closing unchanged at FFfr.0625 and improving slightly to SFfr.1375 from SFfr.13725. On Bank of England figures the dollar's index rose to 60.3 from 60.1.

Sterling lost ground, although its reaction to figures on UK money supply, bank lending and employment trends was muted. Dealers

were hoping for some positive news to support the currency from last night's speech in the City by Mr John Major, the UK Chancellor of the Exchequer. Money supply trends were in line with expectations. On the other hand data on lending and employment were regarded as bad for the economy but possibly bullish for the pound as hopes of cuts in UK interest rates continued to fade. Lending by banks and building societies (M4) rose £7.5bn in September, against £4.8bn in August. The market was looking for an increase of about £5.0bn and was also concerned at a rise of 10 per cent in August average earnings. The July figure was revised up to a rise of 10 per cent from 9.8 per cent.

The pound hovered around the mid-rate of DM2.95 against the D-Mark within the European Monetary System

exchange rate mechanism. It finished in London at DM2.9525 compared with DM2.9700 on Wednesday. Sterling fell to FFfr.8825 from FFfr.9475; to SFfr.14875 from SFfr.15000; and to ¥244.00 from ¥246.00. In terms of the US dollar it lost 1.10 cents to \$1.9540. The pound's index fell 0.6 to 60.3.

Sterling drifted lower within the ERM, finishing 0.30 per cent above its central rate against the lowest placed Italian lira, compared with 0.81 per cent on Wednesday. The Australian dollar continued to weaken, falling to 76.90 US cents in London from 78.25 cents in Sydney. Selling by the Reserve Bank of Australia and comments by Mr Bob Hawke, the Australian prime minister, about interest rates being above the levels that the government wanted in the medium term, pushed the currency down.

EMS EUROPEAN CURRENCY UNIT RATES

	Unit	Oct 18	Oct 19	% Change
Belgium	100 Francs	123.631	123.631	0.00
France	100 Francs	123.631	123.631	0.00
Germany	100 Marks	123.631	123.631	0.00
Italy	100 Liras	123.631	123.631	0.00
Netherlands	100 Guilders	123.631	123.631	0.00
Portugal	100 Escudos	123.631	123.631	0.00
Spain	100 Pesetas	123.631	123.631	0.00
Greece	100 Dracmas	123.631	123.631	0.00
Ireland	100 Pounds	123.631	123.631	0.00
UK	100 Pounds	123.631	123.631	0.00

Unit central rates set by the European Commission. Conversion rates are rounded to two decimal places. Percentage changes are calculated on the basis of the previous day's closing rate. The maximum permitted percentage deviation of the currency's market rate from its central rate is 0.5 per cent.

STERLING INDEX

	Oct 18	Oct 19	% Change
US Dollar	60.1	60.3	0.3
Japanese Yen	125.20	124.90	-0.2
French Franc	66.25	66.25	0.0
German Mark	60.1	60.3	0.3
Italian Lira	60.1	60.3	0.3
Spanish Peseta	60.1	60.3	0.3
Portuguese Escudo	60.1	60.3	0.3
Greek Drachma	60.1	60.3	0.3
Irish Pound	60.1	60.3	0.3
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CURRENCY MOVEMENTS

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MONEY MARKET FUNDS

Money Market Trust Funds

Money Market			
Trust Funds			
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WORLD STOCK MARKETS

Table with multiple columns for various stock markets including Australia, Canada, France, Germany, Italy, Japan, South Africa, Sweden, Switzerland, Taiwan, Hong Kong, and others. Each section lists stock prices and changes.

Table titled 'CANADA' showing stock prices and changes for various Canadian companies like Alcan, Inco, and others.

Table titled 'INDICES' showing various stock indices like DOW JONES, S&P 500, and others with their respective values and changes.

Table titled 'TOKYO - Most Active Stocks' showing the most active stocks in the Tokyo market on Thursday, October 18, 1990.

Advertisement for 'EAST MIDLANDS' featuring a survey by The Financial Times, contact information for Paul M. Jefferis or Anthony G. Hayes, and details about the survey's scope and results.

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

هكذا هي القليل

NASDAQ NATIONAL MARKET

Sales										Sales									
Clng	Stck	Dtr.	1000	High	Low	Last Clng	Stck	Dtr.	1000	High	Low	Last Clng	Stck	Dtr.	1000	High	Low	Last Clng	
1	05	02	1.29	6	483	10	0	7	10	+	7	10	0	7	10	+	7	10	0

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4pm prices
October 18

[illegible]

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

AMERICA

Dow advances on firm bonds and profit-taking

Wall Street

PROFIT-TAKING combined with relief that corporate results have not been as bad as anticipated helped US equities maintain their rally yesterday afternoon in spite of higher oil prices, writes Karen Zagor in New York.

The Dow Jones Industrial Average was 64.85 higher at 2,452.72 on heavy volume of 204.1m shares. The rally was broadly based, with advancing issues leading declining by 1.14 to 4.1 and the Standard & Poor's 500 index rising 6.98 to 305.74. On Wednesday, the Dow added 6.88 to 2387.57. Stocks benefited from firmness in the bond market, where the treasury's benchmark 30-year bond had climbed 3/8 at mid-session to yield 8.8 per cent, before falling back as oil prices recovered to end the day up 1/8, yielding 8.82 per cent.

The bond market took some of its strength from September's consumer price index, which rose 0.5 per cent, less than the 0.9 per cent the market had expected.

Both the stock and bond markets were bolstered in the morning by plunging oil prices. November crude oil was quoted more than \$2 a barrel lower at mid-session before settling up 8 cents at \$26.92. Reports of shootings in Israel. Blue chip issues were

actively traded yesterday morning. Philip Morris rose 1/4 to \$46 1/8 and IBM climbed 3/4 to \$106 1/4.

Schlumberger gained 5/8 to \$55 1/2 on third quarter net income of 62 cents against 48 cents the previous year.

Mattel improved 3/4 to \$17 1/4 after reporting third quarter 73 earnings of 35 cents a share from 76 cents.

In the secondary market, the NASDAQ composite jumped 7.25 to 334.03 with technology issues pacing trading.

Apple Computer gained \$2 to \$22 1/2. Quantum added 1/4 to \$15 1/4 and Conner Peripherals climbed 3/4 to \$19 1/4.

However, MCI Communications declined, falling 1/4 to \$27 1/4 after losing 1/4 a day earlier.

Canada

TORONTO share prices closed sharply higher in moderate trading. The composite index rose 36.64 to 3,060.02 with gains outnumbering losers 315 to 198.

Volume of 60.4m shares was inflated by 42.5m Canadian Express shares. Hees International said its offer for up to 40m Canadian Express shares was oversubscribed.

Among mining issues, Alcan was up 3/4 to C\$22 1/4, Inco rose 1/2 to C\$27 1/4 and Cominco was up 3/4 to C\$19 1/4.

Rothmans rose C\$7 1/4 to C\$90 1/4.

about \$9 in the previous two days of trading. Officials are looking into allegations that one of the association's officers inflated assets and bolstered the company's stock price by buying worthless loans.

PepsiCo, which fell 1/4 Wednesday on reports that its stock was being sold downgraded, added 1/4 to \$24.

Baxter International rose \$1 to \$26 1/4 in heavy trading after

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Venezuela and India keep a grip on gains

Jacqueline Moore examines the performance of emerging markets during September

A SECOND month of uncertainty in the Gulf weighed heavily on most emerging markets in September, with only Venezuela and India holding firmly to an upward path.

Asia's markets were the hardest hit, with Thailand, the Philippines and Taiwan recording the biggest falls on the month in dollar terms, according to the International Finance Corporation, part of the World Bank based in Washington, D.C. Oil price rises frightened away investors in all three markets. The Thai government raised domestic oil prices for the first time in two years.

In Manila, a strike in the petroleum increases, together with continued fears of a coup attempt, troubled the market. "Political tensions due to another series of bombings, and the verdict [at the end of the month] that a number of military personnel were guilty of murdering former president Ferdinand Marcos, shook the market," says Hoare Govett, the UK brokers. A military revolt, which finally came in early October, was soon quashed.

Another fall last month in Taiwan took the market's decline this year to 70.4 per

IFC EMERGING MARKETS PRICE INDICES							
Market	No. of stocks	Sept. 29 1990	% Change over 4 weeks (Dollar terms)	% Change on Dec '89	Sept. 29 1990	% Change over 4 weeks (Local currency terms)	% Change on Dec '89
Latin America							
Argentina	(24)	290.23	+10.2	-30.8	5,128.038	-1.2	+188.5
Brazil	(56)	59.89	-17.2	-51.8	1,484,510	-3.1	+246.8
Chile	(28)	659.90	-1.4	+6.5	1,568.24	-0.7	+11.4
Colombia	(20)	271.18	-6.4	+19.0	1,247.83	-2.9	+47.4
Mexico	(54)	639.44	-3.0	+7.9	9,414.43	-8.7	+16.3
Venezuela	(19)	321.45	+16.0	+326.9	2,014.45	+15.8	+381.3
East Asia							
Korea	(63)	296.31	-0.2	-36.0	256.19	-0.2	-32.4
Philippines	(29)	861.05	-27.2	-55.3	1,080.67	-25.2	-49.1
Taiwan, China	(64)	390.98	-25.8	-70.4	265.42	-26.0	-69.5
South Asia							
India	(60)	318.42	+4.3	+55.9	450.32	+8.3	+85.2
Malaysia	(62)	119.20	-16.6	-21.6	132.61	-16.2	-21.6
Thailand	(34)	282.80	-27.4	-29.3	263.03	-28.0	-30.3
Europe/Middle East							
Greece	(26)	540.36	-14.9	+127.4	768.80	-15.9	+124.4
Jordan	(25)	87.21	+0.2	-5.8	149.39	-1.5	-4.8
Portugal	(27)	496.65	-13.2	-27.1	444.61	-11.6	-32.2
Turkey	(18)	537.92	-12.3	+99.2	1,203.46	-10.7	+64.7

Source: International Finance Corporation, Base date: Dec 31, 1984, 1 Jan 1989 = 100, 30 Dec 1989 = 100.

cent in dollar terms. This prompted the government to take action to announce plans to allow foreigners to invest directly in the market, and order the domestic labour pension fund to place up to 20 per cent of its assets in equities.

Europe also had a disappointing four weeks, with

Greece, Portugal and Turkey all retreating. The Greek decline was partly due to strikes by public sector employees, which closed the banks and the bourse. "The decision against Athens for the 1996 Olympics was also a massive disappointment," says Corporate Broking Services, an

emerging markets specialist. Latin America was more mixed. Venezuela, as an oil exporter, continued to be one of the few beneficiaries of the Middle East crisis. It followed its 37 per cent surge in dollar terms in August with a rise of 16 per cent last month, extending its rise in dollar terms this

year to 327 per cent - the best performance in the world. Argentina also registered a healthy gain of 19.3 per cent in dollar terms, but ended slightly lower on the local currency index. "President Menem's efforts to reduce the massive fiscal deficit, combined with the adoption of free market policies and a huge privatisation programme, should bring monthly inflation down to single digits by the end of this year," says Corporate Broking Services. "These measures will revive investment in the stock market." Elsewhere in Latin America, Brazil and Mexico had a weak month. Brazil continued to suffer from concern over the long-term impact of the Gulf situation, as well as the tight monetary policy in the domestic market and further devaluation in the cruzado, according to Corporate Broking Services. In Mexico, the benefits of higher oil prices prevented sharper losses, but investors were worried about the possibility of recession in the US, which would hurt Mexican exporters. Meanwhile, the Indian rally, which began in mid-June, kept its momentum, with some companies expected to benefit from the higher oil prices.

ASIA PACIFIC

Nikkei breaches 24,000 on improved volume

Tokyo

EQUITIES advanced in brisk trading yesterday, with the Nikkei average closing above 24,000 for the first time in a month. Investors, encouraged by the strong yen and rising bond prices, bought heavily in almost all sectors, writes Marina Gannon in Tokyo.

The Nikkei ended at the day's high of 24,367.08, up 507.72 or 2.1 per cent - its first close above 24,000 since September 17. The day's low was 23,769.

Turnover improved to 700m shares from 600m. A slight lull in trading mid-morning, caused by concern at the sharp pace of the advance in stock prices, was overridden later by renewed enthusiasm for the strong currency.

Rises led by 719 to 377 and 1.16 issues were unchanged. The Topix index of all listed stocks rose 30.19 to 1,783.83, and the second section also advanced. In London trading, the ISE/Nikkei 50 index lost 3.28 to 1,380.48.

Index-linked buying accounted for much of the morning's gain and institutional investors were also strong buyers. Financials were sought, with Bank of Tokyo adding Y104 to Y1,060, Mitsui Bussan Kaisha rising Y120 to Y1,470 and Daiwa Securities gaining Y80 to Y1,060. Sumitomo Bank, weak recently after the arrest of a former branch manager on allegations of illegal loan dealing, rose Y30 to Y1,680.

Domestic demand-related shares, from shipbuilders and construction to railways, rose. Chemicals and steels were also strong. Mitsubishi Kasei gained Y19 to Y364 and Nippon Steel, the 224.93 advance issue by a long measure, rose

SOUTH AFRICA

GOLD SHARES in the Johannesburg market gave up most of their morning gains yesterday as bullion prices fell back in the afternoon. The all-gold index closed at 1,363, up 5, but well off an early high of 1,378. Trading was light.

Y28 to Y470.

High technology shares, suffering under the strong yen because of their heavy dependence on exports, fell sharply. TDK lost Y280 to Y4,500, Sony was off Y230 to Y6,450 and Pioneer Electronic fell Y170 to Y4,230.

Pharmaceutical and motor issues were mixed, with Green Cross rising Y80 to Y1,230 and Dainippon Pharmaceutical adding Y50 to Y2,070, but Yamanouchi Pharmaceutical losing Y40 to Y2,830. Toyota Motor dipped Y40 to Y1,570, while Nissan Motor added Y10 to Y800.

In Osaka, the OSE index added 249.32 to 37,328.11 on improved volume of 57.8m shares compared with Wednesday's 42.6m. Mirroring stock movements in Tokyo, ship-

buildings, railways and steels advanced, and construction and textiles held firm.

Roundup

CURRENCY differentials, a lack of bad news from the Gulf and easier oil prices assisted small rises in the Pacific Rim.

NEW ZEALAND rose as a weak domestic dollar prompted some rare overseas buying.

Brokers were cautious about whether the advance would continue, after the central bank raised interest rates to support the currency.

The Barclays index closed 41.57 or 3 per cent higher at 1,413.93, its biggest daily gain since the end of August. Turnover climbed to NZ\$17.6m from NZ\$12.2m.

AUSTRALIA was boosted by

a weakening Australian dollar. The All Ordinaries index rose 13.4 to 1,355.2, its third consecutive gain. Turnover rose to AS\$18.2m from AS\$17.637m.

Bank stocks gained on hopes that Monday's interest rate cut would alleviate bad debts and pressure on customers from a slowing in the economy.

RECRUITMENT

JOBS: Durham heads graduate-employment league How universities fared

SAY NOT the struggle naught availed, advised the poet A.H. Clough. And as far as the table over to the right is concerned, he spoke true. Before telling why, however, I had better explain what the table does.

It ranks the United Kingdom's state-financed campus universities by what might be described as the employability of their new bachelor-level graduates. But the basis of the ranking is not the degree-winners' positive success in getting a desirable job.

To use that as a measure would be misleading because a quarter of them do not look for paid work in most cases preferring to continue their academic studies or go into full-time training. It is only if they fail to find a place that they enter the employment stakes alongside their contemporaries who start seeking a worthwhile job from scratch.

Even when the economy is buoyant, however, not all of the seekers find. At the end of the year when they graduated, some are in only a short-term job - defined as one expected to last at most three months - or flatly unemployed.

Those two categories form the basis of the ranking. In essence, the better a university is at keeping its degree-winners out of them, the higher in the table it stands.

Believe it or not, the first seven columns after the institutions' names are fairly straightforward. They all refer to the latest crop of graduates on whom statistics are available - those domiciled in the UK who completed their course in the summer of 1989.

The first gives each university's total output of UK bachelor-level people. The next shows the percentages of them whose whereabouts could not be traced on December 31, some six months after they won their degree. The third gives the number whose doings were known.

Then come four columns which divide those of known whereabouts into four different groups, starting with the percentages who obtained longer-term jobs. Next we have the shares who continued their studies or undertook full-time training, followed by the proportions who for some reason were neither studying, training nor available for paid work. They do not include people who were on an organisation's payroll while they were studying, and returned to work for it after finishing their course. The last of the four columns shows the

straightforward percentages of the 1989 outputs who were either unemployed or in at best a short-term job.

Now when I printed the table on previous occasions, I ranked the universities simply on those straightforward one-year figures. And it is that which brings me back to the poet's wisecrack to the effect that the struggle sometimes comes to something.

For the upshot of the simple ranking was an annual flood of complaints that it was unfair. The protesters said graduates in some subjects such as engineering are inevitably more employable than their counterparts in others. So the ranking discriminated in favour of institutions with a high proportion of engineering and the like in their mix of subjects, and against those with a leaning to the arts.

A lesser complaint was that, as demand for graduates in different places fluctuates in the short term, a single year's figures were a shaky measure of performance.

The second point could have been easily met by basing the ranking on averages across several years. But the problem of variances

in subject mix was a knotty one. I would happily have adjusted for them if I could have found out the percentages of each institution's graduates in different subjects.

By finding the all-universities average short-term and jobs rate for the separate subjects, I could give each university a "target" figure for its particular mix. The extent to which the actual figure was better or worse than the target would have been the basis of the ranking.

Unfortunately, the necessary information was deemed unsuitable for public consumption and, try as I might, I couldn't get hold of it.

At last, however, the blockage has been cleared. So the last three columns of today's table show the subject-adjusted scores over the three years 1987 to 1989.

First come the target numbers of students in the short-term and unemployed categories, followed by the actual numbers thereof. The percentage difference between each university's target and actual decides where it stands in the league.

Michael Dixon

UNIVERSITY	Total of new UK graduates produced in 1989	% not traced as at 31/12	No. whose whereabouts known at 31/12	% of known-activity graduates in Long-term study or training	% of known-activity graduates in Short-term work or jobs	Adjusted score 1987-1989	Target number short or jobless	Actual number short or jobless	% Difference - worse
Durham	1,286	13.5	1,043	58.7	27.6	8.3	365.6	187	+52.7
Brunel	573	5.8	540	78.7	14.3	2.4	129.1	71	+45.0
St Andrews	655	5.3	620	56.6	30.8	7.1	216.3	144	+34.9
Hull	1,241	21.1	1,129	59.5	25.7	8.2	355.1	245	+32.3
Lancaster	1,122	8.3	1,039	59.8	24.3	9.2	302.6	206	+30.7
Huddersfield	1,226	13.3	1,093	64.1	25.9	3.0	345.0	239	+30.1
Kent	886	6.3	833	76.0	14.8	4.4	254.5	178	+29.4
Bath	729	8.2	665	52.2	32.7	7.1	187.1	118	+28.5
Cardiff	2,577	6.0	2,417	55.1	33.2	4.0	730.7	544	+26.5
Aberdeen	1,016	5.5	965	54.9	30.0	3.8	286.8	215	+25.0
City	584	10.0	522	78.9	14.5	0.1	175.3	146	+22.5
Salford	780	6.1	731	58.4	26.6	7.1	202.2	152	+16.6
York	1,022	8.2	955	61.7	37.0	4.1	330.9	276	+14.0
Leicester	536	5.5	502	77.1	12.9	8.2	118.6	109	+13.2
Southampton	1,482	13.2	1,287	58.2	23.9	9.4	309.6	272	+12.1
Essex	626	11.0	557	55.5	27.3	7.7	176.3	156	+11.8
Cardiff	2,549	12.1	2,417	55.0	33.5	6.1	675.1	591	+11.5
Glasgow	2,211	3.2	2,141	60.2	29.8	2.6	569.2	504	+10.5
Aston	840	9.2	763	64.3	5.6	3.7	136.0	122	+10.3
Newcastle	1,709	4.9	1,625	63.4	19.8	9.0	401.9	361	+10.2
Dundee	648	4.8	617	57.8	33.7	4.4	113.4	106	+7.4
Heriot-Watt	759	4.8	726	76.1	14.6	2.3	124.9	117	+6.3
Queen's, Belfast	1,248	4.6	1,193	55.1	34.1	1.6	430.2	403	+6.3
Exeter	1,256	2.8	1,230	60.3	22.9	11.1	304.4	243	+5.9
Birmingham	2,058	16.4	1,879	58.8	21.7	9.6	427.4	406	+5.0
Bristol	1,894	4.4	1,820	58.2	24.8	8.5	431.4	418	+3.1
Strathclyde	1,349	7.2	1,252	71.0	21.0	2.4	281.4	277	+1.8
Leeds	2,237	4.5	2,193	63.3	21.4	6.7	590.5	632	-7.0
Edinburgh	2,042	8.9	1,852	58.2	27.4	5.8	461.1	495	-7.4
Bradford	934	4.6	891	75.5	11.8	2.9	246.5	278	-12.0
Wales	4,547	4.8	4,328	54.1	29.1	8.2	1,312.1	1,475	-12.4
London	7,594	30.0	5,213	63.6	23.0	5.1	1,421.9	1,624	-14.2
East Anglia	1,016	8.1	936	58.6	24.4	6.6	317.7	363	-14.3
Warwick	1,460	8.3	1,330	59.6	18.7	7.5	404.9	474	-17.1
Keele	585	8.5	517	45.6	31.3	4.1	194.4	228	-17.3
Stirling	580	5.1	550	64.8	18.0	5.0	178.3	210	-17.8
Loughborough	1,204	2.6	1,170	68.5	13.2	8.3	282.2	340	-18.0
Nottingham	1,577	7.5	1,459	60.1	21.5	7.2	393.1	471	-19.8
Manchester	2,526	8.8	2,304	58.2	21.0	11.1	628.7	763	-21.3
UMIST	732	6.3	692	74.3	15.7	4.5	142.5	178	-23.5
Sussex	888	4.8	826	44.3	20.2	10.0	287.0	357	-24.4
Ulster	1,825	1.3	1,804	65.0	18.1	4.1	494.8	665	-34.4
Sheffield	1,843	7.5	1,704	60.7	23.2	4.9	456.5	617	-35.2
Liverpool	1,703	7.9	1,587	58.6	23.4	3.8	438.1	584	-51.5
OVERALL	87,570	10.7	80,313	61.0	24.1	6.0	18,905.0	18,905	-

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Mrs. B. J. Smith, Personnel Officer,
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Or, for further information telephone Mr. J. Bishop,
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Please write with full career and salary details, indicating which position interests you, to: John Greene, Appointments Co-ordinator, Human Resources Development Unit, Girobank plc, Boodle, Merseyside GIR 0AA.

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■ The job will be based in London and the appointment will, initially, be for a period of 3 years, with the possibility of extension. It is hoped to make the appointment as soon as the successful candidate can become available. A remuneration package will be offered which will include a salary (negotiable but not less than £55,000 depending on qualifications and experience) plus a sizeable performance related addition. The package will include assistance with relocation (where appropriate) and a non-contributory pension scheme.

■ For an application pack (to be returned by 9 November 1990) please write to Andrew McBride, Civil Service Commission, Alencon Link, Basingstoke, Hants RG21 1JB or telephone Basingstoke (0256) 468551 (answering service operates outside office hours). Please quote ref: CE/VO. The Civil Service is an equal opportunity employer

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ACCOUNTANCY COLUMN

Survey examines need for special standards

By Pratap Chatterjee

THE INTERNATIONAL Accounting Standards Committee (IASC) will later this year send out a questionnaire to its developing-country members, asking them if they have special reporting needs that they feel have not been addressed by the committee. The IASC has been under pressure from several of its member countries to recognise that countries with diverse national economic systems and policies may need special accounting standards. Many countries use IASC standards because they do not have the resources to develop their own or because their own standards are based on colonial systems that are now badly out of date. For example, Namibia, which recently became independent, has asked the Institute of Certified Public Accountants of Kenya to help it set up a national accounting institute from scratch using international accounting standards. But many members have had to turn to the IASC for help in implementing specific IASC standards because of conflicts with national law. Some developing countries say the standards do not adequately reflect their economic circumstances. A letter from the Institute of Chartered Accountants of Zimbabwe to the IASC, reflects some of these concerns. It says: "Globalisation of capital markets appears to be the driving force behind proposed changes. It presupposes the existence of a free-market economy." The IASC has responded to the requests for special consideration by drawing up standards to address some of the more pressing problems in stan-

dards such as IAS 28, Financial Reporting in Hyperinflationary Economies, which was designed specifically with certain Latin American countries in mind. More recently, it has launched a survey of developing countries - which comprise two-thirds of its membership - to see if they really do need special treatment and if so, what these special areas might be. One aspect of the survey will be the various processes of drafting national standards. The IASC hopes to identify methods that can be used more widely. Most of the countries ask local business communities to study IASC guidelines and decide if they are fully relevant to existing conditions. Ms Joyce Mwangi, executive secretary of the Kenyan Institute said: "We don't use western standards but we do realise that standards that are internationally accepted must have some value for us and therefore we use them as a starting point." Mr David Cairns, secretary-general of the IASC, said that neither he nor the board of the IASC believed that developing countries needed special accounting standards. He pointed out that many developing countries, such as Singapore, had adopted IASC standards in their entirety. He said: "Even the standards that were developed on request from the developing countries were generally applicable to developed countries too and we have discovered that countries like Tanzania, which evolved their own standards, actually conform with almost two-thirds of our standards." Certainly there is an increasing

demand to use international standards. For example South Korean companies, anxious for international investors to take an interest in them, have been making efforts to comply with international and US standards. Dr D.H. Kim, president of the Korean Institute of Certified Public Accountants, said South Korean accounting standards, which had been given a complete overhaul over the past year, were now on par with international standards. Mr James Siegfried, Coopers & Lybrand's international representative at its firm in Seoul, Samil Accounting, said that not all these

Report will almost certainly recommend allowing some national alternatives

standards were required to be implemented immediately but many Korean firms were already voluntarily asking for help in preparing financial statements under US Generally Accepted Accounting Principles (GAAP), in preparation for the market liberalisation. While South Korean companies and their economic policies are largely modelled after their Japanese and US equivalents, this is certainly not true in other developing countries. For instance, if Engines Limited, a company in Malawi, decides to buy parts from Widgets Incorporated, a

New York company, which it then uses to make product AB. The cost of the parts is \$100, which Engines has to buy from the Malawi government. Because US dollars are scarce in Malawi, it has to wait for some time, during which it loses interest on the money it deposited with the government. Then it has to pay more to buy the dollars when they become available because in the meantime the Malawi kwacha has been devalued. Engines issues its annual statement just after receiving the widgets, saying it expects to pay out the equivalent of \$100 in Malawi kwacha. In its next statement it therefore has to record a foreign exchange loss. Now while Engines could have forecast the event, it could not have predicted the precise loss. If Engines was based in London, it would probably not have faced this problem, because US dollars are readily available. Likewise Engines could have hedged its exposure to the foreign exchange fluctuation. However, these options are not normally available in developing countries. While this scenario is fictional, it corresponds closely to problems faced by companies in Malawi. The Society of Accountants in Malawi, which normally follows the IASC rules, did have issued a special standard to take care of the problem. Now if Machines, a competitor of Engines based in Niger, whose currency is based on a fixed exchange rate of CFA50 to the French franc, lost no money on a similar purchase - apart from the fluctuation of the French franc against the US dollar -

then Machines has to devalue the price of its goods to make it competitive with Engines' products which are priced in devalued Malawi kwacha. For the international investor or analyst who wants to compare Engines or Machines with their counterparts in the UK or the US, the financial statements are not likely to reflect the true economic position or future of the companies because of their different national circumstances. According to Mr Cairns, the biggest obstacle to using a single set of international standards is differing national tax laws. Mr Robin Cahill, a partner in KPMG Peat Marwick's Nairobi office, said that for trans-national companies, accounting policies might also reflect restrictions on repatriating dividends or royalties in foreign currencies. These are some of the problems the IASC will have to look at when it prepares its report. What it will recommend is hard to say but almost certainly it will be in favour of allowing countries sufficient accounting alternatives without becoming too lax. It will also probably be in favour of as much disclosure as possible so that the investor understands the economic circumstances affecting the company. However, some countries may object even to this. For example the Bahamas would prefer not to adopt the standard on related party disclosures at all, because it feels that disclosing control over enterprises would defeat the purpose of its offshore tax haven.



AUSTRALIAN SECURITIES COMMISSION

CHIEF ACCOUNTANT

Sydney, Australia
Remuneration negotiable to \$A110,000

The Australian Securities Commission (ASC) is being established as the single national authority responsible for the decentralised administration of national companies and securities law throughout Australia. A critical part of the ASC's regulatory function is the surveillance and enforcement of accounting standards in Australia. Accordingly the ASC is seeking an eminent accountant with considerable standing in the accountancy profession to co-ordinate policy and the exercise of legal powers by the ASC in respect of accounting matters. The ideal applicant will have superior technical skills in accounting, commitment to the regulatory aspects of accounting and relevant experience in regulation and policy setting. The successful applicant will be offered contract employment under the ASC Act for a period to be negotiated. This is an executive position and an attractive remuneration package will be negotiated. Benefits include four weeks annual leave with bonus, long service leave, contributory superannuation and a motor vehicle and parking facilities. A successful applicant from outside Australia will receive assistance with fares, family and personal effects relocation and housing. This position is located in Sydney, one of Australia's major commercial centres. A city of some 4 million, Sydney is ideally located around a spectacular harbour and boasts a pleasant temperate climate. Further information regarding the position may be obtained from Mr Bill Robinson, Statutory Member, ASC on 021 221 1488 or at the address below. Applications should be forwarded by 2 November 1990 to: The Recruitment Officer, Australian Securities Commission, GPO Box 4866, SYDNEY, NSW 2001, AUSTRALIA. The Australian Securities Commission is an Equal Opportunity Employer and has a smoke free workplace policy.

ACCOUNTANCY APPOINTMENTS

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You will be working with line managers of all disciplines in developing financial systems to meet the needs of the business.

Current major projects in which you will be actively involved concern our costing systems, and the improvement of the financial management information system.

You will have a CCAB accounting qualification and substantial experience of implementing financial systems in large organisations. A thorough understanding of both computers and accounting is essential, with experience of change management. Candidates must have an innovative approach to systems accountancy and be a skilled communicator. The challenges of this position are exceptional, as are the potential opportunities.

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If you feel that you possess the depth of maturity and experience required, please send your cv, quoting ref. F712, to Malcolm Boyd, Director of Personnel, London Electricity plc, Templar House, 81/87 High Holborn, London WC1V 6NU.

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To reorganise and revitalise a department of 20 people, responsible for financial accounting and administration, and statutory compliances. Managerial and leadership skills, and an accounting qualification, are essential. Equivalent responsibility in a similar but smaller environment is ideal. Age is not a critical factor but up-to-date mainframe and micro computing knowledge is.

Ref: L460

Please apply in confidence quoting the appropriate reference to:

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To re-establish the role of the Finance Department as business partner, via forecasting, analysis, costing and decision making support. There is a small team of analysts to manage and develop. Applicants should be CIMA qualified or equivalent. Experience in a manufacturing environment and PC skills are essential. Commercial acumen and personal credibility at Director level are important requirements. Age guide late 20's/early 30's.

Ref: L461

Mason & Nurse
Selection & Search

Finance Director

Central London c£55,000 + Benefits

Our client is part of a leading UK service sector group. In line with its continuous development, the company now needs a high-calibre Finance Director who will play an important role within the small central management team.

Reporting to the Managing Director, the successful candidate will have responsibility for the company's financial accounting and reporting functions as well as IT and administration.

A qualified accountant, probably a graduate, aged 32-42, you will have achieved a progressive career to date within the finance function of a substantial, well-disciplined organisation. Financial Services sector experience would be particularly advantageous.

MANAGEMENT SELECTION

A positive, enthusiastic character combined with the ability to quickly establish credibility will be important personal qualities.

Interested applicants should write enclosing cv and daytime telephone number, quoting Ref 465, to: Philip Rice MA, FCMA, Whitehead Rice Ltd, 43 Welbeck Street, London W1M 7PG.

Whitehead Rice

Our client, part of a successful European group, is a customer-orientated company supplying a wide range of capital goods and services. To enhance their future growth, they now wish to strengthen their management team with a

FINANCIAL CONTROLLER (DIRECTOR DESIGNATE) WITH STRONG COMMERCIAL SKILLS

C. £35K Package, Car, Benefits

Reporting to the Managing Director, you will lead the development of a cohesive financial strategy and monitor and improve current business planning. While good technical accounting skills are essential, more important is the ability to communicate across all functions and to understand and influence the attitudes of your senior management colleagues.

Probably a graduate, and fully qualified, your background will

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In return for your commitment, you will receive an excellent salary and bonus, company car, and the benefits usually associated with a progressive international company.

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Mercuri Urval

Group Chief Internal Auditor

c \$170,000
Europe

This publicly quoted international private banking group has an enviable reputation for providing a high quality professional service which is tailored to the specific needs of its clients.

The group wishes to appoint a dynamic Group Chief Internal Auditor, based in Switzerland, with pan-European responsibilities for spearheading the development of a proactive audit function dedicated to the delivery of tight financial and management controls appropriate to the business.

As befits this position, you will report directly to the Audit Committee on all strategic and operational aspects of the department, which extend to ensuring compliance of the group's activities with both local and

international regulatory requirements. You are currently the head (or frustrated number two) of an operational audit department with exposure to developing and implementing the audit approach to computerised accounting systems in a multi-locational environment. A background in the financial services sector is not a prerequisite for this role and experience of computer-assisted audit techniques, whilst desirable, is likewise not essential. A qualified Chartered Accountant (or CPA) aged 35 plus, you are well versed in large corporate structures and have a personal commitment to the provision of a commercially-oriented audit service. You will be fluent in both English and

French. In addition, residency status in Switzerland is highly desirable.

If you believe that your skills and experience equip you to meet the exciting challenges offered by this role - which promises significant career opportunities within the group for the right candidate - please contact Christopher Hetherington on 071-939 3000 (direct line: 071-939 5731) or write to him enclosing a CV and full salary details. Complete confidentiality regarding your initial contact is assured. **Executive Selection Division Price Waterhouse Management Consultants No. 1 London Bridge London SE1 9QL Fax No: 071-403 5265.**

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A hands on qualified accountant is required by a fast growing Public Company involved in communications. You should have at least five years experience within a Public Company structure and should understand Stock Exchange requirements, have been involved in shareholder presentations and be capable of concise reporting to management. Most of all you should be capable of working with strong minded finance.

Please apply in writing, in strict confidence, with details of your experience to Box A997, Financial Times, One Southbank Bridge, London SE1 9HL.



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FINANCIAL SYSTEMS MANAGERHemel
Hempstead,
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+ Car

Our client Wallcoverings International Limited, market leaders in contract wallcoverings and quality wallpaper is a successful and expanding UK group with turnover of £50 million. The Group has ambitious plans for further developments, particularly in overseas markets.

To further strengthen their established finance team, they are seeking to appoint a Financial Systems Manager who will be responsible for the development and implementation of cost effective financial systems to improve the processing and control of management information, as well as carrying out detailed operational reviews of its divisions and subsidiaries.

Reporting to, and working alongside the Group's senior financial and operational management, you will review and develop all systems involved in the capture of financial and management information including, mainframe, micro and non-computerised applications. Most importantly, you will be expected to produce

practical and robust solutions to the Group's financial systems requirements reflecting the continually changing needs of the business.

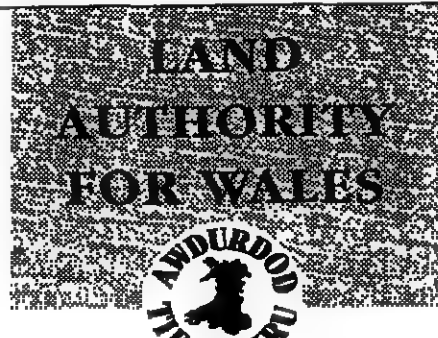
For this challenging role, in which you will have the freedom to make a major contribution to change within the Group, we are seeking a qualified accountant with a good level of experience and awareness of the use of accounting systems in a micro/mainframe environment together with well developed interpersonal and communication skills, a practical, commercial approach to solving business problems and the capacity for career advancement.

For an initial discussion, please call Fiona Bailey or Neil Wax on 071-387 5400 (Eves 081-892 1381) or write to them at Financial Selection Services, Drayton House, Gordon Street, London WC1H 0AN.

FINANCIAL
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The Deputy Chief Executive's role, which incorporates control over administration and personnel, is combined with one of the professional Chief Officer posts within the Authority, as appropriate. For the purpose of external applicants on this recruitment, it is combined with the Financial Controllers post.

Completed applications to be returned by Monday 12 November 1990.

For further information, please contact Miss J. Locke

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Telephone: 0222 223444

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You should be a graduate qualified accountant, with 3-4 years post qualification experience within a successful public/multinational group.

Please submit your application in confidence to: Ref 90/111
Adrian Wheale ACMA, ACIS
Wheale Thomas Hodgkins PLC
9 Unity Street, College Green,
Bristol BS1 5TH.

International
Accounting Standards
Committee**Technical Director**
London to £55,000 package (inc. relocation)

The International Accounting Standards Committee (IASC), set up in 1973, has established itself as the recognised body for developing International Accounting Standards. It obtains support from the accountancy profession, financial analysts, regulatory bodies, stock exchanges and business communities worldwide.

Based in London, England, the Secretariat of the IASC carries out research into selected topics and prepares Statements of Principles, Exposure Drafts and International Accounting Standards for consideration by Steering Committees and the Board of the IASC. With an ambitious and demanding work programme planned for the future the IASC now seeks to appoint a Technical Director who will join the Secretariat in London.

The Technical Director will take a pro-active role in directing all IASC projects and will assist in the promotion of the use of International Accounting Standards and the enhancement of the visibility of IASC. The role will involve making recommendations to and leading discussions with Steering Committees and the Board; planning, coordinating and directing all research and technical papers; and supervising projects undertaken by research managers.

Applications are invited from qualified accountants, aged probably between 30-45, who can demonstrate a breadth of knowledge and interest in dealing with technical issues from an international perspective. The successful applicant is likely to have experience in working for an accounting firm or body, or an academic or similar institution in a technical capacity. A generous relocation package is available should the successful applicant currently reside outside the UK.

To apply, please write enclosing career and salary details, quoting reference 4472 to Gerald Evans, LLB, who is the advising consultant to the IASC, at Douglas Llamblas Associates Ltd, Financial and Management Recruitment Consultants, 410 Strand, London WC2R 0NS, England.

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This project, together with our extensive joint venture portfolio, means we can offer a scale and variety of work experience you'd find hard to better in this, or any other, industry. At Amerada Hess, audit has a very high profile.

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great deal of time and effort into enhancing and developing your skills.

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DIVISIONAL FINANCE DIRECTOR

£35,000

+ Car

+ Bonus

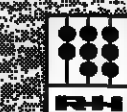
This division, which is part of a public company, is seeking to appoint a Finance Director to take overall responsibility for all financial matters relating to both manufacturing and distribution operations. The business, which encompasses electronics design and assembly, currently has sales of c.£25m p.a. and is enjoying continuing growth.

The person appointed must hold a recognised accounting qualification and have had experience in the financial operations of a manufacturing business, plus experience of participating in senior management at board level. As the division is part of a public group, the candidate will be required to meet all reporting deadlines which include production of monthly management accounts, together with detailed forecasting and budgeting. The role will include examining the strategic future of the business including financial evaluation of business proposals.

It is unlikely that anybody with less than 8 years' business experience will be suitably qualified for the job. The position will report to the Managing Director of the Division and the incumbent will sit on the Divisional Management Board.

Please contact Greg Ripley at Robert Half, Freeport, Walter House, Bedford Street, 418 The Strand, London, WC2R 0BR. Telephone: 071-836 3545, or evenings on 071-485 1356. Alternatively, fax your details on 071-836 4942.

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c. £45,000 + options Industrial Control Equipment

Sussex

Finance Director

Major subsidiary of highly profitable UK Group with an excellent international reputation in the industrial control field. Market leader in specialist sector with outstanding new product opportunities. Ambitious, commercially astute Finance Director sought to assist the MD enhance strategic growth and operating efficiency. Will join a young and determined new management team, running an autonomous £20 million business. Exceptional growth prospects.

THE ROLE

■ Board member responsible to MD for financial and information systems and reporting plus facilities and personnel administration.

■ Active role in development and implementation of an aggressive growth strategy.

■ Rapid upgrade of financial reporting and manufacturing control systems to improve efficiencies and working capital management.

THE QUALIFICATIONS

■ Bright qualified Accountant early/mid 30s. First class professional training with proven record in senior financial management in a recognised manufacturing organisation.

■ Balanced strategic and commercial focus. Able to provide accurate financial information for decision making at both project and strategic level. Manufacturing systems implementation experience.

■ Excellent interpersonal skills. Motivating others and effecting change. Potential to move to a Group Financial Director role in 2/3 years.

London 071-493 1238
Manchester 061-941 3818

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A Spencer Stuart Company

Please reply, enclosing full details to:
Ref F2061001, Brook House,
113 Park Lane, London W1Y 4BJ.

هكذا هي الدنيا

International Credit Manager

- £30,000
- Car
- Benefits including non contributory pension
- Relocation assistance available
- Based in Telford, Shropshire

Our client is the European head office of a major US based Group. The Group is one of the largest US manufacturers and marketers of basic family apparel. The Telford site operates as the main distribution point for the UK, France, Italy, Spain and Germany. Net sales have doubled over the last four years with the European division turning over \$100m and the UK £30m.

They now have a need for a Credit Control Manager to co-ordinate all UK and European credit control activities. Reporting to the Vice President Europe in Telford, you will control a team of 8 in the UK and also staff throughout Europe.

The role will involve establishing and maintaining credit limits for all UK and European sites necessitating some travel overseas. As Europe nears 1992 this will have a marked impact on the role and the Group.

Candidates should be experienced Credit Managers, ideally MICM, who have gained significant exposure to an international operation and co-ordinating functions therein. You should be computer literate, a self starter with proven management skills. Our Client, in return, offers an excellent remuneration package, including full relocation assistance.

For consideration please telephone Vanessa Moon on 021-631 4030 (days) or 0902 791267 (evenings and weekends). Alternatively fax your CV on 021-643 7159.



14 The Square, Broad Street, Birmingham B15 1AS.
Fax: 021-643 7159



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The American Bureau of Shipping, best known for its classification service, has developed its core activities into a wide range of advisory services for maritime and industrial clients worldwide. Its exceptional technical expertise is spread amongst 160 offices in 88 countries, and is supported by the latest technologies and research.

Following a recent reorganisation, the Finance Director will take immediate responsibility for one of three new regions and will cover Europe, Middle East and Africa. Working closely with the Company President in London to develop financial systems and strategies, he/she will combine a Head Quarters management role with an international advisory function, ensuring the adherence of

c.£45,000

country offices to 'best practice.' The Finance Director will also co-ordinate the development and implementation of computer systems throughout the region.

This demanding and wide-ranging role requires a qualified accountant with previous experience in a technical service/project organisation. Applicants must also demonstrate management skills and should have reached financial controller level or higher with their existing employer. A thorough knowledge of project accounting methods is essential as is an empathy with highly professional, non-financial staff. Please contact Hilary Douglas with a full curriculum vitae, quoting reference A2124 at the address below.



Peat Marwick Selection & Search

70 Fleet Street, London EC4Y 1EU

Financial Controller

Oil Industry

East Of Scotland,
Package To £40,000,
Car, Executive Benefits

Hoggett Bowers

BIRMINGHAM, BRISTOL, CAMBRIDGE, CARDIFF, EDINBURGH, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, NOTTINGHAM, ST ALBANS, SHEFFIELD, WINDSOR and EUROPE

Part of a US multinational company, this independent subsidiary manufactures high precision capital equipment for the oil industry, primarily in the North Sea. In line with long term development plans, they now seek a talented ambitious accountant to assume responsibility for the full financial function, the quality of management information and the effectiveness of the operating systems and controls. As a member of the senior management team, the brief will also encompass other wider ranging responsibilities.

Professionally qualified in the age range 35-42, you will have board level experience in a strategic role and at least five years financial management in a manufacturing organisation, preferably high quality engineering. Most importantly you must have the stature, personality, drive and commitment to join the core team dedicated to the success and growth of this company.

The position calls for a mature professional who can grasp this opportunity where the potential exists for longer term career moves into senior management.

Male or female candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History Form to, J.A.D. Fisher, Hoggett Bowers plc, 21 Charlotte Square, EDINBURGH, EY2 4DF, 031-220 3990, Fax: 031-220 3998, quoting Ref R12034/FT.

Financial Controller

Feinmechanikindustrie

Ubach Pallenberg

Deutschland

c 130.000.- DM, Firmenwagen
und Vorteile, einschl.
Umzugspaket

Eine 100%ige Tochtergesellschaft einer äußerst erfolgreichen Division einer größeren UK Group plc sucht jetzt einen Financial Controller. Die Gesellschaft befindet sich nur an dem einen Ort, hat einen Umsatz von circa 80 Millionen DM und rund 180 Beschäftigte und stellt eine Reihe Kupfer- und schmelzmetallischer Zubeinrichtungen her. Sie werden mit dem örtlichen Geschäftsführer zusammenarbeiten und dort den Finanzdirektor der Division, der von Großbritannien aus arbeitet und dem Sie unterstellt sind, vertreten. Mit Personal sowohl in der Finanz- als auch in der EDP-Abteilungen sollen Sie das allgemeine Rechnungswesen, die Berichte- und finanziellen Analysen, Kreditkontrolle und das Budgeting überwachen und den Monatsabschluss und P. & L. zu Gruppen- und Betriebszwecken zusammenstellen. Einnahmekontrollen, einschließlich bankmäßiger Abrechnungen, Lagerbestand, Investitions- und Vermögensverwaltung wird auch mit einbezogen. Sie sollten Ende 20 oder älter sein, UK Chartered Accountant (ACA, FCA), fließend Deutsch sprechen und über gute Erfahrung in der Industrie in mehreren aufeinanderfolgenden, anspruchsvollen Positionen verfügen. Sie sollten einen ausgezeichneten Werdegang haben und in Deutschland oder bei deutschen Gesellschaften beschäftigt gewesen sein und sollten über gute Organisationskenntnisse mit dem Personal verfügen. Erfahrung im deutschen Steuerwesen und gesetzlichen UK-Finanzwesen würde ihrer Entwicklungsfähigkeit für strenge Kontrollen und Berichtsdisciplin helfen. Hier handelt es sich um eine erstklassige Karriere innerhalb eines fortschrittlichen Unternehmens. Wir bitten um Bewerbungen in der englischen Sprache; die anfänglichen Interviews werden örtlich stattfinden.

Bewerber/Bewerberinnen sollten ein umfangreiches curriculum vitae einschicken oder ein Personal History Formular telefonisch anfordern. Alle Bewerbungen werden vertraulich behandelt. Wenden Sie sich bitte an D. Wroughton, Hoggett Bowers plc, 70 St. James's Street, NOTTINGHAM, NG1 6FJ, England. Tel Nr: 0602 412019, Fax Nr: 0602 474819, unter Angabe der Ref Nr E17051/FT.

Hoggett Bowers

BIRMINGHAM, BRISTOL, CAMBRIDGE, CARDIFF, EDINBURGH, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, NOTTINGHAM, ST ALBANS, SHEFFIELD, WINDSOR and EUROPE



Richmond

This international group is a highly successful, rapidly growing, innovative organisation. The group operates in four continents with worldwide turnover of c.£500m. Business activities are focused upon automotive glass replacement. The group is already the established European market leader with ambitious plans for the future.

Following a recent major restructure the Group now requires two high calibre individuals for the following roles:

GROUP FINANCIAL ACCOUNTANT

The Group Financial Accountant will ideally be a young, graduate, recently qualified Chartered Accountant looking for the right first move into the commercial world. Duties and responsibilities will include:-

- * Treasury management, including foreign
- * Sanitary consolidations
- * Responsibilities for the financial administration of structure companies including:-
- Budgeting and forecasting
- Production of management accounting information
- General accounting
- Taxation compliance and strategy
- * Presentations to senior management
- * Special projects involvement including acquisitions, funding proposals and corporate and tax structure issues.

These are outstanding opportunities for intelligent, articulate individuals who have the enthusiasm, energy and commitment to play a significant role in the management of this expanding international group. In both positions effective communication with overseas operations will be essential and this will involve some foreign travel opportunities. The Company offers an attractive benefits package including fully expensed car, health and pension schemes. As a matter of policy the group offers and maintains very competitive salaries.

For further details, please telephone John Kneff who is advising the client, on the number below or 081 444 7501 (eves) or write enclosing a full CV.



personally recommended
EXECUTIVE CONNECTIONS

COMMERCE AND INDUSTRY 40 SAGA STREET, LONDON WC1R 4AA TEL: 071 549 8103 FAX: 071 531 4871

£26-30,000 + Car + Benefits

GROUP MANAGEMENT ACCOUNTANT

Professionally a young, graduate CIMA qualified accountant, the successful candidate will work closely with all members of the finance team. A high degree of co-operation with systems personnel is required and systems development will be integral to the role. Duties and responsibilities include:-

- * Group Monthly management accounts
- * Group budget and forecasting systems and procedures
- * Management information systems design and development
- * Financial planning systems design and development
- * Presentations to senior management
- * Special projects involvement including acquisition reviews, business investigations and financial strategy and planning.

From retail, service
or manufacturing to
investment banking...

HIGH CALIBRE ACMA/ACA

London

c£60,000 + car +
banking benefits

A major investment bank, totally committed to its businesses, our client is a key player in the world's financial markets.

This vital new position has been created to ensure increased commercial and accounting effectiveness in a major division of the bank. The successful applicant will challenge policies, practices and procedures and will identify problems and provide and implement solutions. Success in this project oriented and highly visible role will lead to a significant and senior line management position.

Applicants for this demanding role should be commercially astute graduate accountants with strong technical skills and impressive records of achievement in "blue chip" environments. Likely to be in their 30s, they must have excellent presentation, man management and computer skills.

Please write, enclosing a career/salary history and daytime telephone number, to David Hogg FCA quoting reference H/948/F.

The Top Opportunities Page
appears every
Wednesday in the
Financial Times.
For further
information please
contact

Elizabeth Arthur
071-873 3694

Stephanie Spratt
071-873 4027



WITH A
DIFFERENCE

TAX MANAGER

C \$45,000 + CAR

WEST LONDON

Our Client is a US Multi National Group, a leader in information technology. Due to the increasing complexity of its world wide tax affairs it has been decided to augment the European team with this new appointment.

Ideally a qualified accountant aged 30+ and currently occupying a senior post in a major international organisation, sound experience of UK corporate tax, VAT and familiarity with Customs and Excise procedures is required. A working knowledge of US international tax compliance would be a distinct advantage as would practical exposure to European taxing jurisdictions.

Above average communication skills and a pro-active rather than reactive approach to problems are essential personal qualities.

The benefits, which include a prestige car, and the progression potential are excellent.

Please write in total confidence quoting ref IOH/910 to:

The Director,
Executive 2000 Search and Selection,
Sutton Park House, 15 Carshalton Road,
SUTTON, Surrey SM1 4LE.

EXECUTIVE
2000
SEARCH AND SELECTION

Management Consultancy

Graduate Qualified Accountants to £40,000+ car

We are part of BDO Binder Hamlyn, one of the largest international firms of accountants and consultants. We aim for excellence in the provision of management consultancy services from concept to implementation. We meet our clients' needs by helping them succeed through improving their performance. We work in multi-disciplinary teams, focusing on planning and systems, people and organisation.

Our clients range from major international companies to medium-sized commercial businesses and public sector organisations. Their needs are diverse and include developing new strategies, exploring the viability and resourcing of new concepts, developing and improving responsive planning, budgeting and management

information systems, and ensuring the right transaction processing systems are in place.

Our Business Management Division needs additional people with an enquiring mind, accustomed to questioning basic assumptions, and with the skills, experience and determination to produce first class results in the following practice areas:

- * strategic planning; * feasibility studies;
- * profit improvement;
- * management and financial information systems.

We are currently looking for qualified accountants in their late twenties/early thirties with a good first degree and a career history which demonstrates success. In

return we will provide you with a tailored training programme, a wide variety of assignments, the opportunity to build on your existing skills, and rapid career progression.

Interested? Please telephone Paul James, Director, Business Management Division, on 071-489 9000, or write to him at 20 Old Bailey, London EC4M 7BH.

Locations: London, Leeds & Manchester.

BDO CONSULTING

BDO Consulting
20 Old Bailey,
London EC4M 7BH.
Tel: 071-489 9000

Finance Director

A Leading Role in Corporate Management

Hertfordshire

c. \$45,000 Plus Executive Benefits

Part of a leading financial group this highly respected company provides the full range of commercial and residential property services to corporate and private clients and markets successfully a variety of sophisticated financial services products through its national network of over 500 retail outlets. To ensure optimum efficiency of its operations it now wishes to appoint a Finance Director.

Working with the Chief Executive you will enjoy executive accountability for the financial management of the company. Contributing to the corporate plan and advising on financial aspects of operational issues you will implement financial strategy through the introduction of effective information systems and controls. Responsible for a team of professionally qualified staff, you will also develop and maintain close communications with external advisers.

An ACA with several years' post-qualification experience. Ideally gained in a retail environment and including the establishment and development of a sophisticated finance function, you are unlikely to be aged less than 35 years. Your strong interpersonal and persuasive skills enable you to work as a team member as well as independently. Highly energetic and professional in approach you are resourceful, enthusiastic and committed.

This is a senior level post which carries considerable prospects for further advancement. The salary and benefits package is generous and includes an executive car and a share option scheme.

To apply, please write - in confidence - enclosing your curriculum vitae and a daytime telephone number to Margaret L. Elliott, Ref: 38057, MSL International (UK) Limited, 32 Aybrook Street, London W1M 3JL.

MSL International

Treasury Manager

A New Appointment in a Major Property PLC

To £35,000 + Benefits

London

Our client is a major, quoted property investment and development group of the highest standing, and its portfolio includes commercial, industrial and retail properties throughout the UK.

The group now wishes to appoint a person to be responsible for managing and developing the treasury function. Key responsibilities will include the analysis, negotiation, and management of new funding arrangements, the management of the group's current and forward cash flows, including the profitable investment of surplus funds, and the operation of appropriate systems and procedures for the treasury function. In addition there will be an active involvement with the accounting function, and exposure to other financial areas.

As the successful candidate, you will be about 30 years old, probably qualified in treasury, and preferably also in accounting or

banking. You will have had experience of treasury management and operations within a substantial PLC, and extensive knowledge of the UK banking and long-term capital markets.

Experience of property financing will be very helpful, although not essential, and you will have a sound understanding of the accounting and tax implications of funding alternatives. You will have a keen, analytical mind, be able to take initiatives in developing this new role, and be a first-class communicator at all levels.

An attractive salary and benefits package is offered, including a car, profit share and non-contributory pension. If you wish to be considered for this appointment, please write in confidence - enclosing a CV and details of current remuneration to Douglas Austin, Ref: 7176, MSL International (UK) Limited, 32 Aybrook Street, London W1M 3JL. Tel: 071-487 5000.

MSL International

We're Chasing A Rare Animal



FINANCIAL DIRECTOR COVENTRY



Our client is in the hunt for a Financial Director with a dynamic business sense to take a pro-active role in ensuring the overall and continued success of a £30m-plus operation.

An autonomous division within a diverse international group, this company is in a fast-moving, sales-led business and so requires a Financial Director with proven experience in this kind of environment.

With an open brief it will be your responsibility to streamline the financial information supplied to help achieve targets and growth. Aiming for a 25% increase in annual turnover, you will make a key contribution to the management strategy. This will require an active involvement in much more than purely financial matters, including an awareness of the manufacturing, supply and sales elements of the business.

For this demanding role you will need tigerish qualities. A positive and dynamic personality will allow you to succeed as part of the 5-strong management team made up of committed individuals. A qualified chartered or management accountant, your experience will have included an agency/sales environment.

The substantial benefits on offer reflect the rare quality expected of this individual, a package well in excess of £40k includes all the benefits associated with such a leading organisation.

Written applications, stating any companies to whom you do not wish your application to be forwarded, should be sent quoting reference 748333/A c/o Julie Towers, at Riley Advertising Ltd, Riley House, Felham Road, Sherwood Rise, Nottingham NG5 1AP.

quality expected of this individual, a package well in excess of £40k includes all the benefits associated with such a leading organisation.

Written applications, stating any companies to whom you do not wish your application to be forwarded, should be sent quoting reference 748333/A c/o Julie Towers, at Riley Advertising Ltd, Riley House, Felham Road, Sherwood Rise, Nottingham NG5 1AP.

LONDON
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RILEY

GLASGOW
NEWCASTLE
MANCHESTER
NORWICH
NOTTINGHAM

FINANCIAL CONTROLLER

Thames Valley
to £40,000 + car + bonus

Part of a \$12 billion US food group, this £80m-turnover UK subsidiary manufactures, distributes and markets a range of household-name consumer goods - many of them brand leaders in their sector. With access to the international marketing and R&D facilities of the parent, the company is well placed to build on its established reputation, and plans significant growth throughout the 1990s.

Owing to internal promotion, an excellent opportunity has arisen for a high-calibre Financial Controller. Reporting to the Finance Director, this is a role with broad responsibilities and a significant commercial content. You will be expected to control the entire finance function as well as providing advice and guidance to your management colleagues across other disciplines.

Other key responsibilities will include producing all management and statutory information, running a team

of around 30 staff, developing and enhancing the computer systems, and deputising for the Finance Director.

Ideally, you will be a qualified accountant, aged 33 to 45, with considerable experience of running a finance function - preferably in a manufacturing company. A thorough knowledge of sophisticated computer systems and strong management skills are essential ingredients. Equally important will be a record of achievement in blue-chip organisations, commercial awareness and the credibility to make Board-level presentations both internally and externally.

The salary is accompanied by an attractive range of benefits including executive car and significant bonus scheme. This is an opportunity for the right individual to make a vital contribution to the growth of the organisation, and future career prospects will consequently be excellent.

If you are interested in this challenging position, please send a brief cv, indicating current salary, to Patrick Johnson, Ref: 4641/PI/FT, PA Consulting Group, Hyde Park House, 60a Knightsbridge, London SW1X 7LE.

PA Consulting Group

Creating Business Advantage
Executive Recruitment - Human Resource Consultancy - Advertising and Communications

Financial Controller National Charity

Birmingham

This large national charity operating throughout England and Wales is actively seeking a Financial Controller to lead their accounts team based in Birmingham.

Key aspects of the position will include coordination of complex financial systems and the provision of timely and accurate management information. As a key member of the closely-knit senior management team you will be actively involved in strategy formulation and overall direction of the organisation.

You will be a Qualified Accountant with relevant experience in a structured financial control environment. Knowledge of central and local government funding

From £25,000

procedures would be a distinct advantage. Personal qualities should include enthusiasm, commitment and the desire to work in an organisation dedicated to social change.

Salary will be negotiable according to age, qualifications and experience, and will not be less than £25,000.

Replies will be forwarded directly to our client. Please send full personal and career details, listing any organisations to which your application should not be sent, quoting reference F1017B to Stephen Bailey, Ernst & Young Search and Selection, PO Box 1, 3 Colmore Row, Birmingham B3 2DB.

Ernst & Young

Finance Director - Designate

c £30,000 + car + share options + benefits Rochdale

Our client, a well established company manufacturing a comprehensive product range for the building industry, occupy an eleven acre custom built factory, acknowledged to be one of the most modern joinery and distribution complexes in the UK. With a current profitable annual sales turnover of some £7 million and having illustrated an estimated 35% growth for the current year with a forecast of continued expansion, the company is seeking to employ an experienced Accountant in the role of Finance Director - Designate who will be responsible for the provision of a strong commercial input in addition to the full range of accountancy and company secretarial services.

Candidates, in the age range of 32-40, must be mature Chartered Accountants who can demonstrate practical hands-on experience in a manufacturing environment, a good working knowledge of computerised systems and of having contributed effectively to the commercial well being of a growing organisation.

The remuneration package is attractive and includes a salary of c.£30,000 per annum, company car, pension and life insurance scheme, private medical care and, when confirmed in a Board position, the opportunity to participate in a revenue approved share option scheme. It is considered the post offers long term career prospects and significant benefits to an ambitious energetic Accountant wishing to contribute at Board level to the effective management and commercial development of this progressive company.

Please send details of your career to date and contact telephone numbers, quoting reference D6264/FT, to George Hopwood, Grant Thornton Management Consultants, Haron House, Albert Square, Manchester M2 5HD.

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PQE

EAST BERKS

c£28,000+car

Systems/Management Accountant

A high-profile business services multinational seeks an innovative individual who can contribute to its rapid expansion by improving the quality of its management accounts. Reporting to the Finance Manager, you will be using sophisticated mainframe and PC systems to create an intelligent source of business information that can be utilised by non-accounting management. Ref: PQE 101048

Contact the Manager, 8 Passad Street, Windsor, SL4 1DN
0753 351447
Opposite Marks & Spencers
Or the PQE Specialist advising on this appointment on 0753 76677

CAMBERLEY

£28,000

Management Accountant

Successful, medium-sized engineering company (subsidiary of blue chip plc) seeks qualified Management Accountant. Reporting to the Chief Accountant your role will include divisional management reporting, budgeting, costing and introduction of a new accounting system. M.O.D. accounting would be an advantage. Attractive benefits package including BUPA, contributory pension scheme, discounts, 25 days holiday. Ref: 400326

Contact the Manager, 1 Cambridge Walk, Camberley, GU15 3SW
0275 22232
Next to Army & Navy
Or the PQE Specialist advising on this appointment on 0259 460399

S. LONDON

OTE £27,000+

Newly Qualified Company Accountant

Directorship of this medium-sized service company is a real possibility for the successful candidate. You will be responsible for the entire accounting function of 3 subsidiaries of this rapidly expanding company and also take on supervision of a small team. Could suit someone seeking their first commercial move from practice. The negotiable benefits package could include a car. Ref: 34910A1

Contact the Manager, 52 George Street, Croydon, CR0 1PB
081-680 4034
Next to Nationwide Anglia
Or the PQE Specialist advising on this appointment on 081 770 0500

BRENTFORD

£27,000

Finance Manager

A multinational company has a vacancy at its head office for a Manager to exercise strict financial/administrative control over regional operations. Also to assist in the development and evaluation of new business opportunities. Excellent large company benefits are offered including company car, 25 days holiday, executive medical plan, executive bonus and long-term incentive plan. Ref: PQE13981

Contact the Manager, 69-71 King Street, W6 9HW
081 746 9707
Opposite McDonalds
Or the PQE Specialist advising on this appointment on 0823 50350

MILTON KEYNES

£26,000

Central Accounting Manager

A prestigious new company relocating to Milton Keynes is currently seeking a qualified accountant to run a large, rapidly expanding accounts function. Also to co-ordinate with other departments in the design and implementation of new financial systems. Excellent career opportunities and the package includes BUPA, pension, company car and 29 days holiday. Ref: 881711

Contact the Manager, Unit 2, Midsummer Blvd, Milton Keynes, MK9 2EA
0908 660061
By Post House

ESSEX

£23,000

Project Group Accountant

A highly respected electronics and engineering company requires a qualified accountant to prepare periodic cash flow reports, monthly turnover and contribution forecasts, ad hoc costing and financial analysis projects. You will also be supervising and training a number of project accountants. Attractive package including relocation expenses, company car and 5 weeks holiday. Ref: PQE 1009C4

Contact the PQE Specialist advising on this appointment at
3 New London Road, Chelmsford, Essex CM2 0NA
0245 496323
Near Shopping Precinct

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REED...

accountancy

Financial Controller

A world leader in their highly specialised engineering sector, my client is a £27m autonomous subsidiary of a global company. International career development of the existing Controller has created this opportunity for a first class Accountant with proven managerial flair.

Operating at Director level, you will be responsible for providing a full financial and general accounting service for 3 discrete business divisions. Key to this role is your ability to resolve financial issues with divisional Directors, the continued development of sophisticated reporting systems and career development of the principal players in your team.

Probably a graduate, qualified and in your 30's, you will have proven financial and man-management skills developed in a large complex organisation.

This is an outstanding opportunity where success will be rewarded by an excellent package and career development on an international scale.

Please send your CV to Tony Clarke, quoting ref. MD2602, at Macmillan Davies Consultants, Salisbury House, Blacocks, Hertford, Herts SG14 1PU. Tel: (0992) 552552.

Top Managerial Role
Multi-national
Subsidiary

South East

£30,000 + Car



Macmillan Davies

Financial Controller

c. £27,000 + Company Car
and benefitsPrestigious
Docklands Office

Super Channel is the biggest cable network channel in Europe supplying cable TV to 23 million homes in 22 countries. It is the entertainment channel that provides Europe with the only multi-lingual news service and is Europe's leader in co-production and live broadcasts.

The impressive growth of their network has led to the need to appoint an energetic and lively, young Accountant to control and develop the financial function.

Reporting to the Head of Finance and Administration responsibility will be for the

production of the financial and management accounts, and will involve working closely with non financial managers, both in the UK and Europe. Ideally aged 26-33 and preferably qualified, they are seeking an experienced and technically competent, computer literate, Accountant who is both flexible and interested in becoming involved in every aspect of this exciting and innovative business.

To apply please send CV in confidence, quoting ref. CL/121, to Chris Lane, CEDAR International, 1st Floor, 43 Eagle Street, London WC1R 4AF. Telephone: 071 531 8863

CEDAR
International

Hanson PLC

Treasury Assistant

Hanson PLC requires a dynamic energetic individual to increment its Central Treasury team.

Hanson PLC is one of the foremost growth companies of the last two decades and is committed to a continuation of this growth both organically and by acquisition in the UK and USA where half the group's businesses are located.

In the new post that has been created within the small, established Treasury, the individual will immediately gain a wide range of experience in the many different markets in which the Treasury operates. In addition there will be special ad-hoc Treasury projects arising, for which the individual will be responsible. The position offers a general corporate treasury experience within one of the UK's top ten largest companies.

The successful applicant will be a graduate or accountant in their mid-twenties, that will either have worked in a treasury environment, or sat the ACT examinations.

Remuneration will be competitive and commensurate with experience.

Applications should be made to:
The Deputy Treasurer, Hanson PLC,
1 Grosvenor Place, London SW1X 7JH.

LETTERS OF CREDIT
SPECIALIST

Our company, active in oil products marketing, is looking for a specialist in letters of credit to strengthen our operations/financial department. The candidate must have a good working knowledge of the oil industry and a minimum of two years experience within a documentary credit department of an international bank involved in oil trading.

Please write in confidence, enclosing a full CV, to: Box A998, Financial Times, One Southwark Bridge, London SE1 9HL.

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ACCOUNTANTS

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TEL: 071-222 8866/
071-222 8037/8
FAX: 071-233 1759

FINANCE DIRECTOR

Can you achieve multi-million £ financial targets?

SALARY TO £41K + PRP & CAR

KENT

With the full support of the local authority and the tenants, the newly formed Tonbridge & Malling Housing Association will shortly assume responsibility for managing 6,300 properties. The new Association provides an exciting challenge to professionals wishing to assist in the growth and shaping of a major provider of rented housing in the South-East. We are aiming to provide the highest quality social housing service for both existing and prospective tenants and are seeking people with a commitment to excellence.

The Finance Director, a member of the Corporate Senior Management Group, will be responsible for the planning and implementation of the Association's financial strategy. Key areas will include the effective management of the Association's debts and assets, as well as providing high-level advice on funding for new schemes, budgetary preparation and monitoring, and ensuring financial targets are met. The Finance Director will have overall responsibility for the management of the Association's financial matters, and will lead a team of 11 staff.

To carry out this major role you will need to be a qualified accountant with several years experience at a senior level, ideally in a Housing Association environment. The ability to plan and work to tight timescales is important, but equally so are breadth of vision and enthusiasm for the aims of the Association.

We have a relocation and mortgage subsidy package. A full job description is available, or if you would like an informal discussion about the post, please contact John Ridley on (0732) 844522. Please apply by letter enclosing a CV to:-

John Ridley,
Managing Director (Designate),
Tonbridge & Malling Housing Association,
Block 11C, The Airfield,
West Malling, Maidstone,
Kent ME19 6LZ.

The closing date for applications is Thursday 1st November 1990 and first interviews will be held on Friday 9th November. Our aim is to be an equal opportunities employer.



APPOINTMENTS
ADVERTISING
appears every
Wednesday Thursday
& Friday
(International Edition only)

For further information
please call

Jennifer Hudson
071-873 3607
Denise Morris
071-873 3199
Richard Jones
071-873 3480
Georgina Harris
071-873 3392

FINANCIAL DIRECTORS

To secure the best appointments at senior level needs more than good advice, accurate career objectives and succinct presentation. InterExec not only provides career advice to successful executives but also retains the unique facility of our subsidiary company InterTex to bridge the critical gap between counselling and the right job. InterTex maintains a unique data base which comprises 6,000 unadvertised vacancies per annum, providing the only confidential 'placement' service.

If you are considering a move or need a new challenge then telephone (071-930 5043) for an exploratory meeting without obligation.

InterExec Plc
Landseer House,
19 Chancery Cross Rd,
LONDON WC2R 0ES.
Tel: 071-930 5043

INTEREXEC SENIOR FINANCIAL MANAGERS

Glaxo
An invitation
to explore career
opportunities with Europe's
top performing company

Meet some of our
Senior Finance Managers
for an informal discussion and a buffet
in West London*
on Thursday 25th October
anytime from 4.30 pm to 9.00 pm

Glaxo's June 1990 year end results, showing profits up 11% to £1.1 billion on sales of £2.85 billion, underline the Group's position as Europe's top performing Company. This success is set to continue with the launch of a new generation of ethical pharmaceuticals.

Continuing growth will be achieved through astute business management in which finance managers will play a key role.

Glaxo Manufacturing Services Ltd, the Group's major international manufacturing company, is now seeking high potential Finance Managers and Analysts, probably aged to 30, for a number of key positions. An

opportunity also exists for a computer literate part-qualified Analyst.

These are commercial finance roles where you can quickly make your mark. Glaxo also offers:

- A fast-moving Blue Chip environment with outstanding career progression
- High visibility with real influence on business performance
- Excellent continuing training programmes
- Salaries to £30,000 plus car, benefits and relocation where appropriate
- Prestigious new offices at Stockley Park, West of London

*Telephone Sue Rooster on (0491) 410766 for details of the venue and to reserve your place. If you cannot attend please contact her at Barrett Webb Limited, Boston Road, Henley on Thames, Oxon RG9 1DY (Fax 0491 579825) enclosing a full CV.

ACCOUNTING STANDARDS
BOARD

The Accounting Standards Board is looking for a small number of experienced accountants with strong intellectual ability and good presentational skills. This is an opportunity to play a significant and highly visible role in the development of accounting standards and in shaping the Board's policy at a formative time for UK financial reporting.

Successful candidates are likely to have 5-10 years' post-qualification experience, including involvement in financial reporting issues at a senior level, possibly as a senior manager in a medium to large professional practice or at an equivalent level in industry or commerce. They will join a small, highly motivated team and take the lead role in developing their assigned projects from the initial research stage, through discussion with the Board and outside parties, to the issue of public exposure drafts and standards. One candidate may be invited to take special responsibility for the work of the proposed Urgent Issues Task Force.

A competitive salary package (including car, pension provision, and other benefits) will be offered according to experience. Secondment from an existing employer might also be considered.

If you believe that you meet this demanding specification please write by 31 October to Sydney Treadgold at Holborn Hall, 100 Gray's Inn Road, London WC1X 8AL, giving details of your career to date, specifying in particular your experience of, and interest in, financial reporting.

TAX ADVISER

London 1990 - Reading Autumn 1991

Circa £45,000 + Car + Benefits

With a pre-tax profit in excess of £1 billion, our client has an enviable profile in its sphere of operations. Rapid growth in its diverse businesses and an injection of new dynamic management strategies, has necessitated the expansion of the Group Taxation function.

Within the taxation department there now exists a high level position for an individual to undertake a senior advisory role, dealing predominantly with UK and International taxation.

Ideally you will be an Assistant Manager/Junior Manager, currently with a major firm of Chartered Accountants or within a commercial tax department, and have gained a thorough technical knowledge of corporate and oil related tax matters.

You will bring with you a drive and enthusiasm which will enable you to continue your career with the group both in the UK and worldwide.

As well as the advertised salary, you will be eligible for the full range of company benefits including company share and pension schemes. Where necessary, a generous relocation package is available.

To discover more regarding this exceptional opportunity, please contact Graham King on 071-437 0464, (evenings and weekends on 071-226 4557) or write to him, enclosing a detailed CV, at the address below.

ROBERT • WALTERS • ASSOCIATES
RECRUITMENT CONSULTANTS
Queens House 1 Leicester Place London WC2H 7BP
Telephone: 071-437 0464

Derivative Operations City c£50,000 + Car + Bonus

Our client is a dynamic Financial Services Institution which prides itself on being at the forefront of product innovation and development. Continual expansion and increasing complexity of their derivatives trading, necessitates a senior appointment within the operations area to help drive forward and effectively manage this growth.

We require a high achieving graduate with a clear understanding of trading dynamics, funding, risk, settlements and the

information requirements of the front office.

Probably aged 27-32 and with exceptional analytical and interpersonal skills, the successful candidate will thrive on challenge and responsibility and already have exposure to a dealing environment.

Interested applicants should contact Diane Forrester ACA, Michael Page Finance, Executive Division, 39-41 Parker Street, London WC2B 5LH. Tel: 071-831 2000.

Quoting Reference 1002.

Michael Page Finance

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FINANCIAL DIRECTOR - SOUTH EAST SCOTLAND

Around \$45K plus equity participation and benefits.

Our Client is a UK Company in a process industry with strong export performance and turnover of \$100 million with ambitious expansion objectives.

The Company wishes to recruit a professionally-qualified Financial Director with experience of working with Financial Institutions as well as providing leadership to a small but very capable central financial staff. Operations are based in four UK sites, each of which is profit responsible.

The base is in South East Scotland,

close to Edinburgh.

Excellent benefits will include substantial equity participation after a qualifying period.

Please apply with full CV, including salary details, quoting ref. 402111/RT to Beverley Holmwood, Riley Advertising (Manchester) Ltd, Trafford House, Chester Road, Stretford, Manchester M32 0RS.

Please list separately any companies to whom your application should not be forwarded.

LONDON
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BRISTOL
EDINBURGH
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RILEY

LEEDS
MANCHESTER
NEWCASTLE
NORWICH
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CREDIT INSURANCE

The Credit Insurance Association is Europe's largest specialist credit insurance broker. The increased demand for credit insurance, coupled with new marketing initiatives, has created opportunities in broking and sales for New Business Developers to be based in London, Birmingham, Manchester and Leeds.

The successful candidates will be experienced in credit, or other financial sector industries. As key members of a highly motivated Sales and Marketing team, they will need to demonstrate proven skills in both new business development and broking techniques.

Write enclosing your C V and a confidential daytime telephone number to:

Stephen Buer

The Credit Insurance Association Ltd
13 Grosvenor Place
London SW1X 7HH

CIA

Finance Director

Sheffield

to £40,000 plus car

Young, successful patented safety products marketing and manufacturing company in second phase of start up, already at £1m per month sales and growing fast, needs a qualified accountant who can manage growth and run the business for its talented owners.

Candidates to be 30-45, ACA/ACCA/ACMA, already within sensible commuting distance of Sheffield and experienced in financial control of a significant profit centre, ideally in a high volume multi-transactional business. Manufacturing exposure desirable. Must be thoroughly computer literate.

Write in confidence, demonstrating your relevance clearly and enclosing CV to:

John McManus FCIS FIPM
JC&P, 104, Marylebone Lane,
London W1M 5FU. Ref: 4125FT.

**John
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& Partners**
Search and Selection

FINANCIAL DIRECTOR

SUBSTANTIAL PACKAGE+EXECUTIVE CAR SWANSEA S.WALES

This is an exceptional opportunity to join the market leader in home fitness equipment at a crucial stage in its development. As Financial Director, you will play a key role as a member of the executive team shaping the company's future in Europe. The position calls for a qualified and experienced person whose accountancy skills have been honed within a multinational manufacturing company. You will be responsible for all aspects of the finance function, assisted by a small staff, including the involvement in setting up and direction of an enhanced computer operation.

The successful candidate must be flexible to change, innovative and have proven management skills. Preferred age range: 28-50. The substantial salary package includes performance bonus, fully expensed executive company car, private medical scheme and full relocation expenses.

Relocation to the Swansea/Gower area will be necessary.



Please send full CV to: ALEX TAWNEY
21 THATCHER AVENUE TORQUAY DEVON. TQ1 2PD
TELEPHONE: 0803 211005

"SPECIALIST PERSONNEL RECRUITMENT"

FINANCE MANAGER

AGE 25 - 35

LONDON

This is an excellent career opportunity to join the Management Team of this prestigious Private Hospital Complex.

The successful applicant will report directly to the Associate Executive Director/Finance and should be ACA or ACCA with at least two years' post-qualifying experience, preferably in the commercial field. Knowledge of a computerised financial accounts system and a determination to achieve deadlines are required as is the ability to supervise staff and communicate with all levels of management.

The Hospital offers an excellent working environment along with a generous salary and benefits package.

Please apply in confidence, enclosing a CV and salary details to Mr Graham White, Personnel Director,

**Humana Hospital
Wellington**

Wellington Place London NW8 5LE

FINANCIAL CONTROLLER

West Africa

£40,000 Tax Free +
Substantial Expatriate Benefits

With a turnover in excess of £5 billion, our client is one of the world's best known names in FMCG. They now seek to further strengthen their international presence through a clearly defined strategy of expansion.

With specific attention focused on the potential that the West African markets provide, they now seek to appoint a Financial Controller to work alongside the recently appointed expatriate Managing Director.

Liaising closely with the marketing, production and distribution departments the role encompasses all areas of business support, strategy implementation and comprehensive financial management and control. The Financial Controller will also provide a full reporting service to Head Office in the UK.

Probably aged 28-40 the successful candidate will be a qualified Accountant with previous experience of financial control gained in Africa or elsewhere in the Third World. An FMCG background will be useful, while first hand experience of developing external relations and a rigorous approach to management are prerequisite. Fluency in French and English is essential.

To attract the quality of candidate that we are seeking the package will consist of a generous tax free salary, free furnished accommodation, fully expensed car plus the usual senior executive expatriate benefits.

Interested applicants should telephone Simon Hewitt on 071-437 0464, (fax 071-437 0597) or write to him, enclosing a detailed CV, at the address below.

ROBERT • WALTERS • ASSOCIATES
RECRUITMENT CONSULTANTS
Queens House 1 Leicester Place London WC2H 7BP
Telephone: 071-437 0464

FINANCIAL PLANNING & CONTROL OFFICER

The Multinational Force & Observers, an independent international organization charged with monitoring the security provisions of the treaty of peace between Egypt and Israel has an opening for a Financial Planning & Control Officer at its headquarters in Rome, Italy. An initial two-year contract with the possibility of renewal is being offered. The ideal candidate will be in his/her late twenties, qualified, ICA, CACA or CIMA, possess five years of both financial and management accounting experience, as well as experience with Lan based accounting systems and supervisory skills. This position involves some travel, benefits include attractive salary, tax free status, housing and medical insurance. Interested individuals should send CV with salary history to:

Chief of Personnel, American Embassy/MFO, APO New York 09794-0007 or by fax to Rome, Italy: (39)-6-592-0652

FINANCIAL CONTROLLER

East Herts

to £28,000 + car

This office equipment dealership operates on a business to business basis providing the hardware, together with service and consumables support, for the modernised, integrated office market.

Reacting to past growth and also preparing for the future, they now wish to appoint a Financial Controller reporting to the Board. Supported by a small team, your role will be to develop the financial systems, providing prompt and accurate information to aid the decision making process. You will be a full member of the management team and should be able to demonstrate your ability to contribute at this level in a sales orientated environment.

As a recently qualified accountant, you will have an excellent opportunity to establish yourself in a growing company.

Please write enclosing full career and salary details to Bernard Farmer FCCA at the address below or telephone 043871 6070

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Management Accountant

Communication Arts is a new company bringing together the finest creative skills and emerging computer technologies to provide design consultancy and systems services. Our services bring major benefits to our clients, enabling them to optimise their production effectiveness and marketing, and provide us with tremendous growth opportunities. In the first 16 months we have successfully won and completed major projects and developed a strong trading profile.

We are now looking to appoint someone to manage the financial function of the company as we grow. With a strong management accounting bias, you will work with the directors to define trading policies and management information systems tailored to meet the needs of our design and systems groups, and take charge of the day-to-day financial systems, with assistance. You will also take the lead in formulating credit, pricing and other financial policies appropriate to a project-oriented selling environment.

In return, we offer a comprehensive salary and benefits package including company car and pension, and the chance to grow with a company at the forefront of a new technology. If you feel you can make a contribution in this key role, send your CV to Pam Fisher, or telephone for further discussion.

Communication Arts
Freyberg House,
Eversley Way,
Egham,
Surrey TW20 8RY
Tel 0784 471444
Fax 0784 471496